

2000 Annual Report for the Town of Merrimack, New Hampshire



**Dedicated to Our
Employees and Volunteers**


Dates to Remember

April 1, 2001	All real property assessed to owner of record this date.
April 15, 2001	Last day to file current use applications per RSA 79-A. Last day for filing exemptions for elderly, blind, handicapped and tax-exempt properties, and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 2001	Dog licenses expire.
June 30, 2001	Fiscal year ends.
July 1, 2001	Fiscal year begins. Last day to pay first installment on 2001 property taxes without interest penalty.
December 1, 2001	Last day to pay final installment on 2001 property taxes without interest penalty.
March 1, 2002	Last day for veterans to file permanent application for tax exemption (green card). Applies only to those who have not previously applied to Merrimack per RSA 72:33. Last day for filing applications for elderly, blind or handicapped exemptions.
April 1, 2002	All real property assessed to owner of record this date.
April 15, 2002	Last day to file Current Use applications per RSA 79-A. Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 2002	Dog licenses expire.

**Annual Report
of the Town Officers
of
Merrimack, New Hampshire
for the fiscal year ending
June 30, 2000**

On the cover: The Town Seal of the Town of Merrimack.

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Introduction

This annual report is dedicated to the Merrimack Town Employees, Elected Officials and Volunteers for their dedicated service to the Town of Merrimack. Without their knowledge, expertise and teamwork, the Town of Merrimack would not be the exceptional place it is to work and live.

All of the reports that were compiled for this annual report were done by your local officials to serve as a permanent record of the Town of Merrimack. This report takes many hours to prepare and without our local officials help and cooperation, this annual report would not exist.

We hope that you will enjoy this edition of the 2000 annual report and the pictures of our employees, elected officials and volunteers.

We welcome your questions and comments regarding any of the information contained in this report. Please feel free to contact our staff regarding any of the information contained in this report at 424-2331.

The Merrimack Board of Selectmen

Antone S. Holevas, Chairman
D.L. Chris Christensen, Vice-Chairman
Norman V. Carr
Fran L'Heureux
Finlay C. Rothhaus



In Memory



John M. Francis
Former Merrimack Selectman
1920 – 2000

John Francis of Essex Green passed away on April 13, 2000 at the age of 80. He was born in New Bedford, Massachusetts on February 29, 1920. John was a resident of Malden, Massachusetts before moving to Merrimack in 1984. He was a U.S. Army veteran serving during World War II, and was a 35-year member of the Veterans of Foreign Wars in Malden Massachusetts and Merrimack Post 8641. He also volunteered at the VA Hospital in Manchester as a service officer. John served as a Merrimack Selectman from 1989-1993. He was active as a member of Our Lady of Mercy Church, the Knights of Columbus, Queen of Peace Council 6725, Merrimack Crimeline, Merrimack Senior Citizens and assisted with the men's softball concession stand. His many contributions to the community will not be forgotten.

In Appreciation



Marjorie Allgaier

Secretary/Scale Operator

1997 - 2000

Marjorie Allgaier began her service to the Town in 1954 when she volunteered to answer one of several "Red Phones" that were used to notify the Fire Department of fire. Marge started her employment with the Town in 1987 as a dispatcher for the Department of Public Works. In July of 1989 Marge transferred to the Solid Waste division and became the Secretary/Scale Operator until she retired in February of 2000. Her friendly personality will be missed by all.

In Appreciation



George Couture

**Building Inspector
1987 - 2000**

George Couture retired in August after 12 years with the Community Development Department. He served as the Building Inspector as well as serving as Deputy Health Officer for many years. George was a dedicated and conscientious employee who will be missed by all.

In Appreciation



Dominic D'Antoni

**Assessor
1981 - 2000**

Dominic D'Antoni came to the Town as the Town's Certified New Hampshire Assessor from private industry. Dominic brought with him professionalism, technical assistance, and excellence to his position. He was very active in the field, being involved in many related associations, which he was professionally recognized by many of those associations. Dominic retired in February of 2000. Many will remember him as always striving to help others and will miss him greatly. We wish him well in his years of retirement.

In Appreciation



Barbara Mitchell

**Secretary
1988 - 2000**

Barbara Mitchell was hired by the Merrimack Police Department in November 1988 as the Secretary to the Criminal Investigations Division. She also on occasion performed the duties as a Matron to female prisoners in custody. Barbara retired in June of 2000. Her smile, sense of humor, and insight on many issues are surely missed.

In Appreciation



Jean Weston

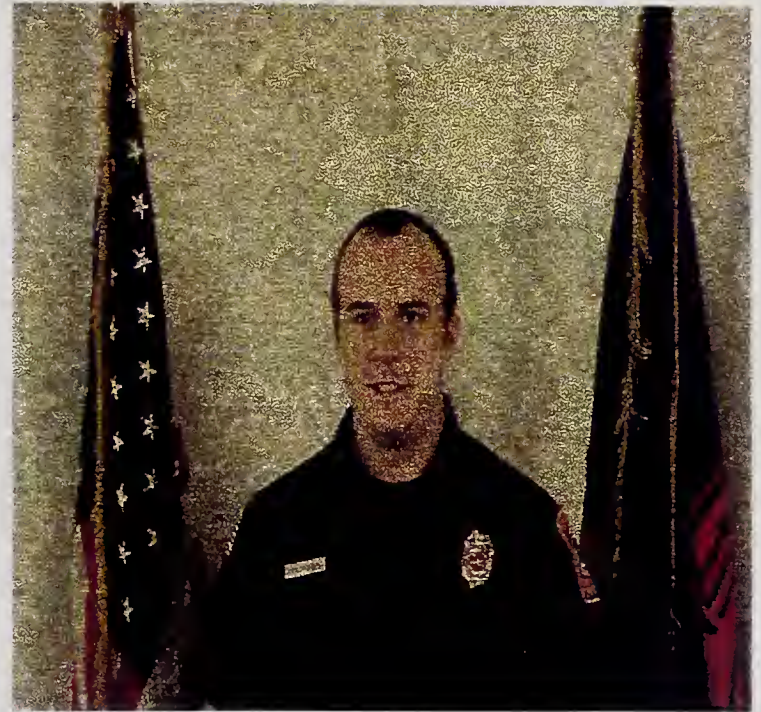
**Office Manager/Town Treasurer
1966 - 2000**

Jean Weston had a very long employment with the Town of Merrimack. She began her employment in April of 1966 as a Clerk in the Planning & Zoning department. She took on many responsibilities and became a Secretary, Administrative Assistant, Executive Secretary, and an Office Manager. In March of 1971 Jean became the Town Treasurer. She retired in June of 1998 from the Community Development department but continued to be the Town Treasurer until she retired completely in September of 2000. Because of her many roles played in the Town her contributions were tremendous and very appreciated by all. We all wish her the best.

In Appreciation



Master Firefighter Wayne Perkins



Firefighter Brian Dubreuil

Firefighters of the Year

On January 29, 2000 a fire at 225 Naticook Road was reported at 1:32 am. Master Firefighter Wayne Perkins and Firefighter Brian Dubreuil responded to the fire. Working out of the South Merrimack Fire Station the two men were able to respond to the fire in two minutes. When they arrived at the fire, the men were met outside by the homeowner who advised them that his wife and grandchildren were still inside. Without hesitation, regard to their personal safety, and with no backup personnel available, the two firefighters entered the house to locate the victims. Upon climbing the stairs inside the home, they encountered the wife and one grandchild attempting to escape. Master Firefighter Perkins escorted these two from the building. Firefighter Dubreuil continued up the stairs alone in search of the second child. He crawled down the hallway toward the sounds of the victim coughing. He located the victim in the rear bedroom and quickly removed her from the house.

The quick action by Wayne and Brian that night resulted in three people being saved from the fire. Their decision to place the life of another above their own personal safety was heroic and a display of uncommon valor. Thank you!

In Appreciation



Officer Michael Murray

Police Officer Of The Year

Officer Michael Murray was appointed as a Special Police Officer in May of 1987 and in September of 1988 after completing the 85th session of the New Hampshire Police Standards and Training Academy he was appointed as a full time Police Officer. While attending the academy he received the Class Achievement Award for Excellence.

Officer Murray is a self motivated, dependable Police Officer. He has many interests, however, his main interest is his family, and the children of the Merrimack community. Officer Murray holds an Associates degree from the University of New Hampshire, Merrimack Valley College, and has attended many classes from the New Hampshire Police Standards and Training Council.

In June of 2000 he was appointed as Merrimack's first School Resource Officer, where his primary responsibilities are as the liaison between the High School and the Police Department. In just the short amount of time that he has been in this position the reports back from the faculty are extremely favorable.

In Appreciation

- No Picture Available -

Steven Bachand

EMT Of The Year

On September 12, 1999 Steven Bachand was appointed EMS Director. This position coordinates the work of the volunteer ambulance personnel. Since his appointment, Steve has exhibited tireless dedication, enthusiasm, and optimistic vigor in the discharge of his duties. He has increased the professionalism of his division personnel and strengthened the communication channels between all divisions in the Fire Department. His numerous suggestions have resulted in improved service, coordination and training throughout the department.

Steve has given countless hours in the performance of his duties for the benefit of the citizens of Merrimack. In addition to his duties as EMS Director, he also serves as Team Leader for the Friday night ambulance crew. He accomplishes all this while working full time and attending paramedic training at the Elliot Hospital in Manchester. His dedication and caring are an inspiration for everyone in the department.

Ruth Liberty Turns 80!!



Ruth has been a familiar face around Town Hall for many years. In recognition of Ruth Liberty's 80th Birthday, it is appropriate to recognize her dedicated service to the community.

Ruth worked in the Town Clerk/Tax Collector's Office from June 1972 to June 1985. After her retirement, Ruth became our roaming fill-in when the Town Clerk/Tax Collector's Office was short staffed. It was not long before all administrative offices called upon Ruth to lend a helping hand when needed. Not only is it common for Ruth to work 40 plus hours per week, but in the evening hours, it is not unusual to find Ruth at one of her committee meetings.

In 1996, The Town of Merrimack celebrated its 250th Anniversary. Ruth was instrumental in serving on the 250th Anniversary Committee to help raise money to build a Bandstand in what now is known as Abbie Griffin Park. Ruth worked endless hours to make sure that the bandstand was constructed. On September 7, 1996, the completed Merrimack Community Bandstand was dedicated to the Town of Merrimack in honor of the Town's Anniversary. A new committee was formed called the Abbie Griffin Park Advisory Committee and once again Ruth joined to make sure that the finishing touches were made to the bandstand and park. We all know that this bandstand is very dear to Ruth's heart and she has attended every concert and activity performed at the Bandstand. Ruth currently serves as the Chairman of the Abbie Griffin Park Advisory Committee.

In addition to her dedication to the Bandstand and Park, Ruth also serves on the Fourth of July Committee, Historical Society, Republican's Women's Club, is a Director of the Merrimack Concert Association and a Supervisor of the Voter Checklist.

The year 2000 was one that we are sure Ruth will never forget. During a special recognition for her by the Board of Selectmen, the Merrimack Fire Department arrived with full lights and sirens!! Although Ruth thought that this was a surprise for her, they were actually responding to a small electrical fire in one of the back offices. When all was under control, Ruth took the opportunity to have her picture taken with the firefighters!

Ruth was chosen as the Grand Marshal for the 2000 Fourth of July Parade and the first Abbie Griffin Park Summer Concert Series at the Bandstand was established with a grand finale performance by the Shaw Brothers, one of Ruth's favorites.

We thank Ruth for all her accomplishments and look forward to seeing Ruth around Town Hall for many years to come.

Excellence in the Workplace Awards

The Merrimack Rotary Club presented to Phil Meschino, the Town's Building and Grounds Maintenance Supervisor and Madeline Bennett, a Library Aide at the Merrimack Public Library their 2000 Excellence in the Workplace award.

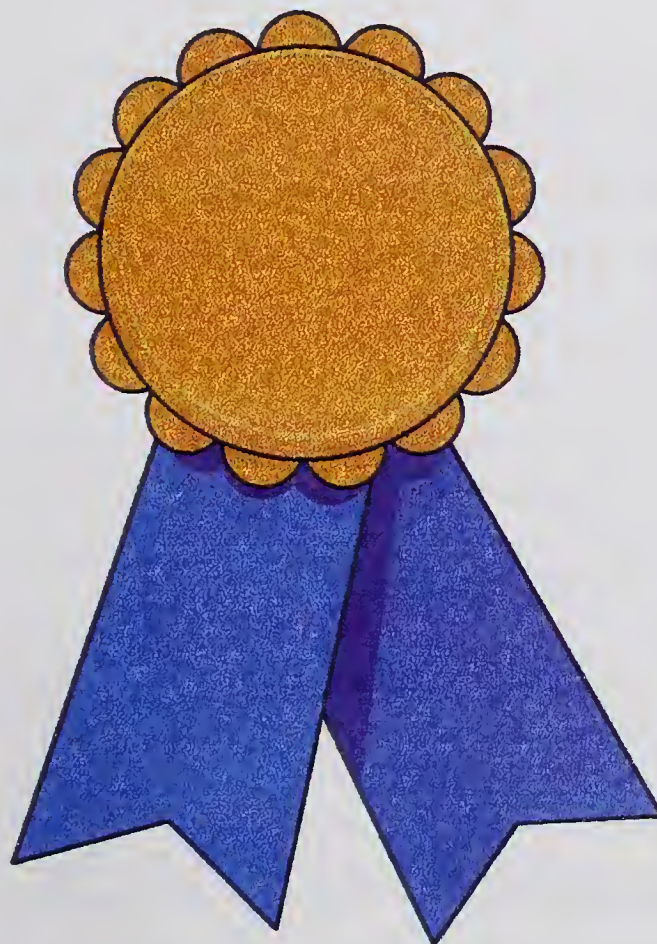


Teamwork – The cooperative effort of reaching greater heights through unity.

Effort – The drive to go beyond the self-imposed limitations to achieve the competitive advantage.

Achievement – Being on the cutting edge of triumph requires attaining goals that lie beyond the scope of expectation.

Merrimack - Merrimack Town Employees and Volunteers have what it takes!



Town of Merrimack

Employee Recognition

The Town of Merrimack recognized the following employees in 2000 for their years of dedicated service to the Town.

30 years of service

Daniel Belanger	Fire Department
Wayne Johnson	Waste Water Division
Larry Spencer	Waste Water Division

25 years of service

Kenneth Mason	Landfill Division
Paul Stavenger	Police Department
Anne Whitney	Assessing

20 years of service

Ronald Bergeron	Equipment Maint.
James Davala	Waste Water Division
Francine Dupuis	Fire Department
Samuel Walker	Equipment Maint.

15 years of service

Brian Boulay	Police Department
Richard Desmond	Police Department
Donald Doucette	Waste Water
Mark Doyle	Police Department
Daniel Edmonds	Police Department
Brian Friolet	Equipment Maint.
David Lyons	Waste Water
John Maille	Police Department
Paul Trepany	Police Department
Lee Vogel	Waste Water
Judith York	Police Department

10 years of service

Willard Brown	Police Department
David Evans	Waste Water
Lawrence Gay	Highway Division
John Murray	Landfill Division
Richard Pierson	Fire Department
Gregory Regan	Fire Department

5 years of service

Thomas Dalton	Fire Department
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STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397



BUDGET OF THE TOWN/CITY

OF: Merrimack

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _____ to December 31, _____

or Fiscal Year From July 1, 2001 to June 30, 2002

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the above address.

We Certify This Form Was Posted on (Date): 02/23/01

BUDGET COMMITTEE

Please sign in ink

[Signature]
[Signature]
[Signature]
[Signature]
[Signature]

[Signature]
[Signature]
[Signature]
[Signature]
[Signature]
[Signature]

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

1

2

3

4

5

6

7

8

9

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Appropriations		Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS ENSUING FISCAL YEAR *		BUDGET COMMITTEE'S APPROPRIATIONS ENSUING FISCAL YEAR	
			Prior Year As Approved by DRA	2000-01		RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
GENERAL GOVERNMENT									
4130-4139	Executive								
4140-4149	Election, Reg. & Vital Statistics	10	25,458		23,385	15,587		15,587	
4150-4151	Financial Administration								
4152	Revaluation of Property	10	252,145		174,453	287,762		254,907	
4153	Legal Expense	10	85,000		131,645	109,086		109,086	
4155-4159	Personnel Administration								
4191-4193	Planning & Zoning Comm Dev	10	599,744		548,564	623,047		623,047	
4194	General Government Buildings	10	219,247		222,315	231,274		231,274	
4195	Cemeteries								
4196	Insurance								
4197	Advertising & Regional Assoc.								
4199	Other General Government	10	1,147,007		1,040,876	1,383,195		1,394,761	
PUBLIC SAFETY									
4210-4214	Police	10	3,084,310		2,786,278	3,279,485		3,279,485	
4215-4219	Ambulance								
4220-4229	Fire & Ambulance	10	2,825,402		2,527,581	3,015,667		3,015,667	
4240-4249	Building Inspection								
4290-4298	Emergency Management	10	10,609		1,892	13,118		13,118	
4299	Other (Including Communications)	10	314,086		264,050	383,335		383,335	
AIRPORT/AVIATION CENTER									
4301-4309	Airport Operations								
HIGHWAYS & STREETS									
4311	Administration	10	165,524		152,306	173,399		173,399	
4312	Highways & Streets	10	1,871,825		1,470,726	1,882,113		1,882,113	
4313	Bridges								

1 2 3 4 5 6 7 8 9

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	2000-01		1999-2000		SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
					XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED

HIGHWAYS & STREETS cont.

4316	Street Lighting											
4319	Other	10	331,559	325,489	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	354,741		354,741	

SANITATION

4321	Administration											
4323	Solid Waste Collection											
4324	Solid Waste Disposal	10	448,232	394,560	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	476,783		476,783	
4325	Solid Waste Clean-up											
4326-4329	Sewage Coll. & Disposal & Other	10	2,529,015	2,359,193	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	2,621,356		2,621,356	

WATER DISTRIBUTION & TREATMENT

4331	Administration											
4332	Water Services											
4335-4339	Water Treatment, Conserv.& Other											

ELECTRIC

4351-4352	Admin. and Generation											
4353	Purchase Costs											
4354	Electric Equipment Maintenance											
4359	Other Electric Costs											

HEALTH/WELFARE

4411	Administration											
4414	Pest Control											
4415-4419	Health Agencies & Hosp. & Other	10	75,004	70,104	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	77,475		77,475	
4441-4442	Administration & Direct Assist.	10	80,187	68,024	XXXXXXX	XXXXXXX	XXXXXXX	XXXXXXX	73,694		73,694	
4444	Intergovernmental Welfare Pymnts											
4445-4449	Vendor Payments & Other											

1 2 3 4 5 6 7 8 9

ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Appropriations		Actual		SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
		WARR.	Prior Year As	Expenditures	Prior Year	ENSUING FISCAL YEAR *	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
		ART.#	Approved by DRA						
2000-01 1999-2000									
XXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX									
CULTURE & RECREATION									
4520-4529	Parks & Recreation	10	582,711	534,343	620,118	620,118		620,118	XXXXXXXXXX
4550-4559	Library	10	911,006	802,249	976,837	976,837		976,837	XXXXXXXXXX
4583	Patriotic Purposes	10	20,500	23,130	20,500	20,500		20,500	XXXXXXXXXX
4589	Other Culture & Recreation CATV	10	145,297	188,424	281,421	281,421		281,421	XXXXXXXXXX
CONSERVATION									
4611-4612	Admin. & Purch. of Nat. Resources	10	5,095	5,270	5,345	5,345		5,345	XXXXXXXXXX
4619	Other Conservation								XXXXXXXXXX
4631-4632	REDEVELOPMNT & HOUSING								XXXXXXXXXX
4651-4659	ECONOMIC DEVELOPMENT								XXXXXXXXXX
DEBT SERVICE									
4711	Princ.- Long Term Bonds & Notes	10	922,481	893,956	587,655	587,655		587,655	XXXXXXXXXX
4721	Interest-Long Term Bonds & Notes	10	302,644	361,193	249,277	249,277		249,277	XXXXXXXXXX
4723	Int. on Tax Anticipation Notes	10	1	0	1	1		1	XXXXXXXXXX
4790-4799	Other Debt Service								XXXXXXXXXX
CAPITAL OUTLAY									
4901	Land								XXXXXXXXXX
4902	Machinery, Vehicles & Equipment	10	310,008	443,412	335,912	335,912		343,912	XXXXXXXXXX
4903	Buildings	10	78,000	169,998	40,501	40,501		40,501	XXXXXXXXXX
4909	Improvements Other Than Bldgs.	10	281,318	365,728	287,700	287,700		287,700	XXXXXXXXXX
OPERATING TRANSFERS OUT									
4912	To Special Revenue Fund								XXXXXXXXXX
4913	To Capital Projects Fund								XXXXXXXXXX
4914	To Enterprise Fund								XXXXXXXXXX
	Sewer-								XXXXXXXXXX
	Water-								XXXXXXXXXX

1 2 3 4 5 6 7 8 9

ACCT.	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Appropriations		Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
		WARR.	Prior Year As ART.# Approved by DRA		ENSUING FISCAL YEAR * RECOMMENDED	NOT RECOMMENDED	ENSUING FISCAL YEAR RECOMMENDED	NOT RECOMMENDED

OPERATING TRANSFERS OUT cont.									
		2000-01		1999-2000					
		XXXXXXXXXX		XXXXXXXXXX		XXXXXXXXXX		XXXXXXXXXX	
	Electric-								
	Airport-								
4915	To Capital Reserve Fund	10	1,192,000	706,000	1,079,000		1,079,000		
4916	To Exp.Tr.Fund-except #4917	10	10,500	10,000	11,500		11,500		
4917	To Health Maint. Trust Funds								
4918	To Nonexpendable Trust Funds								
4919	To Agency Funds								
SUBTOTAL 1			18,825,915	17,065,144	19,496,884		19,483,595		

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount

"SPECIAL WARRANT ARTICLES"

1 2 3 4 5 6 7 8 9

“INDIVIDUAL WARRANT ARTICLES”

1 2 3 4 5 6 7 8 9

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
	TAXES		2000-01 XXXXXXXXXX	1999-2000 XXXXXXXXXX	2001-02 XXXXXXXXXX
3120	Land Use Change Taxes		50,000	304,690	250,000
3180	Resident Taxes		0	0	0
3185	Timber Taxes		9,000	10,495	9,000
3186	Payment in Lieu of Taxes		3,600	3,102	3,600
3189	Other Taxes		170,000	167,151	220,000
3190	Interest & Penalties on Delinquent Taxes		147,600	165,317	147,600
	Inventory Penalties		0	0	0
3187	Excavation Tax (\$.02 cents per cu yd)		0	0	0
3188	Excavation Activity Tax		21,000	24,001	21,000
	LICENSES, PERMITS & FEES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits		0	0	0
3220	Motor Vehicle Permit Fees		3,400,000	3,450,035	3,570,000
3230	Building Permits		200,000	203,745	200,000
3290	Other Licenses, Permits & Fees		150,942	144,895	154,877
3311-3319	FROM FEDERAL GOVERNMENT		149,435	109,827	169,009
	FROM STATE		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		766,575	696,365	775,000
3352	Meals & Rooms Tax Distribution		0	0	0
3353	Highway Block Grant		379,180	368,763	398,368
3354	Water Pollution Grant		72,451	118,221	72,451
3355	Housing & Community Development		0	0	0
3356	State & Federal Forest Land Reimbursement		0	0	0
3357	Flood Control Reimbursement		0	0	0
3359	Other (Including Railroad Tax)		4,414	80,261	4,814
3379	FROM OTHER GOVERNMENTS		0	0	0
	CHARGES FOR SERVICES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		4,478,374	5,593,988	4,306,911
3409	Other Charges				
	MISCELLANEOUS REVENUES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		5,500	3,168	5,500
3502	Interest on Investments		889,600	863,606	925,200
3503-3509	Other		216,585	339,459	151,533
	INTERFUND OPERATING TRANSFERS IN		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3912	From Special Revenue Funds		5,700	0	51,421
3913	From Capital Projects Funds		0	0	0

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
INTERFUND OPERATING TRANSFERS IN cont.			2000-01 XXXXXXXXXX	1999-2000 XXXXXXXXXX	2001-02 XXXXXXXXXX
3914	From Enterprise Funds		0	0	0
	Sewer - (Offset)		0	0	0
	Water - (Offset)		0	0	0
	Electric - (Offset)		0	0	0
	Airport - (Offset)		0	0	0
3915	From Capital Reserve Funds		73,000	0	0
3916	From Trust & Agency Funds		3,000	3,852	3,000
OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes		0	0	0
	Amts VOTED From F/B ("Surplus")		725,000	0	1,232,000
	Fund Balance ("Surplus") to Reduce Taxes		0	0	0
TOTAL ESTIMATED REVENUE & CREDITS			11,920,956	12,650,941	12,671,284

****BUDGET SUMMARY****

	SELECTMEN'S * RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recommended (from page 5)	19,496,884	19,483,595
SUBTOTAL 2 Special Warrant Articles Recommended (from page 6)	8,481,601	2,656,601
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 6)	0	0
TOTAL Appropriations Recommended	27,978,485	22,140,196
Less: Amount of Estimated Revenues & Credits (from above, column 6)	18,171,284	12,671,284
Estimated Amount of Taxes to be Raised	9,807,201	9,468,912

* Selectmen's Recommended Appropriations/Budget = appropriations recommended by Board of Selectmen + appropriations recommended by Library Board of Trustees.

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: 2,130,326
plus voted amounts for articles 9, 15, 16, and 17 that exceed Budget Committee's related recommendations.

Town of Merrimack

Form MS-7, Page 6 - Fiscal Year 2001-02

SPECIAL WARRANT ARTICLES

Acct.	Purpose of Appropriations	Warrant Article	Appropriations 2000-01	Actual Expenditures 1999-2000	Selectmen - 2001-2002		Budget Committee - 2001-2002	
					Recommended	Not Recommended	Recommended	Not Recommended
4901	Land		223,000	-	-	-	-	-
4901	Land	9	-	-	5,500,000	-	-	5,500,000
4721	Interest - Long Term Bonds and Notes	9	-	-	250,000	-	-	250,000
4903	Buildings	21	-	-	30,000	-	30,000	-
4210	Police	16	-	-	25,402	-	25,402	-
4220	Fire and Ambulance	16	-	-	78,664	-	78,664	-
4299	Communications	16	-	-	3,068	-	3,068	-
4312	Highways & Streets	17	-	-	39,519	-	39,519	-
4324	Solid Waste Disposal	17	-	-	7,076	-	7,076	-
4319	Equipment Maintenance	17	-	-	19,094	-	19,094	-
4326	Sewage Collection & Disposal	17	-	-	36,276	-	36,276	-
4220	Fire and Ambulance	15	-	-	200,502	-	200,502	-
4909	Improvements Other Than Buildings		200,000	97,816	-	-	-	-
4909	Improvements Other Than Buildings	19	-	-	75,000	-	-	75,000
4915	Transfer To Capital Reserve Funds	11	500,000	800,000	1,182,000	-	1,182,000	-
4915	Transfer To Capital Reserve Funds	20	25,000	25,000	50,000	-	50,000	-
4915	Transfer To Capital Reserve Funds	12	350,000	250,000	500,000	-	500,000	-
4915	Transfer To Capital Reserve Funds	18	-	-	85,000	-	85,000	-
4915	Transfer To Capital Reserve Funds	13	-	-	200,000	-	200,000	-
4915	Transfer To Capital Reserve Funds	14	-	-	200,000	-	200,000	-
	Total		1,298,000	1,172,816	8,481,601	-	2,656,601	5,825,000

Merrimack 2001 Town Warrant

The State of New Hampshire

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the first session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room at 26 Baboosic Lake Road in said Merrimack on Tuesday, March 6, 2001, at 7:00 o'clock in the evening for explanation, discussion, and debate of each warrant article. Warrant Articles may be amended at this session per RSA 40:13, IV, except for Warrant Articles 2, 3, 4, 5, 6, 7 and 8 whose wording is prescribed by law and cannot be amended per RSA 40:13, (IV)(a).

You are hereby notified that the second session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room at 26 Baboosic Lake Road and St. John Neumann Church at 708 Milford Road, Route 101A in said Merrimack on Tuesday, April 10, 2001, at 7:00 o'clock in the forenoon for the choice of town officers elected by official ballot, to vote on questions required by law to be inserted on the official ballot, and to vote on all warrant articles from the first session on official ballot per RSA 40:13, VII. The polls for the election of town officers and other action required to be inserted on said ballot will open on said date at 7:00 o'clock in the forenoon and will not close earlier than 8:00 o'clock in the evening.

Article 1. To choose all necessary town officers for the ensuing year.

Article 2. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.9, Elderly Zoning District, to permit a wider range of housing alternatives in the Elderly Zoning District, including congregate care, nursing homes and assisted living facilities?

_____ Yes _____ No

Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.02, Table of Lot & Yard Regulations, by providing that lot size calculation in the R-2 and R-3 Districts shall exclude wetland and flood hazard soils?

_____ Yes _____ No

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4 (B), District I-1 and I-2 – Permitted Uses Industrial Zone, to permit Daycare as a support use in the Industrial Zone?

_____ Yes _____ No

Article 5. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.02, Table of Lot and Yard Regulations, to provide that Note 9 shall apply to a portion of the I-2 Industrial District requiring a 200 foot separation between residential and industrial/commercial buildings, and no other on site use closer than 100 feet?

_____ Yes _____ No

Article 6. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.01.1, Industrial District, Metes and Bounds description of the Industrial zones, to clarify the area of land not zoned industrial and that remains residential?

_____ Yes _____ No

Article 7. Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3, Lot and Yard Regulations, by adding a new Section 3.09 that will permit the Zoning Board of Adjustment to grant special exceptions to allow structures that were made non-conforming by a zoning change to build additions of minimal impact by relaxing current setback requirements?

_____ Yes _____ No

Article 8. Are you in favor of the adoption of Amendment No. 7 as proposed by the Planning Board for the Town Zoning Ordinance as follow:

Enact a new Section 16 – Off-Site Improvements, to affirm the authority of the Planning Board to require subdivisions and site plans to complete off-site improvements to such things as municipal roads, sewage and water facilities and storm water and drainage facilities necessitated by a proposed development?

_____ Yes _____ No

Passage of this article shall override the 10 percent limitation imposed on this appropriation due to the non-recommendation of the Budget Committee.

Article 9. To see if the Town will vote to raise and appropriate the sum of \$5,500,000 to purchase approximately 538 +/- acres of land, specifically Tax Map 3B, Lot 164, Tax Map 3B, Lot 260 and Tax Map 3C, Lot 45-1 for all allowable municipal purposes including, but not limited to, construction of schools, Town Community Center, recreational facilities, and the maintenance of open space; to finance said sum by the issuance of general obligation bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Board of Selectmen to issue, negotiate, sell and deliver said bonds and notes in the amount not to exceed \$5,500,000 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$250,000 for the purpose of 2001-02 bond issuance costs and interest on said general obligation bonds or serial notes; this purchase of land shall be expressly contingent upon the property owner, NASTAM Associates, a New Hampshire General Partnership together with Greens Pond Realty, LLC and MTCD, LLC releasing the Town, its municipal officials, and its employees from all claims, actions and causes of action resulting from all municipal decisions and votes associated with the proposed Greens Pond 424 unit cluster subdivision proposed for portions of the above referenced property including, but not limited to, Board of Selectmen decisions regarding modifications to the sewer master plan and the Town's 2000 zoning change restricting cluster subdivisions of property in certain residential areas which zoning change specifically included most, if not all, of the above referenced property. (By Petition) (60% ballot vote required) (Recommended by the Board of Selectmen 4-0-0) (Not recommended by the Budget Committee 12-0-0)

Article 10. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$19,483,595. Should this Article be defeated, the operating budget shall be \$18,264,575, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 11-0-0)

Article 11. To see if the Town will vote to raise and appropriate the sum of \$1,182,000 to be placed in the Landfill Capital Reserve Fund previously established and to authorize the transfer of this sum from fund balance (surplus) and no amount to be raised from taxation. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-1-1)

Article 12. To see if the Town will vote to raise and appropriate the sum of \$500,000 to be added to the Library Construction Capital Reserve Fund previously established. (By Petition) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 8-3-0)

Article 13. To see if the Town will vote to establish, in accordance with RSA 35, a Road Improvement Capital Reserve Fund for the reconstruction of Seaverns Bridge Road, Pearson Road, and Tinker Road and for the construction and reconstruction of other roads to include design, engineering, easements, and other such related costs and to raise and appropriate the sum of \$200,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0)
(Recommended by the Budget Committee 11-0-0)

Article 14. To see if the Town will vote to raise and appropriate the sum of \$200,000 to be placed in the Land Bank Capital Reserve Fund previously established for the purchase of real estate for the possible expansion of town facilities or for conservation purposes. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 7-5-0)

Article 15. To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and the Professional Firefighters of Merrimack, IAFF Local 2904, and that will amount to approximately \$200,502 in 2001-02, \$297,452 in 2002-03, and \$367,694 in 2003-04, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$200,502 to provide for the related 2001-02 wage and benefit increases. This collective bargaining agreement covers Firefighters, Master Firefighters, Firefighter/Mechanics, and Firefighter/Paramedics. (Recommended by the Board of Selectmen 5-0-0)
(Recommended by the Budget Committee 12-0-0)

Article 16. To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and AFSCME Council 93 Local and that will amount to approximately \$107,134 in 2001-02, \$158,859 in 2002-03, and \$194,510 in 2003-04, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$107,134 to provide for the related 2001-02 wage and benefit increases. This collective bargaining agreement covers Fire Lieutenants, Fire Captains, the Fire Marshall, Fire Inspectors, the Police Assistant Communications Supervisor, and Police Lieutenants. (Recommended by the Board of Selectmen 5-0-0)
(Recommended by the Budget Committee 12-0-0)

Article 17. To see if the Town will vote to raise and appropriate the sum of \$101,965 to provide for the 2001-2002 wage increase that has been included in the collective bargaining agreement between the Town of Merrimack and Local 2986 of the American Federation of State, County and Municipal Employees, said increase representing the estimated additional cost over the current provision in the Town's 2001-2002 operating budget to maintain current staffing levels? This collective bargaining agreement covers non-supervisory employees of the Highway, Solid Waste Disposal, Wastewater Treatment, and Equipment Maintenance Divisions of the Public Works Department. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Article 18. To see if the Town will vote to establish, in accordance with RSA 35, a Northwest Fire Station Capital Reserve Fund for the construction and equipping of a fire station, including design, engineering, and other associated costs, and for future improvements thereto to improve Fire Department response time to the northwest section of Merrimack; and to raise and appropriate the sum of \$85,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

Article 19. To see if the Town will vote to raise and appropriate the sum of \$75,000 for the repair, widening, and reconstruction of an existing unpaved roadway from the present terminus of Griffin Street to the Merrimack River. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2003. (Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 5-7-0)

Article 20. To see if the Town will vote to transfer \$50,000 or 100% of the surplus, whichever amount is less, to the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 2001 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library operating budget at the end of the fiscal year 2000-2001. (By Petition) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-1-1)

Article 21. To see if the Town will vote to raise and appropriate the sum of \$30,000 for the installation of vinyl siding on the Town Hall/District Court building at 8 Baboosic Lake Road and for other associated improvements thereto. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2003. (Recommended by the Board of Selectmen 3-2-0) (Recommended by the Budget Committee 7-4-0)

Article 22. To see if the Town will vote to establish as town forest under RSA 31:110 the parcel of land off South Grater Road (tax map number 5A/009); to authorize the Conservation commission to manage the town forest under the provisions of RSA 31:112, II, and to authorize the placement of any proceeds which may accrue from said forest management in a separate forest maintenance fund, which shall be allowed to accumulate from year to year as provided by RSA 31:113.

Article 23. Shall the Town establish a redistricting commission to divide the town into two (2) or more districts for the purpose of electing representatives to the general court? (By Petition)

Given under our hands and seal this 22nd day of February, in the
Year of our Lord Two Thousand and One.

The Merrimack Board of Selectmen



Antone S. Holevas, Chairman

A handwritten signature in cursive script, appearing to read "Antone S. Holevas".

Norman V. Carr

A handwritten signature in cursive script, appearing to read "Norman V. Carr".

D.L. Chris Christensen

A handwritten signature in cursive script, appearing to read "D.L. Chris Christensen".

Fran L'Heureux

Finlay C. Rothhaus

A true copy of Warrant, attest:

The Merrimack Board of Selectmen



Antone S. Holevas, Chairman

A handwritten signature in cursive script, appearing to read "Antone S. Holevas".

Norman V. Carr

A handwritten signature in cursive script, appearing to read "Norman V. Carr".

D.L. Chris Christensen

A handwritten signature in cursive script, appearing to read "D.L. Chris Christensen".

Fran L'Heureux

Finlay C. Rothhaus

Town of Merrimack, N.H.
Certificate of Service

We certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting up an attested copy of the within Warrant at the place of meeting within named, and a like attested copy at the Town Hall and Town Library, being public places in said town, on the 23rd day of February, 2001.

Board of Selectmen



Thomas C. Carr
Robert J. Shurtz
Ray L. Searey

Annual Town Meeting

Deliberative Session

February 9, 2000

The deliberative session of the 2000 Annual Town Meeting was convened at 7:05 p.m. in the Smith Gym of the Mastricola Middle School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance.

The Board of Selectmen was introduced at this time by the Chairman of the Board, Norman Carr, Selectman C. Christensen, Selectman F. Rothhaus, Selectman T. Pellegrino, and Selectman Tony Holevas.

The Town Manager introduced the Department Heads, Finance Administrator Robert Levan, Town Clerk/Tax Collector Diane Pollock, Assessor Brett Purvis, Community Development Director Jay Minkarah, Health Officer Sean Goodwin, Library Director Janet Angus, Director of Public Works Chip Chesley, Fire Chief William Pepler, Police Chief Joe Devine, Parks and Recreation Director, Mike Housman and Welfare Administrator Celeste Midolo. The Town attorneys were also introduced, Stephen Buckley and Laurence Kelly.

Chairman of the Budget Committee Dick Andersen, introduced the Budget Committee Members, Charles Greenhalgh, Edward Kimball, Jr., Barbara Tucker, Evan Fulmer, Carol Lang, Norman Phillips, Stanley Heinrich, Tom Koenig, Thomas Mahon, John Morey, and Karen Laba.

Article 13. To see if the Town will vote to raise and appropriate the sum of \$450,000 (Gross Budget) for the purpose of television studio equipment for the public access channel program production; to finance said sum by the issuance of general obligation bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and by a withdrawal of \$50,000 from the Cable Television Special Reserve Fund fund balance (surplus) and to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in the amount not to exceed \$400,000 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$20,000 for the purpose of 2000-01 bond issuance costs and interest on said general obligation bonds or serial notes, said costs expected to be paid fully from cable television franchise fees. (60% ballot vote required) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 13-0-0)

Selectman Pellegrino moved to accept the article as written. Selectman Christensen seconded the motion.

Article 14. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$18,402,675. Should this Article be defeated, the operating budget shall be \$17,239,128, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of revised operating budget only. (Recommended by the Budget Committee 11-2-0)

Chairman of the Budget Committee, Dick Andersen moved to accept the article as written. Stanley Heinrich seconded the motion.

Chairman Carr stated that the Board of Selectmen supports the Budget Committees recommendation of Article 14.

Article 15. To see if the Town will vote to raise and appropriate the sum of \$500,000 to be placed in the Landfill Capital Reserve Fund previously established and to authorize the withdrawal of this amount from the General Fund fund balance (surplus) for this purpose. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Selectman Pellegrino moved to accept the article as written. Selectman Rothhaus seconded the motion.

Article 16. To see if the Town will vote to raise and appropriate the sum of \$350,000 to be added to the Library Construction Capital Reserve Fund previously established? (By Petition) (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 11-0-0)

Library Trustee, John Buckley, moved to accept the article as written. The audience seconded the motion.

Article 17. To see if the Town will vote to raise and appropriate the sum of \$223,000 for the purchase of land in the northwest section of Merrimack on which a fire station may be constructed in the future and for other municipal uses and to authorize a withdrawal of \$73,000 from the Land Bank Capital Reserve Fund to partially finance this purchase. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the purchase of the related project and June 30, 2002 per RSA 32:7, VI. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 12-2-0)

Selectman Christensen moved to accept the article as written. Selectman Pellegrino seconded the motion.

Article 18. To see if the Town will vote to raise and appropriate the sum of \$200,000 for the reconstruction of a portion of Seaverns Bridge Road. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2002 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Chairman Carr moved to accept the article as written. Selectman Rothhaus seconded the motion.

Article 19. To see if the Town will vote to establish, in accordance with RSA 35, a Daniel Webster Highway Capital Reserve Fund for the purpose of traffic operation improvements on Daniel Webster Highway (Route 3) from Greeley Street to Bedford Road, including related design, installation, construction, and right-of-way acquisition; to raise and appropriate the sum of \$100,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-2-0)

Chairman Carr moved to accept the article as written. The motion was seconded by Selectman Rothhaus.

Rosemary Rung moved to amend Article 19, following "agents to expend" adding the wording "no sooner than 30 days following a public hearing to explain the use of such expenditure." The audience seconded the amendment. The motion failed.

Article 20. To see if the Town will vote to establish, in accordance with RSA 35, a Swimming Pool Capital Reserve Fund for the purpose of designing, installing, and equipping a public swimming pool and related facilities; to raise and appropriate the sum of \$75,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 6-6-0)

Selectmen Christensen moved to accept the article as written. Selectman Pellegrino seconded the motion.

Article 21. To see if the Town will vote to establish, in accordance with RSA 35, a South Merrimack Fire Station Capital Reserve Fund for the purpose of improvements to the South Merrimack Fire Station on Naticook Road, including the design, construction, and equipping of an addition thereto; to raise and appropriate the sum of \$71,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Selectman Rothhaus moved to accept the article as written. Chairman Carr seconded the motion.

Article 22. To see if the Town will vote to establish, in accordance with RSA 35, a Salt Shed Capital Reserve Fund for the purpose of designing and constructing appropriate facilities for the storage of sand, salt, and other road maintenance materials; to raise and appropriate the sum of \$56,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Selectman Holevas moved to accept the article as written. Selectman Christensen seconded the motion.

Article 23. To see if the Town will vote to establish, in accordance with RSA 35, an Athletic Fields Capital Reserve Fund for the purpose of designing, developing, equipping, and improvement of athletic fields; to raise and appropriate the sum of \$25,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 11-3-0)

Selectman Christensen moved to accept the article as written. Selectman Pellegrino seconded the motion.

Article 24. To see if the Town will vote to raise and appropriate the sum of \$5,000 for the design, development, equipping, and improvement of athletic fields on Town-owned property located on Joppa Road and Atherton Road and at other suitable sites. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2002 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-3-0)

Selectman Christensen moved to accept the article as written. Selectman Rothhaus seconded the motion.

Article 25. Shall the Town transfer \$25,000 or 100% of the surplus, whichever amount is less, to the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 2000 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library operating budget at the end of fiscal year 1999-2000? (By Petition) (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 11-0-0)

Library Trustee, Robert Kelly, moved to accept the article as written. Patricia Heinrich seconded the motion.

Article 26. To see if the Town will vote to establish a Heritage Commission under the provisions of New Hampshire RSA 673 for the proper recognition, use and protection of resources, tangible or intangible primarily man-made, that are valued for their historic, cultural, aesthetic, or community significance within their natural, built, or cultural contexts. The commission may acquire, in the name of the town or city, subject to the approval of the local governing body, by gift, purchase, grant, bequest, devise, lease, or lesser interest, development rights, covenant, or other contractual right, including conveyances with conditions, limitations or reversions, as may be necessary to acquire, maintain, improve, protect, limit the future use of, or otherwise conserve and properly use the cultural resources of the city or town, and shall manage and control same; provided, however, neither the city, town, nor commission shall have the right to condemn property for these purposes. Pursuant to RSA 673:4-a, the Heritage Commission shall consist of five (5) members, and three (3) alternate members who shall be appointed by the Board of Selectmen. Each member shall be a resident of Merrimack. One (1) member shall be a member of the Board of Selectmen, who shall be subject to annual appointment. One (1) member shall be a member of the Planning Board, who shall be subject to annual appointment. Other members shall be appointed for terms of three (3) years. The initial terms of public members first appointed shall be staggered so that no more than one (1) appointment occurs annually, except when required to fill vacancies. In determining each member's qualifications, the Board of Selectmen shall take into consideration the appointee's demonstrated interest and ability to understand, appreciate and promote the purpose of the Heritage Commission. (Recommended by the Board of Selectmen 4-0-0)

Selectman Holevas moved to accept the article as written. Selectman Pellegrino seconded the motion.

Article 27. Provided that Warrant Article 26 to establish a Heritage Commission is passed, to see if the Town will vote to establish a Heritage Fund under the provisions of New Hampshire RSA 674:44(d) and to raise and appropriate the sum of Five Hundred Dollars (\$500.00) for this purpose. The whole or part of money so appropriated in any year and any gifts of money received shall be placed in said Heritage Fund and allowed to accumulate from year to year. Money may be expended from such fund by the Heritage Commission for its purposes without further approval of the local legislative body. The Town Treasurer, pursuant to RSA 41:29, shall have custody of all moneys in the Heritage Fund and shall pay out the same only upon order of the Heritage Commission. The disbursement of Heritage Funds shall be authorized by a majority of the Heritage Commission. Prior to the use of such funds for the purchase of any interest in real property, the Heritage Commission shall hold a public hearing with notice in accordance with RSA 675:7. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 14-0-0)

Selectman Holevas moved to accept the article as written. Selectman Christensen seconded the motion.

Article 28. To see if the Town will vote to rescind Article 20 adopted at the May 16, 1996 Annual Town Meeting and Article 25 adopted at the March 12, 1997 Annual Town Meeting, which allowed the Town to deposit twenty-five (25%) percent of the revenues of all future payments collected pursuant to RSA 79-A (The Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A:5, II as authorized by RSA 79-A:25, II and which was limited to \$10,000 during any fiscal year; with the cumulative amount held in said Conservation and not at any time exceed \$50,000; And to adopt the following in lieu thereof: To see if the Town will vote to deposit 100% (One Hundred Percent), but in no instance more than \$250,000, of all payments collected by the Town during the fiscal year 2000-2001 pursuant to RSA 79-A (The Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A:5, II as authorized by RSA 79-A:25, II. (Recommended by the Board of Selectmen 3-1-0) (Recommended by the Budget Committee (11-1-2))

Selectman Pellegrino moved "To see if the Town will vote to rescind Article 20 adopted at the May 16, 1996 Annual Town Meeting and Article 25 adopted at the March 12, 1997 Annual Town Meeting, which allowed the Town to deposit twenty-five (25%) percent of the revenues of all future payments collected pursuant to RSA 79-A (The Land Change Tax) in the Conservation Fund in accordance with RSA 36-A:5, II as authorized by RSA 79-A:25, II, and which was limited to \$50,000 during any fiscal year; and to adopt the following in lieu thereof: To see if the Town will vote to deposit One Hundred (100%) percent, but in no instance more than \$250,000.00, of all payments collected by the Town during the fiscal year 2000-2001 pursuant to RSA 79-A (The Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A:5, II as authorized by RSA 79-A:25, II." Selectman Christensen seconded the motion.

A motion was made by Chairman of the Conservation Committee, Mike Burke, to amend Article 28, deleting the wording "during the fiscal year 2000-2001". Linda Wilson seconded the motion. The amendment failed.

Article 29. To see if the Town will vote to authorize the Treasurer, with the approval of the Board of Selectmen, to appoint a Deputy Treasurer who shall be qualified in the same manner as the Treasurer and who shall perform all the duties of the Town Treasurer in case of the Treasurer's absence by sickness, resignation, or otherwise. Said Deputy Treasurer shall be sworn, may be removed at the pleasure of the Treasurer, and shall, before entering upon the duties of this office, give bond as provided in RSA 41:6, all in accordance with the provisions of RSA 41:29-a. (Recommended by the Board of Selectmen 4-0-0)

Selectman Rothhaus moved to accept the article as written. Selectman Pellegrino seconded the motion.

Article 30. To see if the Town will vote to amend the following sections of the existing Sewer Use Ordinance as follows:

Add the following language at the end of Section 158-18 B (3) (3):

"Some categorical standards have an upper pH limit. Waivers from the requirements of these categorical standards are not allowed unless expressly permitted by the standards themselves".

Amend the last sentence of the first full paragraph Section 158-19 A, which currently state:

"The limitations or restrictions on materials or characteristics of waste or wastewater discharged to the sanitary sewer which shall not be violated without approval of the town are as follows"

And replace it with the following language:

"The limitations or restrictions on materials or characteristics of waste or wastewater discharged to the sanitary sewer which shall not be violated are as follows".

Delete Section 158-19 D (1) (a) [2] which currently states:

"Technical review criteria (TRC) violation: thirty-three percent (33%) or more of the measurements exceed the same daily maximum limit or the same average limit by more than the TRC in a six-month period"

And replace it with the following language:

"Technical Review Criteria (TRC) violations, defined here as those in which thirty-three percent (33%) or more of wastewater measurements taken for each pollutant parameter during a six-month period equals or exceeds the product of the daily maximum limit or the average limit multiplied by the applicable criteria (1.4 for BOD, TSS, fats, oils and grease, and 1.2 for all other pollutants except pH)".

Delete, in its entirety, Section 158-19 D (2), which currently states:

"All industrial waste shall be pretreated in accordance with federal and state regulations and this chapter to the extent required by applicable National Categorical Pretreatment Standards, state pretreatment standards or standards established by the town, whichever is more stringent. When pretreatment or flow-equalizing facilities are provided or required for any waters or wastes, they shall be maintained continuously in satisfactory and effective operation by the owners(s) at his/her expense"

And replace it with the following language:

"Persons discharging industrial process wastes into the public sewer or Town Wastewater Treatment Facility shall comply with the National Categorical Pretreatment

Standards, found in 40 CFR Chapter 1, Subchapter N, Parts 405-471, which are hereby incorporated into this ordinance. In addition, compliance is required of National Categorical Pretreatment Standards that have yet to be promulgated and/or amended, and the New Hampshire Department of Environmental Services (NHDES) pretreatment regulations (as amended) in addition to compliance with this ordinance".

Delete Section 158-26, which currently states:

"All measurement, tests and analyses of the characteristics of waters and wastes to which reference is made in this chapter shall be determined in accordance with the latest edition of Standard Methods for Examination of Water and Wastewater, published by the American Public Health Association, or with the EPA -approved methods published in the Code of Federal Regulations, Title 40, Part 135 (40 CFR Part 136), or if none are available, then with methods specified in the latest edition of Standard Methods for the Examination of Water and Wastewater, published by the American Public Health Association. Sampling methods, locations, times, duration and frequencies are to be determined on an individual basis subject to approval by the Town".

And replace it with the following language:

"If an individual user subject to the reporting requirements in the previous paragraph of this section monitors any pollutant more frequently than required by the Town, using procedures prescribed in Article V, 158-26, the results of this monitoring shall be included in the report. All industrial users must submit analytical results performed in accordance with 40 CFR Part 136".

Add a new subsection G to Section 158-38 as follows:

"G. Baseline Monitoring Reports

Within either one-hundred eighty (180) days after the effective date of categorical pretreatment standard, or the final administrative decision on a category determination under 40 CFR 403.6 (a) (4), whichever is later, existing categorical users currently discharging to or scheduled to discharge to the POTW shall submit a report which contains the information listed in Article VI 158-38G of this ordinance or as set forth below. At least ninety (90) days prior to commencement of their discharge, new sources, and sources that become categorical users subsequent to the promulgation of an applicable categorical standard, shall submit a report which contains the information set forth below:

- (1) Identifying Information: The name and address of the facility, including the name of the operator and owner.

(2) Environmental Permits: A list of any environmental control permits held by or for the facility.

(3) Description of Operations: A brief description of the nature, average rate of production, and standard industrial classifications of the operation(s) should include a schematic process diagram which indicates points of discharge to the POTW from the regulated processes.

(4) Flow Measurement: Information showing the measured average daily and maximum daily flow, in gallons per day, to the POTW from regulated process streams and other streams, as necessary, to allow use of the combined waste stream formula set out in 40 CFR 403.6 (3).

(5) Measurement of Pollutant: The categorical pretreatment standards applicable to each regulated process. The results of sampling and analysis identifying the nature and concentration, and/or mass, where required by the standard or by [the Superintendent] of regulated pollutants in the discharge from each regulated process. Instantaneous, daily maximum, and long-term average concentrations, or mass, where required, shall be reported. The sample shall be representative of daily operations and shall be analyzed in accordance with procedures set out in Article V 158-26 of this ordinance.

(6) Certification: A statement, reviewed by the user's authorized representative and certified by a qualified professional, indicating whether pretreatment standards are being met on a consistent basis, and if not, whether additional operation and maintenance (O&M) and/or additional pretreatment is required to meet the pretreatment standards and requirements.

(7) Compliance Schedule: If additional pretreatment and/or O&M will be required to meet the pretreatment standards, the shortest schedule by which the user will provide such additional pretreatment and/or O&M. The completion date in this schedule shall not be later than the compliance date established for the applicable pretreatment standard. A compliance schedule pursuant to this section must meet the requirements set out in 40 CFR 403.12 (b) (7).

Change the words "ten (10) kilograms" in the first sentence of Section 158-41 (A) (2) to "one hundred (100) kilograms".

Delete the last sentence of Section 158-41 (A) (3), which currently states:

"The notification requirement in this section does not apply to pollutants already reported under the self-monitoring requirements of Section 158-36B and C (2) (a) and 158-38E".

And replace it with the following language:

"The notification requirement in this section does not apply to pollutants already reported under the self-monitoring requirements of Article VI, 158-36B, Article VI, 158-36C (2) a and Article VI, 158-38E of this ordinance or 40 CFR 403.12 (b), (d), and (3)".

(Recommended by the Board of Selectmen 4-0-0)

Chairman Carr moved to accept the article as written. Selectman Christensen seconded the motion.

Article 31. To see if the Town will vote to raise and appropriate the sum of eighty-one thousand, three hundred eighty-four dollars (\$81,384) for the purpose of providing members of the Merrimack Police Union (Local #320 of the International Brotherhood of Police Officers) with a four percent (4%) wage increase, and related benefits which include: overtime, retirement, social security, unemployment compensation, workers compensation, holiday pay, educational incentive, health insurance incentive, personal leave purchase, and shift overtime and coverage for training, court, sick time, vacation time, and holidays. (By Petition) (Not recommended by the Board of Selectmen 0-0-4) (Not recommended by the Budget Committee 0-0-13)

President of Merrimack Police Union Local #320, Jim Hughes, stated "I would like to introduce a motion which would amend the language of this article as follows: Shall the Town vote to direct the Selectmen to make monies available, by any necessary means, to fund the collective bargaining agreement between the Town of Merrimack and Local #320 of the International Brotherhood of Police Officers, providing said collective bargaining agreement is agreed upon by both parties. All necessary means may include, but not be limited to, a Special Town Meeting." Shawn Allison seconded the motion.

Moderator Christensen asked Mr. Hughes if he would like to speak further to this article.

Jim Hughes stated that he and the Union, Local #320 are hopeful talks will continue. Their intent is simply that a provision will be there, if we come to an agreement, to provide a raise for members of this Union July 1, 2000.

Moderator Christensen asked if Selectman Christensen would want to speak to this article.

Selectman Christensen spoke in support of this motion stating "The collective bargaining talks will continue and we will come out with a contract in the near future that will be suitable for everybody. Unfortunately, this year the discussions did take a little longer than expected and if any of you watched or attended the

Budget Committee Hearing about a month ago, there were some concerns on the part of the unions about funds being available if there were not in the budget. I think this addresses those concerns but it does it in a way that we don't preset any numbers or goals or limitations on either party for the collective bargaining agreement, in the handout, the Budget Committee and the Selectmen both voted entirely to abstain from the previous article. This motion as stated would allow us to vote in support of that motion and I would vote that way so it appears on the ballot and hopefully the Budget Committee and the Selectmen would be in favor of this motion."

Moderator Christensen recognized Carol Lang.

Carol Lang asked the Towns Council whether language of this article would have any impact that would differ from normal circumstances as to the requirements for a Special Meeting.

Moderator Christensen asked Town Manager Shankle if would like to respond.

Town Manager Shankle stated "We have been talking to Town Council about the this, we did get an advanced copy if this and were aware it was coming. This will not change the normal requirements for Special Town Meeting, meaning that a meeting that for money has to be approved by a Superior Court Judge. That would still be true. I don't know how the Selectmen are going to vote on this but I think the feeling of people is that this article would be something we can bring to the judge if we got to that point and say we weren't there yet, and if it passes, the people gave the sense that they were willing to have a Special Town Meeting to deal with this issue, I think is the idea we are trying to go to without either the Town or the Budget Committee or the Selectmen getting involved with unfair labor practices. The idea of putting a dollar amount in advance, this is more a sense of the meeting, that, yes, the Town wants to solve this including a Town Meeting.

Carol Lang asked "But we would still need to go to court to have a Special Town Meeting?"

Moderator Christensen answered "That is dictated by RSA's, so yes."

Moderator Christensen asked if there was any further discussion.

Chairman of the Budget Committee, Dick Andersen stated "I would just like to be clear, to make sure we are on the same page. The article amended is not an appropriation article therefore the Budget Committee would not be making a recommendation on the new article."

Moderator Christensen answered "That is correct and it is not amended, this was a motion that was made."

Moderator Christensen recognized Chuck Mower.

Chuck Mower stated "Not meaning to be indelicate but we are sitting here in our chairs this evening and this has been a topic in the community for the last several weeks and seems to center around one central issue. I am a little bit confused and I hope that perhaps the Board of Selectmen can clarify for me what their intended proposed merit pay offering consists of so it would be clear in our minds what the Selectmen have in mind for merit pay for the unions."

Chairman Carr responded "The Board of Selectmen over the past several years have tried to consider various ways to put equity into the overall payroll of Town employees. Forty percent of the Town employees are on a merit system, making more than forty percent now, union doing it also. We felt that with all five unions in for negotiations around pay issues this year, this was an opportunity to bring up the issue. We have left the specifics of that plan open to the negotiating process. There have been various ideas floated. Two- percent cost of living, three percent merit, three- percent cost of living, two- percent merit. The closes we have come I believe is a three percent cost of living increase and the opportunity for up to two percent merit. Two to three percent merit to be negotiated. First you have to get over the hurdle of accepting the idea of a merit system before you can discuss the specifics of the system. That has further evolved, that if the desires in the negotiation were not to have an ongoing merit system then that could be negotiated around three- percent cost of living in the first year of the contract and a one time bonus then to reopened in the following year. Bottom line, Chuck, is there have been a number of ideas floated that have not gotten off first base as far as whether or not there will be a merit system."

Chuck asked for a definition of merit pay.

Moderator Christensen responded "Chuck, that is off the specific of this article at this moment."

Chuck Mower answered "Well, with all due respect Madame Moderator, I think it is central to this article and I hope that some enlightenment will be forthcoming to the community."

Moderator Christensen recognized Roy Swonger.

Roy Swonger stated "I differ with Mr. Mower. I think that the point of this article is not the specifics of an agreement under negotiation and I would, for one, prefer not to sully the collective bargaining process by talking about it before it is

completed. What I see here with the motion proposed is, actually comes down to two choices because the bargaining process did not complete in time for this meeting. We get into the situation as we have seen in the past of having a contract that would not be completed by the end of the fiscal year and then if we went to next years Town Meeting we might end up with something like a retroactive pay increase to make up for it, which gets very messy, on the other hand special meetings can be kind of a pain to. I think we all know that. Given those two choices I think a Special Meeting or some other means like that would be desirable. So I think the motion as presented does make sense for the situation. I think we would all would have preferred that the collective bargaining process had wrapped up in timely fashion, since that didn't happen, I would support this article."

Moderator Christensen stated "We are going to move on to Article 32. This is relating to collective bargaining with members of AFSCME Local 93, Mr. Westholm."

Article 32. To see if the Town will vote to raise and appropriate the sum of twenty-eight thousand two hundred and sixty-five dollars (\$28,265) for the purpose of a one-year wage increase of four percent (4%) related to the members of AFSCME Local #93 (comprised of Police and Fire Supervisory personnel). (By Petition) (Not recommended by the Board of Selectmen 0-0-4) (Not recommended by the Budget Committee (0-0-13)

President of AFSCME Local #93, Larry Westholm, stated "I would like to introduce this motion to amend the language in this article to as follows: Shall the Town vote to direct the selectmen to make monies available, by any necessary means, to fund the collective bargaining agreement between the Town of Merrimack and AFSCME Council #93 which is comprised of Police and Fire supervisory personnel, providing said collective bargaining agreement is agreed upon by both parties. Necessary means includes all means up to and including a Special Town Meeting." Ronald Ketchie seconded the motion.

Moderator asked Mr. Westholm if he would like to speak further to this article.

Larry Westholm stated "The only thing that I wanted to say is that we just wanted the Town to have the ability to come up with the money when we finish negotiation because there is no sense in everybody spinning their wheels if at the end of the process there is nothing there."

Moderator recognized Town Manager Shankle.

Town Manager Shankle stated "Obviously, I don't want to get into collective bargaining here either. I guess, I would just like to thank both unions for taking

the positions they have taken and the changes they have made in the motions tonight. I think it is positive. I think through most of our discussions with our unions over the years we have always and they have always bargained in good faith and we have always found ways to come together and I hope we can do that now as well with all our unions and I would like to thank them for the positions they have taken because I think it is a big step forward and it does remove sort of a barrier that developed that we don't want to see."

Moderator asked, "Is there any other business that should come before this meeting. Seeing none, Stanley?"

Stanley Heinrich made a motion to adjourn. Selectman Christensen seconded the motion.

The meeting adjourned at 9:05 p.m.

Annual Town Meeting

Second Session

March 14, 2000

The second session of the Merrimack Town Meeting was held on March 14, 2000. The following offices were on the ballot:

Selectmen (3 Years) – 2 positions

Norman V. Carr	2236 votes
Fran L'Heureux	2530 votes
Anthony Pellegrino	2127 votes
Walter Talbert	1503 votes

Norman V. Carr and Fran L'Heureux were elected to the position of Selectman and were so declared.

Town Clerk/Tax Collector (3 Years) – 1 position

Diane Pollock	3963 votes
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Diane Pollock was elected to the position of Town Clerk/Tax Collector and was so declared.

Moderator (2 Years) – 1 position

Lynn Christensen	3726 votes
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Lynn Christensen was elected to the position of Moderator and was so declared.

Budget Committee (3 Years) – 4 positions

Karen Laba	3322 votes
Barbara Tucker	3379 votes
Charles Hall	267 votes (write-in)
Edward Silva	190 votes (write-in)

Karen Laba, Barbara Tucker, Charles Hall and Edward Silva were elected to the position of Budget Committee and were so declared.

Budget Committee (1 Year) – 1 position

Edward "Ted" Kimball	1976 votes
William "Davis" Powell	1195 votes

Edward "Ted" Kimball was elected to the position of Budget Committee and was so declared.

Library Trustee (3 Years) – 2 positions

Robert N. “Bob” Kelley	3489 votes
Duncan Morrill	3121 votes

Robert N. “Bob” Kelley and Duncan Morrill were elected to the position of Library Trustee and were so declared.

Trustee of Trust Funds (3 Years) – 1 position

John E. Lyons	3871 votes
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John E. Lyons was elected to the position of Trustee of Trust Funds and was so declared.

Treasurer (3 Years) – 1 position

Jean G. Weston	3673 votes
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Jean G. Weston was elected to the position of Treasurer and was so declared.

Supervisor of the Checklist (6 Years) – 1 position

Margaret A. Petrovic	3831 votes
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Margaret A. Petrovic was elected to the position of Supervisor of the Checklist and was so declared.

Article 2. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.02, Table of Lot & Yard Regulations, and Section 3.08.2, Cluster Development, and the Zoning Map to protect the low density rural/residential character of certain portions of the western and northwestern Residential District by requiring minimum lot sizes of 100,000 square feet, and excluding two family, multi-family and cluster development uses. The two areas affected by this zoning change are: (1) bounded on the west by the Town of Amherst, on the north by Beebe Road, on the east by Turkey Hill and Meetinghouse Road and on the south of Peaslee Road, and, (2) bounded on the north by the Town of Bedford, on the east by Bedford Road, on the south by Joppa Road, and on the west by Baboosic Lake Road?

3720 Yes	883 No
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Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.02, Table of Lot and Yard Regulations, by increasing the minimum density requirement for multiple (multi) family dwelling units from 12,500 square feet to 40,000 square feet per dwelling unit in the R-4 District?

3735 Yes

778 No

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03, Definitions, to provide a new definition for multiple (multi) family dwelling as a building containing three (3) or more dwelling units?

3149 Yes

1215 No

Article 5. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.08.4, Cluster Residential Development, and Section 15.04.B, Planned Unit Development (PUD) – Residential Uses, by excluding land encumbered by overhead electric power line easements from the area used for calculating density?

3136 Yes

1137 No

Article 6. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.01, Establishment of Districts, and the Zoning Map, by adding a new Section 2.02.13, Town Center Overlay District that would encourage mixed residential/commercial development, the preservation and adaptive reuse of historic buildings and sites, and provide for consistent dimensional requirements in order to implement the overall goals of the 1999 Town Center Plan. The area affected by this zoning change is bounded on the north by McGaw Bridge Road, on the east by the Merrimack River, on the south by East Chamberlain Road, and on the west by the F.E. Everett Turnpike?

3181 Yes

1077 No

Article 7. Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.2, District C-1 Limited Commercial – Permitted Uses, and Section 2.02.3, District C-2 General Commercial – Permitted Uses to prohibit “big box”, single user retail stores greater than 75,000 square feet and amend section 2.02.4, District I-1 and I-2 Industrial – Permitted Uses, to allow “big box”, single user retail stores greater than 75,000 square feet in the I-1 Industrial District?

2947 Yes 1240 No

Article 8. Are you in favor of the adoption of Amendment No. 7 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2, Establishment of Districts, by adding a new section 2.02.6 entitled Sexually Oriented Businesses, in order to prevent the inappropriate location and concentration of sexually oriented businesses in the Town, to protect minors from potentially harmful influences and prevent problems of blight and deterioration which accompany and are brought about by the inappropriate location and concentration of sexually oriented businesses?

3681 Yes 754 No

Article 9. Are you in favor of the adoption of Amendment No. 8 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.11, Aquifer Conservation District, subsection 2.02.11.D.2, Prohibited Uses, Wellhead Protection Areas, to prohibit gasoline and automotive service stations, including auto body repair, and the sale, storage, lease or rental of used or new cars and other motorized vehicles within Wellhead Protection areas?

3933 Yes 459 No

Article 10. Are you in favor of the adoption of Amendment No. 9 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend the Zoning Map to include an area generally located south and east of Twin Bridges Road, east of Daniel Webster Highway, west of the Merrimack River and north of the Souhegan River, including Tax Map Parcels 5D-1/10, 5D-4/10, 5D-4/74 and 5D-4/74-1 within the Planned Residential District (PRD) overlay zone to encourage planned mixed use development, transportation, and open space retention as recommended by the 1999 Town Center Plan?

3172 Yes 1022 No

Article 11. Are you in favor of the adoption of Amendment No. 10 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03, Definitions, and Section 2.02.7, Wetland Conservation District, to provide a new definition of wetlands and the Wetland Conservation District that is consistent with current State and Federal definitions and definitions for the terms Certified Soil Scientist and Certified Wetland Scientist?

3643 Yes

657 No

Article 12. Are you in favor of the adoption of Amendment No. 11 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.7, District W, Wetlands Conservation District – Permitted Uses, to provide new subsections 2.02.7 A (7) & (8), to provide building setbacks, and in addition, buffer requirements under certain conditions?

3359 Yes

820 No

Article 13. Shall the Town vote to raise and appropriate the sum of \$450,000 (Gross Budget) for the purpose of television studio equipment for public access channel program production; to finance said sum by the issuance of general obligation bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and by a withdrawal of \$50,000 from the Cable Television Special Reserve Fund fund balance (surplus) and to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in the amount not to exceed \$400,000 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$20,000 for the purpose of 2000-01 bond issuance costs and interest on said general obligation bonds or serial notes, said costs and interest expected to be paid fully from cable television franchise fees. (60% ballot vote required) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 13-0-0)

2064 Yes

2272 No

Article 14. Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$18,402,675. Should this Article be defeated, the operating budget shall be \$17,239,128, which is the same as last

year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.
(Recommended by the Budget Committee 11-2-0)

2973 Yes

1468 No

Article 15. Shall the Town vote to raise and appropriate the sum of \$500,000 to be placed in the Landfill Capital Reserve Fund previously established and to authorize the withdrawal of this amount from the General Fund fund balance (surplus) for this purpose. This is a Special Warrant Article per RSA 32:3, VI.
(Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

3821 Yes

716 No

Article 16. Shall the Town vote to raise and appropriate the sum of \$350,000 to be added to the Library Construction Capital Reserve Fund previously established? (By Petition) (Recommended by the Board of Selectmen 4-0-0)
(Recommended by the Budget Committee 11-0-0)

2590 Yes

2004 No

Article 17. Shall the Town vote to raise and appropriate the sum of \$223,000 for the purchase of land in the northwest section of Merrimack on which a fire station may be constructed in the future and for other municipal uses and to authorize a withdrawal of \$73,000 from the Land Bank Capital Reserve Fund to partially finance this purchase. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the purchase of the related project and June 30, 2002 per RSA 32:7, VI. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 12-2-0)

2940 Yes

1604 No

Article 18. Shall the Town vote to raise and appropriate the sum of \$200,000 for the reconstruction of a portion of Seaverns Bridge Road. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2002 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0)
(Recommended by the Budget Committee 12-0-0)

2838 Yes

1683 No

Article 19. Shall the Town vote to establish, in accordance with RSA 35, a Daniel Webster Highway Capital Reserve Fund for the purpose of traffic operation improvements on Daniel Webster Highway (Route 3) from Greeley Street to Bedford Road, including related design, installation, construction, and right-of-way acquisition; to raise and appropriate the sum of \$100,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-2-0)

2641 Yes

1886 No

Article 20. Shall the Town vote to establish, in accordance with RSA 35, a Swimming Pool Capital Reserve Fund for the purpose of designing, installing, and equipping a public swimming pool and related facilities; to raise and appropriate the sum of \$75,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee (6-6-0)

1354 Yes

3264 No

Article 21. Shall the Town vote to establish, in accordance with RSA 35, a South Merrimack Fire Station Capital Reserve Fund for the purpose of improvements to the South Merrimack Fire Station on Naticook Road, including the design, construction, and equipping of an addition thereto; to raise and appropriate the sum of \$71,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

3352 Yes

1217 No

Article 22. Shall the Town vote to establish, in accordance with RSA 35, a Salt Shed Capital Reserve Fund for the purpose of designing and constructing appropriate facilities for the storage of sand, salt, and other road maintenance materials; to raise and appropriate the sum of \$56,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

2970 Yes

1580 No

Article 23. Shall the Town vote to establish, in accordance with RSA 35, an Athletic Fields Capital Reserve Fund for the purpose of designing, developing, equipping, and improvement of athletic fields; to raise and appropriate the sum of \$25,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 11-3-0)

2895 Yes

1546 No

Article 24. Shall the Town vote to raise and appropriate the sum of \$5,000 for the design, development, equipping, and improvement of athletic fields on Town-owned property located on Joppa Road and Atherton Road and at other suitable sites. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2002 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-3-0)

2914 Yes

1515 No

Article 25. Shall the Town transfer \$25,000 or 100% of the surplus, whichever amount is less, to the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 2000 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library operating budget at the end of fiscal year 1999-2000? (By Petition) (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee (11-0-0)

2798 Yes

1595 No

Article 26. Shall the Town vote to establish a Heritage Commission under the provisions of New Hampshire RSA 673 for the proper recognition, use and protection of resources, tangible or intangible primarily man-made, that are valued for their historic, cultural, aesthetic, or community significance within their natural, built, or cultural contexts. The commission may acquire, in the name of the town or city, subject to the approval of the local governing body, by gift, purchase, grant, bequest, devise, lease, or lesser interest, development rights, covenant, or other contractual right, including conveyances with conditions, limitations or reversions, as may be necessary to acquire, maintain, improve, protect, limit the future use of, or otherwise conserve and properly use the cultural resources of the town, and shall manage and control same; provided, however, neither the town nor commission shall have the right to condemn property for these purposes. Pursuant to RSA 673:4-a, the Heritage Commission

shall consist of five (5) members, and three (3) alternate members who shall be appointed by the Board of Selectmen. Each member shall be a resident of Merrimack. One (1) member shall be a member of the Board of Selectmen, who shall be subject to annual appointment. One (1) member shall be a member of the Planning Board, who shall be subject to annual appointment. Other members shall be appointed for terms of three (3) years. The initial terms of public members first appointed shall be staggered so that no more than one (1) appointment occurs annually, except when required to fill vacancies. In determining each member's qualifications, the Board of Selectmen shall take into consideration the appointee's demonstrated interest and ability to understand, appreciate and promote the purpose of the Heritage Commission.
(Recommended by the Board of Selectmen 4-0-0)

3044 Yes

1257 No

Article 27. Provided that Warrant Article 26 to establish a Heritage Commission is passed, to see if the Town will vote to establish a Heritage Fund under the provisions of New Hampshire RSA 674:44(d) and to raise and appropriate the sum of Five Hundred Dollars (\$500.00) for this purpose. The whole or part of money so appropriated in any year and any gifts of money received shall be placed in said Heritage Fund and allowed to accumulate from year to year. Money may be expended from such fund by the Heritage Commission for its purposes without further approval of the local legislative body. The Town Treasurer, pursuant to RSA 41:29, shall have custody of all moneys in the Heritage Fund and shall pay out the same only upon order of the Heritage Commission. The disbursement of Heritage Funds shall be authorized by a majority of the Heritage Commission. Prior to the use of such funds for the purchase of any interest in real property, the Heritage Commission shall hold a public hearing with notice in accordance with RSA 675:7. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 14-0-0)

2959 Yes

1339 No

Article 28. Shall the Town vote to rescind Article 20 adopted at the May 16, 1996 Annual Town Meeting and Article 25 adopted at the March 12, 1997 Annual Town Meeting, which allowed the Town to deposit twenty-five (25%) percent of the revenues of all future payments collected pursuant to RSA 79-A (The Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A:5, II as authorized by RSA 79-A:25, II, and which was limited to \$50,000 during any fiscal year; and to adopt the following in lieu thereof: To see if the Town will vote to deposit 100% (One Hundred Percent), but in no instance more than \$250,000, of all payments collected by the Town during the fiscal year 2000-2001

pursuant to RSA 79-A (The Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A: 5, II as authorized by RSA 79-A: 25, II.
(Recommended by the Board of Selectmen 3-1-0) (Recommended by the Budget Committee (11-1-2)

2473 Yes

1648 No

Article 29. Shall the Town vote to authorize the Treasurer, with the approval of the Board of Selectmen, to appoint a Deputy Treasurer who shall be qualified in the same manner as the Treasurer and who shall perform all the duties of the Town Treasurer in case of the Treasurer's absence by sickness, resignation, or otherwise. Said Deputy Treasurer shall be sworn, may be removed at the pleasure of the Treasurer, and shall, before entering upon the duties of this office, give bond as provided in RSA 41:6, all in accordance with the provisions of RSA 41:29-a. (Recommended by the Board of Selectmen 4-0-0)

2994 Yes

1293 No

Article 30. Shall the Town vote to amend the following sections of the existing Sewer Use Ordinance as follows:

Add the following language at the end of Section 158-18 B (3) (3):

"Some categorical standards have an upper pH limit. Waivers from the requirements of these categorical standards are not allowed unless expressly permitted by the standards themselves".

Amend the last sentence of the first full paragraph Section 158-19 A, which currently states:

"The limitations or restrictions on materials or characteristics of waste or wastewater discharged to the sanitary sewer which shall not be violated without approval of the town are as follows"

And replace it with the following language:

"The limitations or restrictions on materials or characteristics of waste or wastewater discharged to the sanitary sewer which shall not be violated are as follows".

Delete Section 158-19 D (1) (a) [2] which currently states:

"Technical review criteria (TRC) violation: thirty-three percent (33%) or more of the measurements exceed the same daily maximum limit or the same average limit by more than the TRC in a six-month period"

And replace it with the following language:

“Technical Review Criteria (TRC) violations, defined here as those in which thirty-three percent (33%) or more of wastewater measurements taken for each pollutant parameter during a six-month period equals or exceeds the product of the daily maximum limit or the average limit multiplied by the applicable criteria (1.4 for BOD, TSS, fats, oils and grease, and 1.2 for all other pollutants except pH)”.

Delete, in its entirety, Section 158-19 D (2), which currently states:

“The town shall quantify all significant noncompliance (SNC) violations by documenting each violation in a separate industrial user’s file and circling the violation using a red pen or pencil and/or entering all analytical data on the POTW computer”.

Delete Section 158-22, which currently states:

“All industrial waste shall be pretreated in accordance with federal and state regulations and this chapter to the extent required by applicable National Categorical Pretreatment Standards, state pretreatment standards or standards established by the town, whichever is more stringent. When pretreatment or flow-equalizing facilities are provided or required for any waters or wastes, they shall be maintained continuously in satisfactory and effective operation by the owner(s) at his/her expense”

And replace it with the following language:

“Persons discharging industrial process wastes into the public sewer or Town Wastewater Treatment Facility shall comply with the National Categorical Pretreatment Standards, found in 40 CFR Chapter 1, Subchapter N, Parts 405-471, which are hereby incorporated into this ordinance. In addition, compliance is required of National Categorical Pretreatment Standards that have yet to be promulgated and/or amended, and the New Hampshire Department of Environmental Services (NHDES) pretreatment regulations (as amended) in addition to compliance with this ordinance”.

Delete Section 158-26, which currently states:

“All measurements, tests and analyses of the characteristics of waters and wastes to which reference is made in this chapter shall be determined in accordance with the latest edition of Standard Methods for Examination of Water and Wastewater, published by the American Public Health Association, or with

the EPA –approved methods published in the Code of Federal Regulations, Title 40, Part 135 (40 CFR Part 136), or if none are available, then with methods specified in the latest edition of Standard Methods for the Examination of Water and Wastewater, published by the American Public Health Association. Sampling methods, locations, times, duration and frequencies are to be determined on an individual basis subject to approval by the town”

And replace it with the following language:

“All measurements, tests, and analyses of the characteristics of waters and waste to which reference is made in this ordinance shall be determined in accordance with the EPA-approved methods published in the Code of Federal Regulations, Title 40, Part 136 (40 CFR 136), or if none are available, then sampling and analysis shall be performed using validated analytical methods or other applicable procedures, approved by the Town. Sampling methods, location, times, duration, and frequencies are to be determined on an individual basis subject to approval by the Town”.

Delete Section 158-36 C (2) (b), which currently states:

“If an individual user subject to the report requirements in Subsection C (2) (a) of this section monitors any pollutant more frequently than required by the town, using procedures prescribed in Article V, 158-26, the results of this monitoring shall be included in the report. Industrial users subject to National Categorical Pretreatment Standards must submit analytical results performed in accordance with 40 CFR Part 136”

And replace it with the following language:

"If an individual user subject to the reporting requirements in the previous paragraph of this section monitors any pollutant more frequently than required by the Town, using procedures prescribed in Article V, 158-26, the results of this monitoring shall be included in the report. All industrial users must submit analytical results performed in accordance with 40 CFR Part 136”.

Add a new subsection G to Section 158-38 as follows:

“G. Baseline Monitoring Reports

Within either one-hundred eighty (180) days after the effective date of a categorical pretreatment standard, or the final administrative decision on a category determination under 40 CFR 403.6 (a) (4), whichever is later, existing categorical users currently discharging to or scheduled to discharge to the POTW

shall submit a report which contains the information listed in Article VI 158-38G of this ordinance or as set forth below. At least ninety (90) days prior to commencement of their discharge, new sources, and sources that become categorical users subsequent to the promulgation of an applicable categorical standard, shall submit a report which contains the information set forth below:

- | | |
|--------------------------------|---|
| (1) Identifying Information: | The name and address of the facility, Including the name of the operator and owner. |
| (2) Environmental Permits: | A list of any environmental control permits held by or for the facility. |
| (3) Description of Operations: | A brief description of the nature, average rate of production, and standard industrial classifications of the operation(s) carried out by such user. This description should include a schematic process diagram which indicates points of discharge to the POTW from theregulated processes. |
| (4) Flow Measurement: | Information showing the measured average daily and maximum daily flow, in gallons per day, to the POTW from regulated process streams and other streams, as necessary, to allow use of the combined waste stream formula set out in 40 CFR 403.6 (3). |
| (5) Measurement of Pollutants | <p>(a) The categorical pretreatment standards applicable to each regulated process.</p> <p>(b) The results of sampling and analysis identifying the nature and concentration and/or mass, where required by the standard or by [the Superintendent] of regulated pollutants in the discharge from each regulated process. Instantaneous, daily maximum, and long-term average</p> |

concentrations, or mass, where required, shall be reported. The sample shall be representative of daily operations and shall be analyzed in accordance with procedures set out in Article V 158-26 of this ordinance.

(6) Certification:

A statement, reviewed by the user's authorized representative and certified by a qualified professional, indicating whether pretreatment standards are being met on a consistent basis, and if not, whether additional operation and maintenance (O&M) and/or additional pretreatment is required to meet the pretreatment standards and requirements.

(7) Compliance Schedule:

If additional pretreatment and/or O&M will be required to meet the pretreatment standards, the shortest schedule by which the user will provide such additional pretreatment and/or O&M. The completion date in this schedule shall not be later than the compliance date established for the applicable pretreatment standard. A compliance schedule pursuant to this section must meet the requirements set out in 40 CFR 403.12 (b) (7).

(8) Signature and Certification:

All baseline monitoring reports must be signed and certified in accordance with Article VIII, Section 2 E of this ordinance.

Change the words "ten (10) kilograms" in the first sentence of Section 158-41 (A) (2) to "one hundred (100) kilograms".

Delete the last sentence of Section 158-41 (A) (3), which currently states:

"The notification requirement in this section does not apply to pollutants already reported under the self-monitoring requirements of Section 158-36B and C (2) (a) and 158-38E".

And replace it with the following language:

“The notification requirement in this section does not apply to pollutants already reported under the self-monitoring requirements of Article VI, 158-36B, Article VI, 158-36C (2) a and Article VI, 158-38E of this ordinance or 40 CFR 403.12 (b), (d), and (e)”.

(Recommended by the Board of Selectmen 4-0-0)

3368 Yes

733 No

Article 31. Shall the Town vote to direct the Selectmen to make monies available, by any necessary means, to fund the collective bargaining agreement between the Town of Merrimack and Local #320 of the International Brotherhood of Police Officers, providing said collective bargaining agreement is agreed upon by both parties. All necessary means may include, but not be limited to, a Special Town Meeting. (By Petition) (Recommended by the Board of Selectmen 4-0-0)

2927 Yes

1457 No

Article 32. Shall the Town vote to direct the Selectmen to make monies available, by any necessary means, to fund the collective bargaining agreement between the Town of Merrimack and AFSCME Council 93 (comprised of Police and Fire supervisory personnel), providing said collective bargaining agreement is agreed upon by both parties. All necessary means may include, but not be limited to, a Special Town Meeting. (By Petition) (Recommended by the Board of Selectmen 4-0-0)

2912 Yes

1470 No

Special Town Meeting

Deliberative Session

June 27, 2000

The deliberative session of the Special Town Meeting was convened at 7:00 p.m. in the All-Purpose Room of the Mastricola Middle School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance.

Article 1. To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and Local 320 of the International Brotherhood of Police Officers and that will amount to approximately \$81,384 in 2000-01, \$165,737 in 2001-02, and \$256,609 in 2002-03, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$81,384 to provide for the related 2000-01 wage and benefit increases. This collective bargaining agreement covers Police Sergeants, Patrolmen, Master Patrolmen, the Community services Officer, Detectives, Master Detectives, Detective Sergeants and the Juvenile Officer. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-0-1)

Selectman Christensen moved to accept the article as written. Selectman Holevas seconded the motion. Town Manager Dean Shankle spoke to the article. He noted the article covers wage and benefits adjustments for a three year contract.

Article 2. To see if the Town will vote to raise and appropriate the sum of \$28,025 to provide for the 2000-01 wage increase that has been included in the collective bargaining agreement between the Town of Merrimack and AFSCME Council 93 Local, said increase representing the estimated additional costs over the current provision in the Town's 2000-01 operating budget to maintain current staffing levels. This collective bargaining agreement covers Fire Lieutenants, Fire Captains, the Deputy Fire Chief, the Fire Marshall, the Fire Inspector, the Police Assistant Communications Supervisor, and Police Lieutenants. (Recommended by the Board of Selectmen 5-0-0-) Recommended by the Budget Committee 8-0-2)

Selectman Carr moved to accept the article as written. Selectman Holevas seconded the motion. Town Manager Dean Shankle spoke to the article. He noted this article covers the third year of a three-year contract.

Article 3. To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and Local 2986 of the American Federation of State, County, and Municipal Employees and that will amount to approximately \$56,331 in 2000-01, an amount not less than \$56,331 in 2001-02, and an amount not less than \$56,331 in 2002-03, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$56,331 to provide for the related 2000-01 wage and benefit increases. This collective bargaining agreement covers non-supervisory employees of the Highway, Solid Waste Disposal, Wastewater Treatment, and Equipment Maintenance Divisions of the Public Works Department. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 6-1-3)

Selectman Christensen moved to accept the article as written. Selectman Carr seconded the motion. Town Manager Dean Shankle spoke to the article. He noted that this article covers the non-supervisory employees of the listed departments. He explained that this is a three-year contract, but the only funding being voted on is for year one.

A motion was made by Tom Mahon and seconded to amend the article by removing the wording "an amount not less than \$56,331 in 2001-02, and an amount not less than \$56,331 in 2002-03" and change "increases" to "increase".

Moderator Christensen called for a vote on the amendment. The amendment failed.

Article 4. To see if the Town will vote to authorize the Board of Selectmen pursuant to RSA 658:10 to provide one or more additional polling places within the Town of Merrimack and to determine the boundaries of the voting district to be served by each such additional polling place. (Recommended by the Board of Selectmen 5-0-0)

Selectman L'Heureux moved to accept the article as written. Selectman Holevas seconded the motion. Selectman Christensen spoke to the article. He noted that the intent of the article is to ease the safety issues with the large voter turnout, especially noted were the parking and traffic flow problems.

A motion was made by Stanley Heinrich and seconded by Peter Batula to amend article 4 as follows: To instruct the Board of Selectmen to investigate and report to the voters at the 2001 annual meeting a recommendation as to an alternative additional polling place. And further to allow a vote at the annual 2001 meeting to approve or disapprove the recommendation of the Board of Selectmen.

Moderator Christensen clarified that Town Meeting can not determine the polling place, the Selectmen determine the place. Town meeting can only approve additional polling places.

Moderator Christensen called for a vote on the amendment. The amendment failed. Stanley Heinrich requested a re-count on the vote. The results of the re-count were 26 yes, 53 no. The amendment failed.

Article 5. Shall we change the date for elections and the second session of the Annual Town Meeting from the second Tuesday in March to the second Tuesday in April, which would change the date for the first session to a date between the first and second Saturdays after the last Monday in February, inclusive?
(Recommended by the Board of Selectmen 5-0-0)

Selectman Rothhaus moved to accept the article as written. Selectman L'Heureux seconded the motion. Selectman Christensen spoke to the article. He noted the intent behind this article is to help alleviate time constraint problems with the budget process due to the town being on a fiscal year.

A motion was made by Stanley Heinrich and seconded to amend article 5 as follows: To instruct the Board of Selectmen to meet and confer with the Merrimack School Board regarding changing the voting day from March to April and to respond back at the 2001 annual meeting with their recommendation.

Moderator Christensen called for a vote on the amendment. The amendment failed.

A motion was made by Stanley Heinrich and seconded to adjourn.

The meeting adjourned at 8:22 p.m.

Special Town Meeting

Second Session

August 1, 2000

The second session of the Special Town Meeting was held on August 1, 2000. The following questions were on the ballot:

Article 1. To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and Local 320 of the International Brotherhood of Police Officers and that will amount to approximately \$81,384 in 2000-01, \$165,737 in 2001-02, and \$256,609 in 2002-03, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$81,384 to provide for the related 2000-01 wage and benefit increases. This collective bargaining agreement covers Police Sergeants, Patrolmen, Master Patrolmen, the Community services Officer, Detectives, Master Detectives, Detective Sergeants and the Juvenile Officer. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-0-1)

Yes 383

No 165

The question passed and was so declared.

Article 2. To see if the Town will vote to raise and appropriate the sum of \$28,025 to provide for the 2000-01 wage increase that has been included in the collective bargaining agreement between the Town of Merrimack and AFSCME Council 93 Local, said increase representing the estimated additional costs over the current provision in the Town's 2000-01 operating budget to maintain current staffing levels. This collective bargaining agreement covers Fire Lieutenants, Fire Captains, the Deputy Fire Chief, the Fire Marshall, the Fire Inspector, the Police Assistant Communications Supervisor, and Police Lieutenants. (Recommended by the Board of Selectmen 5-0-0-) Recommended by the Budget Committee 8-0-2)

Yes 385

No 163

The question passed and was so declared.

Article 3. To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and Local 2986 of the American Federation of State, County, and Municipal Employees and that will amount to approximately \$56,331 in

2000-01, an amount not less than \$56,331 in 2001-02, and an amount not less than \$56,331 in 2002-03, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$56,331 to provide for the related 2000-01 wage and benefit increases. This collective bargaining agreement covers non-supervisory employees of the Highway, Solid Waste Disposal, Wastewater Treatment, and Equipment Maintenance Divisions of the Public Works Department. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 6-1-3)

Yes 375

No 168

The question passed and was so declared.

Article 4. To see if the Town will vote to authorize the Board of Selectmen pursuant to RSA 658:10 to provide one or more additional polling places within the Town of Merrimack and to determine the boundaries of the voting district to be served by each such additional polling place. (Recommended by the Board of Selectmen 5-0-0)

Yes 361

No 185

The question passed and was so declared.

Article 5. Shall we change the date for elections and the second session of the Annual Town Meeting from the second Tuesday in March to the second Tuesday in April, which would change the date for the first session to a date between the first and second Saturdays after the last Monday in February, inclusive? (Recommended by the Board of Selectmen 5-0-0)

Yes 374

No 168

The question passed and was so declared

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 2000, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group which should be included in order to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except for the omission of the financial statements described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the fund types and account groups of the Town of Merrimack, New Hampshire as of June 30, 2000 and the results of its operations and the cash flows of its non-expendable and pension trust fund types for the year then ended in conformity with generally accepted accounting principles.

Vachon, Clukay & Co., PC

August 18, 2000

EXHIBIT A
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combined Balance Sheet - All Fund Types and Account Groups
June 30, 2000

	Governmental Fund Types			Fiduciary Fund Types	Account Group	Totals (Memorandum Only)	
	General	Special Revenue	Capital Projects			Trust & Agency	2000
ASSETS							
Cash and cash equivalents	\$ 2,272	\$ 69,544		\$ 169,421	\$	241,237	\$ 165,455
Equity in pooled cash and investments	11,688,990	4,149,321	\$ 1,549	173,308		16,013,168	22,175,914
Investments				12,664,647		12,664,647	10,981,826
Taxes receivable	11,209,341					11,209,341	7,423,380
Accounts receivable	538,606	1,135,363	1,400	220		1,675,589	1,454,278
Due from other governments	197,753			27,203		224,956	228,122
Prepaid expenditures	29,877					29,877	210,468
Inventory	29,656					29,656	52,079
Due from other funds	120,836	150,018				270,854	48,650
Amount to be provided for retirement of general long-term obligations					\$ 11,513,777	11,513,777	11,280,020
Total Assets	\$ 23,817,331	\$ 5,504,246	\$ 2,949	\$ 13,034,799	\$ 11,513,777	\$ 53,873,102	\$ 54,020,192
LIABILITIES AND FUND BALANCES							
Liabilities:							
Accounts payable	\$ 356,708	\$ 276,343		\$ 220	\$	633,271	\$ 599,140
Accrued liabilities	502,239					502,239	1,743,904
Performance deposits	280,527					280,527	151,850
Retainage payable		23,152				23,152	
Deferred revenue	16,370,815	207,702	\$ 1,400			16,579,917	20,280,945
Due to others	10,000			421,936		431,936	375,910
Due to other funds		13,231		257,623		270,854	48,650
Capital lease obligations payable					\$ 125,404	125,404	241,443
General obligation debt payable					5,520,982	5,520,982	6,298,899
Accrued compensated absences payable	256,164				771,315	1,027,479	926,718
Estimated liability for landfill closure and postclosure care costs							
Total Liabilities	17,776,453	520,428	1,400	679,779	5,096,076	30,491,837	34,728,439
Fund Balances:							
Reserved for endowments				1,797,052		1,797,052	1,781,884
Reserved for encumbrances	1,011,670	460,703				1,472,373	715,432
Reserved for employees' retirement				2,156,983		2,156,983	1,870,702
Unreserved:							
Designated	568,341			7,144,002		7,712,343	7,103,760
Undesignated	4,460,867	4,523,115	1,549	1,256,983		10,242,514	7,819,975
Total Fund Balances	6,040,878	4,983,818	1,549	12,355,020	-	23,381,265	19,291,753
Total Liabilities and Fund Balances	\$ 23,817,331	\$ 5,504,246	\$ 2,949	\$ 13,034,799	\$ 11,513,777	\$ 53,873,102	\$ 54,020,192

See notes to financial statements

EXHIBIT B

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances

All Governmental and Similar Trust Fund Types

For the Year Ended June 30, 2000

	Governmental Fund Types			Fiduciary Fund Types Expendable Trust	Totals (Memorandum Only) June 30,	
	General	Special Revenue	Capital Projects		2000	1999
Revenues:						
Taxes	\$ 7,720,529	\$ 1,080,501		\$ 50,000	\$ 8,851,030	\$ 6,792,871
Licenses and permits	3,797,800	875			3,798,675	3,430,905
Intergovernmental revenues	1,255,216	118,221			1,373,437	1,399,177
Charges for services	884,300	4,706,810			5,591,110	5,479,959
Fines & forfeits	26,292				26,292	26,881
Miscellaneous revenues	916,205	270,465	\$ 1,549	361,554	1,549,773	1,477,810
Total Revenues	<u>14,600,342</u>	<u>6,176,872</u>	<u>1,549</u>	<u>411,554</u>	<u>21,190,317</u>	<u>18,607,603</u>
Expenditures:						
Current:						
General government	2,045,822			14,741	2,060,563	2,062,021
Public safety	5,578,626	75,983			5,654,609	5,315,048
Highways and streets	1,952,621				1,952,621	1,984,960
Health and welfare	138,128				138,128	143,124
Sanitation		2,763,103			2,763,103	2,596,642
Culture and recreation	1,341,461	85,605			1,427,066	1,314,221
Capital outlay	884,379	326,083	5,079	912,261	2,127,802	1,026,865
Debt service:						
Principal of debt	489,858	404,098			893,956	867,444
Interest and fiscal charges	139,254	221,938			361,192	417,620
Total Expenditures	<u>12,570,149</u>	<u>3,876,810</u>	<u>5,079</u>	<u>927,002</u>	<u>17,379,040</u>	<u>15,727,945</u>
Excess of Revenues Over (Under) Expenditures	<u>2,030,193</u>	<u>2,300,062</u>	<u>(3,530)</u>	<u>(515,448)</u>	<u>3,811,277</u>	<u>2,879,658</u>
Other Financing Sources (Uses):						
Operating transfers in				1,791,000	1,791,000	2,554,975
Operating transfers out	<u>(791,000)</u>	<u>(1,000,000)</u>			<u>(1,791,000)</u>	<u>(2,554,975)</u>
Total Other Financing Sources (Uses)	<u>(791,000)</u>	<u>(1,000,000)</u>	<u>-</u>	<u>1,791,000</u>	<u>-</u>	<u>-</u>
Excess of Revenues and Other Sources Over Expenditures and Other Uses	1,239,193	1,300,062	(3,530)	1,275,552	3,811,277	2,879,658
Fund Balances - July 1	4,801,685	3,683,756	5,079	5,868,450	14,358,970	11,479,312
Fund Balances - June 30	<u>\$ 6,040,878</u>	<u>\$ 4,983,818</u>	<u>\$ 1,549</u>	<u>\$ 7,144,002</u>	<u>\$ 18,170,247</u>	<u>\$ 14,358,970</u>

See notes to financial statements

EXHIBIT C

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis

Budget and Actual - General and Special Revenue Funds

For the Year Ended June 30, 2000

	General Fund			Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues:									
Taxes	\$ 6,666,852	\$ 7,720,529	\$ 1,053,677	\$ 1,059,099	\$ 1,080,501	\$ 21,402	\$ 7,725,951	\$ 8,801,030	\$ 1,075,079
Licenses and permits	3,357,617	3,797,800	440,183	500	875	375	3,358,117	3,798,675	440,558
Intergovernmental revenues	1,240,551	1,255,216	14,665	418,221	118,221	(300,000)	1,658,772	1,373,437	(285,335)
Charges for service	764,904	884,300	119,396	4,422,150	4,706,810	284,660	5,187,054	5,591,110	404,056
Fines & forfeits	21,300	26,292	4,992			-	21,300	26,292	4,992
Miscellaneous revenues	999,266	916,205	(83,061)	272,236	270,465	(1,771)	1,271,502	1,186,670	(84,832)
Total Revenues	13,050,490	14,600,342	1,549,852	6,172,206	6,176,872	4,666	19,222,696	20,777,214	1,554,518
Expenditures:									
Current:									
General government	2,144,572	2,025,228	119,344			-	2,144,572	2,025,228	119,344
Public safety	5,688,764	5,584,977	103,787	48,347	75,983	(27,636)	5,737,111	5,660,960	76,151
Highways and streets	2,155,945	1,983,779	172,166			-	2,155,945	1,983,779	172,166
Health and welfare	140,572	138,128	2,444			-	140,572	138,128	2,444
Sanitation			-	2,860,085	2,733,215	126,870	2,860,085	2,733,215	126,870
Culture and recreation	1,461,831	1,348,977	112,854	70,100	85,605	(15,505)	1,531,931	1,434,582	97,349
Capital outlay	1,025,233	1,250,309	(225,076)	1,030,452	727,630	302,822	2,055,685	1,977,939	77,746
Debt service:									
Principal of debt	489,858	489,858	-	404,098	404,098	-	893,956	893,956	-
Interest and fiscal charges	139,256	139,254	2	221,938	221,938	-	361,194	361,192	2
Total Expenditures	13,246,031	12,960,510	285,521	4,635,020	4,248,469	386,551	17,881,051	17,208,979	672,072
Excess of Revenues over (under) Expenditures	(195,541)	1,639,832	1,835,373	1,537,186	1,928,403	391,217	1,341,645	3,568,235	2,226,590
Other Financing Uses:									
Operating transfers out	(791,000)	(791,000)	-	(1,000,000)	(1,000,000)	-	(1,791,000)	(1,791,000)	-
Total Other Financing Uses	(791,000)	(791,000)	-	(1,000,000)	(1,000,000)	-	(1,791,000)	(1,791,000)	-
Excess of Revenues over (under) Expenditures and Other Uses	(986,541)	848,832	1,835,373	537,186	928,403	391,217	(449,355)	1,777,235	2,226,590
Fund Balances - July 1, 1999	4,180,376	4,180,376	-	3,594,712	3,594,712	-	7,775,088	7,775,088	-
Fund Balances - June 30, 2000	\$ 3,193,835	5,029,208	\$ 1,835,373	\$ 4,131,898	4,523,115	\$ 391,217	\$ 7,325,733	\$ 9,552,323	\$ 2,226,590
Reconciliation to GAAP Basis:									
Elimination of encumbrances outstanding at year end		1,011,670			460,703				
Fund Balances - June 30, 2000 GAAP Basis		\$ 6,040,878			\$ 4,983,818				

See notes to financial statements

EXHIBIT D

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenses and Changes in Fund Balances

All Non-Expendable and Pension Trust Funds

For the Year Ended June 30, 2000

	Non-Expendable Trust	Pension Trust	Totals (Memorandum Only) June 30,	
			2000	1999
Operating Revenues:				
Contributions		\$ 98,264	\$ 98,264	\$ 67,009
Investment income	\$ 41,647	329,356	371,003	537,502
Miscellaneous revenues		4,718	4,718	7,055
	<u>41,647</u>	<u>432,338</u>	<u>473,985</u>	<u>611,566</u>
Operating Expenses	<u>49,693</u>	<u>146,057</u>	<u>195,750</u>	<u>140,783</u>
Net Income	(8,046)	286,281	278,235	470,783
Fund Balances - July 1	3,062,081	1,870,702	4,932,783	4,462,000
Fund Balances - June 30	<u>\$ 3,054,035</u>	<u>\$ 2,156,983</u>	<u>\$ 5,211,018</u>	<u>\$ 4,932,783</u>

EXHIBIT E

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Cash Flows

All Non-Expendable and Pension Trust Funds

For the Year Ended June 30, 2000

	Non-Expendable Trust	Pension Trust	Totals (Memorandum Only) June 30,	
			2000	1999
Cash Flows from Operating Activities:				
Cash received from trust investments		\$ 4,718	\$ 4,718	\$ 3,855
Other cash received			-	3,200
Cash paid in accordance with trust agreements	\$ (49,693)	(14,687)	(64,380)	(200,762)
Net Cash Provided (Used) by Operating Activities	<u>(49,693)</u>	<u>(9,969)</u>	<u>(59,662)</u>	<u>(193,707)</u>
Cash Flows from Investing Activities:				
Interest on trust investments	92,727		92,727	88,543
Net (increase) decrease in investment securities	(89,386)	2,830	(86,556)	73,981
Gain on investment transactions	53,708	22,895	76,603	55,064
Net Cash (Used) by Investing Activities	<u>57,049</u>	<u>25,725</u>	<u>82,774</u>	<u>217,588</u>
Net Increase (Decrease) in Cash and Cash Equivalents	7,356	15,756	23,112	23,881
Cash and Cash Equivalents, July 1	38,219	85,708	123,927	100,046
Cash and Cash Equivalents, June 30	<u>\$ 45,575</u>	<u>\$ 101,464</u>	<u>\$ 147,039</u>	<u>\$ 123,927</u>
Reconciliation of Net Operating Income to Net Cash Provided by Operating Activities				
Net Operating Income	\$ (8,046)	\$ 286,281	\$ 278,235	\$ 470,783
Less investment income	(41,647)	(329,356)	(371,003)	(537,502)
Adjustments to Reconcile Net Operating Income to Net Cash Provided by Operating Activities:				
Change in assets and liabilities:				
(Increase) decrease in due from other funds		750	750	(750)
Increase (decrease) in due to other funds		32,356	32,356	(126,238)
Net Cash Provided (Used)	<u>\$ (49,693)</u>	<u>\$ (9,969)</u>	<u>\$ (59,662)</u>	<u>\$ (193,707)</u>
Supplemental schedule of non-cash investing activities				
Net increase (decrease) in fair value of investments	<u>\$ (104,787)</u>	<u>\$ 306,461</u>	<u>\$ 201,674</u>	<u>\$ 393,894</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS
June 30, 2000

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Merrimack, New Hampshire conform to generally accepted accounting principles for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies:

Financial Reporting Entity

The Town of Merrimack, New Hampshire (the "Town") was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The accompanying financial statements of the Town present the financial position of the various fund types and account groups, the results of operations of the various fund types, and the cash flows for non-expendable trust funds.

The financial statements include those of the various departments governed by the Board of Selectmen and other officials with financial responsibility, including the Town Trustees of Trust Funds and the Trustees of the Merrimack Public Library. The Town has no organizational units that meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board.

Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements.

Individual funds and account groups summarized in the financial statements are classified as follows:

Governmental Funds

General Fund - used to account for all revenues and expenditures that are not accounted for in other funds or account groups.

Special Revenue Funds - used to account for specific restricted revenues and expenditures for various purposes. The following funds have been accounted for as Special Revenue Funds:

Sewer Operating Fund
Library Fine Fund
Fire Protection Area Fund
DARE Fund

Solid Waste Disposal Fund
Naticook Day Camp Fund
Cable Television Fund
Heritage Trail Fund

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

Capital Projects Funds - used to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment. The Town accounts for the Road Pavement Management Fund construction project in its Capital Projects Funds

Fiduciary Funds

Assets held by the Town in a fiduciary capacity or as an agent for individuals, private organizations, and other governmental units, and/or other funds for various purposes. Receipts and expenditures of each fund are governed by statutes, local law, or the terms of the gift.

Trust Funds - Expendable Trust Funds are accounted for in essentially the same manner as governmental funds. The non-expendable funds are accounted for and reported as proprietary funds since capital maintenance is critical. These include non-expendable and pension trust funds.

Agency Funds - The School Agency Fund consists of capital reserve funds of the School District that are held by the Town as required by State law. Other agency funds account for deferred compensation plan assets and the C.O.P.S. grant

Account Groups

Account groups are not funds; they do not reflect available financial resources and related liabilities, but are accounting records of general fixed assets and general long-term obligations, respectively. The following is a description of the account groups of the Town.

General Fixed Asset Account Group - The Town does not record the acquisition of fixed assets in the General Fixed Asset Account Group, as required by generally accepted accounting principles. Fixed assets acquired or constructed for general government services are recorded as expenditures in the fund making the expenditure. Funds used to acquire general fixed assets and/or debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made.

General Long-Term Debt Account Group - used to record the outstanding long-term debt obligations of the Town.

Basis of Accounting

The accrual basis is used for the non-expendable and pension trust funds. The measurement focus of these funds is determination of net income, financial position and cash flows ("capital maintenance" focus).

Governmental funds utilize the modified accrual basis whereby revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred, if measurable.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the Town; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible to accrual criteria are met.

Licenses and permits, charges for services, and miscellaneous revenues (except investment earnings) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they are measurable and available.

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying governmental and fiduciary funds financial statements reflect such transactions as transfers. Non-expendable trust funds report these transactions as revenues and expenses.

Total columns on the accompanying financial statements are captioned "Memorandum Only" to indicate that they are intended to facilitate financial analysis. Interfund eliminations have not been made at arriving at the data and it is not intended to present financial position, results of operations or cash flows in accordance with generally accepted accounting principles.

Budgetary Data

The budget represents departmental appropriations as authorized by annual or special Town meetings. The Selectmen may transfer funds between operating categories, as they deem necessary. The Town adopts its budget under regulations of the New Hampshire Department of Revenue Administration that differ somewhat from generally accepted accounting principles in that the focus is on the entire governmental unit rather than on the basis of fund types. Budgets for capital projects funds are adopted in the year the project is authorized and may extend over multiple accounting periods. Following is a reconciliation between the budget and the adopted budget as they are presented for reporting purposes.

Total Appropriations Voted at		
March 9, 1999 Town Meeting		\$ 18,654,152
Supplemental Appropriations RSA 31:95b		1,277,139
Less nonmonetary items		(626,209)
Timing Differences:		
Continued Appropriations, June 30 1999		410,310
Continued Appropriations, June 30, 2000		(43,341)
General Fund	\$ 14,037,031	
Special Revenue Funds	5,635,020	
Total		<u>\$ 19,672,051</u>

State law requires balanced budgets but permits the use of beginning budgetary basis fund balance to reduce the property tax rate. For the year ended June 30, 2000, the Town applied \$1,025,000 of its

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

unreserved/undesignated fund balance to reduce taxes.

Encumbrances

Encumbrance accounting, under which purchase orders and other commitments for the expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year-end are reported as a component of fund balance since they do not constitute expenditures or liabilities and are detailed by fund type and function as follows:

	General <u>Fund</u>	Special Revenue <u>Funds</u>
General government	\$ 153,479	
Public safety	118,573	
Highway and streets	688,436	
Sanitation		\$ 38,397
Culture and recreation	51,182	875
Capital outlay		421,431
	<u>\$ 1,011,670</u>	<u>\$ 460,703</u>

Assets, Liabilities and Fund Equity

Investments – Monetary investments are stated at market value in all funds. The investment in land in the non-expendable trust funds is stated at cost. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

Taxes Receivable - Taxes levied during the current fiscal year and prior years and uncollected at June 30, 2000 are recorded as receivables net of reserves for estimated uncollectibles of \$4,922.

Inventory - The Town accounts for fuel and equipment repair parts under the consumption method on a first-in, first-out basis. Inventories are recorded at cost.

Deferred Revenue - The Town has recorded deferred property tax revenues of \$15,447,048 due July 10, which is the first installment of 2000-2001 taxes. The Town has also deferred taxes of \$387,478 that were levied and not received within the sixty-day recognition period. Other deferred revenue consists of receivables that will be recognized when earned.

Revenues, Expenditures and Expenses

Property Taxes - Taxes are levied on the assessed value of all taxable real property as of the prior April 1 (\$1,231,725,151 as of April 1, 1999) and are due in two installments on July 6 and December 30. Taxes paid after the due dates accrue interest at 12% per annum.

The Town collects taxes for the Merrimack School District and Hillsborough County, independent governmental units, which are remitted to them as required by law. Taxes appropriated during the year

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

were \$20,146,961 and \$2,638,489 for the Merrimack School District and Hillsborough County, respectively. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two-year redemption period, the property is tax deeded to the Town.

Accrued Vacation and Sick Leave - Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. The total estimated value of accumulated compensated absences at June 30, 2000 is \$1,027,479. The current portion of \$256,164 has been recognized in the general fund and the long-term portion of \$771,315 has been recorded in the General Long-Term Debt Account Group.

NOTE 2--STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Compliance with Finance Related Legal Provisions - The Town has no material violations of finance related legal provisions.

NOTE 3--RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2000, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT) and the Compensation Funds of New Hampshire. The Town currently reports all of its risk management activities in its General Fund. These Trusts are classified as "Risk Pools" in accordance with generally accepted accounting principles.

The Trust agreements permit the Trusts to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Generally accepted accounting principles require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trusts foresee no likelihood of an additional assessment for any of the past years.

Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 2000.

New Hampshire Municipal Association Property-Liability Insurance Trust, Inc.

The NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivisions of New Hampshire. As a member of the NHMA-PLIT, the Town shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Self Insured Retention Fund from which is

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

paid up to \$500,000 for each and every covered property, crime and/or liability loss.

New Hampshire Worker's Compensation Fund

The Compensation Fund was organized to provide statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$1,000,000. The program includes a Loss Fund from which is paid up to \$375,000 for each and every covered claim.

NOTE 4—CASH AND INVESTMENTS

The Town maintains a cash and investment pool that is available for use of all governmental fund types that under state law are in the custody of the Town treasurer. Each fund type's portion of this pool is displayed on the combined balance sheet as "Equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. Investment earnings are allocated to each fund on the basis of average monthly balances. The deposits and investments of the Library Trustees Fund, the Capital Reserve and Insurance Expendable Trust Funds, the Non-expendable Trust Funds, the Pension Trust Fund and the Deferred Compensation Agency Fund are held separately from those of other Town funds.

The Town's deposit and investment policies are governed by New Hampshire State law and written policies adopted by the Board of Selectmen. The policy for Governmental Fund Types requires that deposits and investments be made in institutions that are participants in federal insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Board of Selectmen regarding the bank's financial condition. Investments for other funds are at the discretion of the trustees of those funds.

At year-end, the carrying amount of all the Town's cash deposits was \$3,259,962 and the bank balance was \$2,911,405 all of which was insured or collateralized with securities held by an agent in the Town's name.

The Town's investments are categorized to provide an indication of the level of risk assumed by the Town of Merrimack. Category 1 includes investments that are insured or registered or for which the securities are held by the Town or its agent in the Town's name. Category 2 included uninsured and unregistered investments for which the securities are held by the broker's or dealer's trust department or agent in the Town's name. Category 3 includes uninsured or unregistered investments for which the securities are held by the broker or dealer, or by its trust department or agent but not in the Town's name.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

	Category			Carrying
	1	2	3	Amount
Certificates of Deposit	\$ 25,000			\$ 25,000
Government Securities	1,543,094			1,543,094
Corporate Bonds		\$ 970,614		970,614
Corporate Stocks		3,665,174		3,665,174
Repurchase agreements	10,332,010			10,332,010
	<u>\$ 11,900,104</u>	<u>\$ 4,635,788</u>	<u></u>	<u>16,535,892</u>
Land				1,575
Mutual funds				208,749
Investments in New Hampshire Public Deposit Investment Pool (NHPDIP)				<u>8,912,874</u>
Total Investments				25,659,090
Book value of cash and deposits				<u>3,259,962</u>
Total Cash and Investments				<u>\$ 28,919,052</u>

Investments in mutual funds and NHPDIP are not investment securities and, as such, are not categorized by risk.

NOTE 5--EMPLOYEE BENEFIT PLANS

Defined Benefit Pension Plan

The Town has a non-contributory defined benefit pension plan for all non-union employees who are not a member of another retirement plan, who have completed a year of service, worked 1,000 or more hours in the plan year, and have attained the age of 21 (61 participants for the year ending June 30, 2000). The Town makes actuarially determined annual contributions to the pension plan equal to amounts allowed by the Internal Revenue Code (\$98,264 for the year ended June 30, 2000). Significant actuarial assumptions are described below. Covered wages under the plan were \$1,014,980 or 12% of total wages paid to all employees of \$8,359,726. Pension costs include current service costs, which are accrued and funded on a current basis, and prior costs, which are amortized over ten years.

The pension plan provides pension and death benefits. A member may retire after reaching the age of 55 and five years participation in the plan. Benefits vest at 100% after 5 years of service. Employees who retire at or after age 55 with 15 or more years of service are entitled to pension payments for the remainder of their lives equal to 30% of their final five-year average compensation, reduced for less than 15 years of service. The plan provides a death benefit equal to the present value of the deceased member's total accrued benefit.

Contributions from the Town are recognized as revenue in the period in which employees provide services to the Town. Investment income is recognized as earned by the pension plan. The net appreciation (depreciation) in the fair value of investments held by the pension plan is recorded as an increase (decrease) to investment income based on the market value of investments as of the date of the balance sheet. (See Note 4 for investment composition). There are no investments with parties related to

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

the pension plan. Benefits and refunds are recognized when due and payable. The Town includes pension administrative costs in its annual operating budget

The annual required contribution for the year ending June 30, 2000, of \$86,376 was determined as part of the July 1, 1999, actuarial valuation using the aggregate actuarial cost method, which does not identify or separately amortize unfunded actuarial liabilities. Because of the Town's contribution policy described above there is no net pension obligation. Significant actuarial assumptions used in the valuation include a rate of return on pre and post retirement assets of 7.5% annually, no pre-retirement withdrawal assumed, 2.5% level increase in salary scale, and a rate of 7.34% on pre and post retirement current liabilities. No changes in actuarial assumptions or benefit provisions that would significantly affect the valuation of the plan have occurred for the last six years.

Additional information required by the Governmental Accounting Standards Board follows these notes. This information is presented to enable the reader to assess the progress made by the Town in accumulating sufficient assets to pay pension benefits as they become due.

New Hampshire Retirement System

Plan Description

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 4 Chenell Drive, Concord, New Hampshire 03301.

Funding Policy

Covered public safety employees are required to contribute 9.3% of their covered salary and the Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers and fire employees were 4.93% and 5.70%, respectively. The Town contributes 65% of the employer cost for police officers and fire employees and the State contributes the remaining 35% of the employer cost. Amounts contributed by the State are immaterial to these financial statements.

Under State law (RSA-100:16), plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending June 30, 2000, 1999, and 1998 were \$203,568, \$167,452, and \$163,683, respectively, equal to the required contributions for each year.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

NOTE 6--GENERAL DEBT OBLIGATIONS

Changes in Long-term Debt - The changes in long-term obligations for the year ended June 30, 2000 were as follows:

Type	Balance 07/01/1999	Additions	Reductions	Balance 06/30/2000
Debt	\$ 6,298,899		\$ 777,917	\$ 5,520,982
Capital Leases	241,443		116,039	125,404
Total	<u>\$ 6,540,342</u>	<u>\$ -</u>	<u>\$ 893,956</u>	<u>\$ 5,646,386</u>

General Long-term Obligations

General Obligation Debt - payable at June 30, 2000 is comprised of the following individual issues:

\$2,250,000 1980 State Guaranteed Sewer Line Extension Bonds due in annual installments of \$110,000 through July 1, 2000; interest at 7.12%	\$ 110,000
\$1,550,000 1989 Camp Naticook Bond due in annual installments of \$50,750 - \$180,899 through January 2, 2005; interest at 9.5%	760,316
\$1,460,000 1991 Road Improvement Bonds due in annual installments of \$145,000 through August 15, 2001; interest at 6.5%	290,000
\$1,100,000 1992 Road Improvement Bond due in annual installments of \$110,000 through January 15, 2003; interest at 5.0% to 5.4%	330,000
\$600,000 1995 Police Station Bonds due in annual installments of \$120,000 through August 15, 2000; interest at 5.25%	120,000
\$4,725,549 Organic Waste Composting Facility Bonds due in annual payments of \$367,449, including interest at 4.632%, through April 1, 2003	<u>3,910,666</u>
	<u>\$ 5,520,982</u>

Capital Lease Obligations - represent lease agreements entered into for the financing of equipment acquisitions. These contracts are subject to cancellation should funds not be appropriated to meet payment obligations. Following are individual capital leases at June 30, 2000:

Aeration System lease, 8.07%, due in annual installments of \$135,524, maturing in March, 2001	<u>\$ 125,404</u>
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TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

Summary of Debt Service Requirements to Maturity

The annual requirements to amortize all outstanding long-term obligations as of June 30, 2000 including interest of \$1,902,530 are as follows:

<u>Year Ending</u> <u>June 30,</u>	<u>Debt</u>	<u>Capital</u> <u>Leases</u>	<u>Total</u>
2001	\$ 1,089,599	\$ 135,524	\$ 1,225,123
2002	836,932		836,932
2003	681,388		681,388
2004	565,449		565,449
2005	565,534		565,534
2006-2010	1,837,245		1,837,245
2011-2015	1,837,245		1,837,245
	<u>\$ 7,413,392</u>	<u>\$ 135,524</u>	<u>\$ 7,548,916</u>

Available Debt Margin - The Town is subject to State statute which limits debt outstanding to a percentage (dependent on purpose) of a valuation calculation made annually by the State. As of June 30, 2000 the Town had an available debt margin of \$47,527,608 for general purposes. Debt incurred for sewer expansion is not included in the limitation calculations.

NOTE 7--INTERFUND BALANCES

Interfund receivables/payables at June 30, 2000 were as follows:

<u>Fund</u>	<u>Interfund</u> <u>Receivables</u>	<u>Interfund</u> <u>Payables</u>
General Fund	\$ 120,836	
Special Revenue Funds:		
Fire Protection Fund		\$ 13,231
Sewer Operating Fund	135,816	
Solid Waste Disposal Fund	14,202	
Trust and Agency Funds:		
Capital Reserve Funds		195,099
COPS Grant Agency Fund		27,203
Non-expendable Trust Funds		2,965
Pension Trust Fund		32,356
Total	<u>\$ 270,854</u>	<u>\$ 270,854</u>

NOTE 8--NON-EXPENDABLE TRUST FUNDS

The principal amounts of all Non-expendable Trust Funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 2000 were as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Fund A	\$ 515,578	\$ 536,622	\$ 1,052,200
Fund B	44,087	36,071	80,158
Fund C	861,119	271,932	1,133,051
Fund D	351,268	412,358	763,626
Library	25,000		25,000
	<u>\$ 1,797,052</u>	<u>\$ 1,256,983</u>	<u>\$ 3,054,035</u>

NOTE 9--UNRESERVED DESIGNATED FUND BALANCES

General Fund

Article 15 of the March 14, 2000 annual meeting designated \$500,000 of June 30, 2000 fund balance for the Landfill Capital Reserve Fund.

Article 25 of the March 14, 2000 annual meeting designated \$25,000 of the June 30, 2000 fund balance for the Library Construction Capital Reserve Fund.

Appropriations for certain projects and specific items not fully expended at year end are carried forward as continuing appropriations to the next year in which they supplement the appropriations of that year. At year end, continuing appropriations are reported as a component of fund balance and are as follows:

Engineering plans for traffic operations	\$ 18,341
Emergency generator	25,000
	<u>\$ 43,341</u>

Expendable Trust Funds

At June 30, 2000, the designated fund balance of the Expendable Trust Funds consists of the following:

Capital Reserve Funds:

Landfill	\$ 2,758,868
Highway Equipment	667,677
Fire Equipment	419,704
Ambulance	39,469
Waste Water Treatment Facility	847,589
Property Reappraisal	5,301
Land Bank	66,320
Sewer Line Extension	527,428
Sidewalks and Bike Paths	130,960
Bridge Replacement	134,683
Library Construction	354,390
Library Roof	8,031

TOWN OF MERRIMACK, NEW HAMPSHIRE**NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)**

June 30, 2000

Drainage Improvements	126,203
Communication Equipment	79,594
Sewer System	724,514
Computer Equipment	26,122
Playground Equipment	26,122
Total Capital Reserve Funds	<u>6,942,975</u>
Conservation Trust	173,308
Insurance Trust Funds	27,719
Total Expendable Trust Funds	<u><u>\$ 7,144,002</u></u>

NOTE 10--PERFORMANCE BONDS

The Town holds performance bonds from developers until projects have been completed to Town standards. Due to the nature of the bonds they are not included as part of the financial statements. As of June 30, 2000, the performance bonds are comprised of the following:

Letters of credit	\$ 731,507
Surety bonds	<u>1,743,060</u>
	<u><u>\$ 2,474,567</u></u>

NOTE 11--COMMITMENTS AND CONTINGENCIES***Litigation***

Town officials estimate that any potential claims against the Town that are not covered by insurance are immaterial. Certain tax assessments are the subject of appeal to the New Hampshire Board of Land and Tax Appeals.

NOTE 12--TOP TAXPAYERS

The following are the five major property owners as they relate to the 1999 assessed property valuation of \$1,231,725,151:

<u>Taxpayer</u>	<u>1999 Property Valuation</u>	<u>Percentage of Total Valuation</u>
Anheuser-Busch, Inc.	\$46,495,600	3.77%
FMR Merrimack Realty Trust	30,348,972	2.46%
FMR NH Realty Limited Partnership	27,769,700	2.25%
Nashua Corporation	15,104,300	1.23%
Lockheed Sanders, Inc.	14,894,600	1.21%

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 2000

NOTE 13--LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. An estimated liability has been recorded in the long-term account group based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. These landfill closure and postclosure care costs are based on the amount of the landfill used. The estimated liability for landfill closure and postclosure care costs has a balance of \$5,096,076 as of June 30, 2000, which is based on 99.3% usage of the landfill. The estimated total cost of landfill closure and postclosure care of \$5,132,000 is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of June 30, 2000. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

The Town has established a landfill capital reserve to partially finance the closure and postclosure costs. At June 30, 2000, the balance in the landfill capital reserve is \$2,758,868. The remaining closure and postclosure care costs are expected to be financed through transfers of fund balances and state grants.

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

**INDEPENDENT AUDITOR'S REPORT ON
SUPPLEMENTARY INFORMATION REQUIRED BY THE
GOVERNMENTAL ACCOUNTING STANDARDS BOARD**

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

The historical pension information on page 20 is not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Vachon, Clukay & Co., PC

August 18, 2000

TOWN OF MERRIMACK, NEW HAMPSHIRE

Defined Benefit Pension Plan

Required Supplementary Information

Schedule of Funding Progress

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability</u>	<u>Excess of Assets (over) under Actuarial Accrued Liability</u>	<u>Funded Ratio</u>	<u>Annual Covered Payroll</u>	<u>Excess (deficiency) as a Percentage of Covered Payroll</u>
July 1, 1992	\$ 821,686	\$ 682,223	\$ (139,463)	120.44%	\$ 1,911,778	7.29%
July 1, 1993	908,684	956,630	47,946	94.99%	1,891,823	(2.53)%
July 1, 1994	1,055,122	762,093	(293,029)	138.45%	1,808,288	16.20%
July 1, 1995	1,174,303	1,266,270	91,967	92.74%	2,006,878	(4.58)%
July 1, 1996	1,437,000	1,377,207	(59,793)	104.34%	1,906,228	3.14%
July 1, 1997	1,612,857	1,379,317	(233,540)	116.93%	1,112,825	20.99%
July 1, 1998	1,870,702	1,369,812	(500,890)	136.57%	1,022,175	49.00%
July 1, 1999	2,189,339	1,519,819	(669,520)	144.05%	1,014,980	65.96%

Employer Contributions

<u>Year Ended June 30</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
1993	\$ 97,746	117%
1994	91,093	119%
1995	104,399	104%
1996	88,284	145%
1997	111,435	116%
1998	86,406	114%
1999	49,037	136%
2000	86,376	114%

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL INFORMATION

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

Our report on our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire as of June 30, 2000 and for the year then ended appears on page one. That audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The supplemental schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Clukay & Co., PC

August 18, 2000

SCHEDULE 1

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Special Revenue Funds

June 30, 2000

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Heritage Trail Fund	Combining Totals
ASSETS									
Cash		\$ 69,544							\$ 69,544
Equity in pooled cash and investments	\$ 3,127,305			\$ 840,589	\$ 5,733	\$ 169,010	\$ 6,073	\$ 611	4,149,321
Accounts receivable	1,023,145		\$ 17,940	48,024		46,254			1,135,363
Due from other funds	135,816			14,202					150,018
Total Assets	<u>\$ 4,286,266</u>	<u>\$ 69,544</u>	<u>\$ 17,940</u>	<u>\$ 902,815</u>	<u>\$ 5,733</u>	<u>\$ 215,264</u>	<u>\$ 6,073</u>	<u>\$ 611</u>	<u>\$ 5,504,246</u>
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable	\$ 240,409		\$ 5,848	\$ 27,690		\$ 2,396			\$ 276,343
Retainage payable	23,152								23,152
Deferred revenue	51,903		21,817	19,801		114,181			207,702
Due to other funds			13,231						13,231
Total Liabilities	<u>315,464</u>	<u>-</u>	<u>40,896</u>	<u>47,491</u>	<u>-</u>	<u>116,577</u>	<u>-</u>	<u>-</u>	<u>520,428</u>
Fund Balances:									
Reserved for encumbrances	459,641			187		875			460,703
Unreserved:									
Undesignated	3,511,161	\$ 69,544	(22,956)	855,137	\$ 5,733	97,812	\$ 6,073	\$ 611	4,523,115
Total Fund Balances	<u>3,970,802</u>	<u>69,544</u>	<u>(22,956)</u>	<u>855,324</u>	<u>5,733</u>	<u>98,687</u>	<u>6,073</u>	<u>611</u>	<u>4,983,818</u>
Total Liabilities and Fund Balances	<u>\$ 4,286,266</u>	<u>\$ 69,544</u>	<u>\$ 17,940</u>	<u>\$ 902,815</u>	<u>\$ 5,733</u>	<u>\$ 215,264</u>	<u>\$ 6,073</u>	<u>\$ 611</u>	<u>\$ 5,504,246</u>

SCHEDULE 2

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

All Special Revenue Funds

For the Year Ended June 30, 2000

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Heritage Trail Fund	Combining Totals
Revenues:									
Taxes	\$ 875			\$ 913,349		\$ 167,152			\$ 1,080,501
Licenses and permits	118,221								875
Intergovernmental revenues									118,221
Charges for service	3,952,707	\$ 17,643	\$ 41,333	694,327		800			4,706,810
Miscellaneous revenues	158,155	16,853	31	35,832	\$ 271	46,322	\$ 13,001		270,465
Total Revenues	<u>4,229,958</u>	<u>34,496</u>	<u>41,364</u>	<u>1,643,508</u>	<u>271</u>	<u>214,274</u>	<u>13,001</u>	<u>-</u>	<u>6,176,872</u>
Expenditures:									
Current:									
Public safety									75,983
Sanitation	2,367,518		65,911	395,585			10,072		2,763,103
Culture and recreation		20,056				65,549			85,605
Capital outlay	198,690	2,100		2,419		122,874			326,083
Debt service:									
Principal of debt	404,098								404,098
Interest and fiscal charges	221,938								221,938
Total Expenditures	<u>3,192,244</u>	<u>22,156</u>	<u>65,911</u>	<u>398,004</u>	<u>-</u>	<u>188,423</u>	<u>10,072</u>	<u>-</u>	<u>3,876,810</u>
Excess of Revenues Over (Under) Expenditures	<u>1,037,714</u>	<u>12,340</u>	<u>(24,547)</u>	<u>1,245,504</u>	<u>271</u>	<u>25,851</u>	<u>2,929</u>	<u>-</u>	<u>2,300,062</u>
Other Financing Sources (Uses):									
Operating transfers out				(1,000,000)					(1,000,000)
Total Other Financing Sources (Uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>(1,000,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(1,000,000)</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	<u>1,037,714</u>	<u>12,340</u>	<u>(24,547)</u>	<u>245,504</u>	<u>271</u>	<u>25,851</u>	<u>2,929</u>	<u>-</u>	<u>1,300,062</u>
Fund Balances - July 1	<u>2,933,088</u>	<u>57,204</u>	<u>1,591</u>	<u>609,820</u>	<u>5,462</u>	<u>72,836</u>	<u>3,144</u>	<u>\$ 611</u>	<u>3,683,756</u>
Fund Balances - June 30	<u>\$ 3,970,802</u>	<u>\$ 69,544</u>	<u>\$ (22,956)</u>	<u>\$ 855,324</u>	<u>\$ 5,733</u>	<u>\$ 98,687</u>	<u>\$ 6,073</u>	<u>\$ 611</u>	<u>\$ 4,983,818</u>

SCHEDULE 3

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Trust and Agency Funds

June 30, 2000

	Expendable <u>Trust Funds</u>	Non- Expendable <u>Trust Funds</u>	Pension <u>Trust Fund</u>	Cops Grant <u>Agency Fund</u>	School <u>Agency Fund</u>	Combining <u>Totals</u>
ASSETS						
Cash and equivalents	\$ 22,382	\$ 45,575	\$ 101,464			\$ 169,421
Equity in pooled cash and investments	173,308					173,308
Investments	7,143,411	3,011,425	2,087,875		\$ 421,936	12,664,647
Accounts receivable				\$ 220		220
Due from other governments				27,203		27,203
Total Assets	<u>\$ 7,339,101</u>	<u>\$ 3,057,000</u>	<u>\$ 2,189,339</u>	<u>\$ 27,423</u>	<u>\$ 421,936</u>	<u>\$ 13,034,799</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable				\$ 220		\$ 220
Due to others					\$ 421,936	421,936
Due to other funds	\$ 195,099	\$ 2,965	\$ 32,356	27,203		257,623
Total Liabilities	<u>195,099</u>	<u>2,965</u>	<u>32,356</u>	<u>27,423</u>	<u>421,936</u>	<u>679,779</u>
Fund Balances:						
Reserved for endowments		1,797,052				1,797,052
Reserved for employees' retirement			2,156,983			2,156,983
Unreserved:						
Designated	7,144,002					7,144,002
Undesignated		1,256,983				1,256,983
Total Fund Balances	<u>7,144,002</u>	<u>3,054,035</u>	<u>2,156,983</u>	<u>-</u>	<u>-</u>	<u>12,355,020</u>
Total Liabilities and Fund Balances	<u>\$ 7,339,101</u>	<u>\$ 3,057,000</u>	<u>\$ 2,189,339</u>	<u>\$ 27,423</u>	<u>\$ 421,936</u>	<u>\$ 13,034,799</u>

SCHEDULE 4

TOWN OF MERRIMACK, NEW HAMPSHIRE

Project-Length Schedule of Construction Projects

All Capital Projects Funds

Beginning of Projects to June 30, 2000

	Road Pavement Management <u>Fund</u>
Revenues and Other Financial Sources:	
Proceeds of general obligation bond issues	\$ 7,760,000
Interest income	1,115,319
Transfers in	75,200
Miscellaneous	<u>8,460</u>
Total Revenues and Other Financial Sources	<u>8,958,979</u>
Expenditures:	
Engineering and construction	8,489,313
Bond issue costs	41,476
Bond/bond anticipation note interest	<u>426,641</u>
Total Expenditures	<u>8,957,430</u>
Fund Balance	<u>\$ 1,549</u>

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL STRUCTURE BASED ON AN AUDIT OF GENERAL PURPOSE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 2000, and have issued our report thereon dated August 18, 2000.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Town of Merrimack, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 2000, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a reportable condition in which the design

or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors and irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record and its distribution is not limited.

Nachon, Mulvey & Co., PC

August 18, 2000

EXPENDABLE TRUST FUNDS	
JUNE 30, 2000	
<u>Landfill Capital Reserve Fund</u>	
Balance - 07/01/99	1,766,630.00
Expenditures:	
Compactors	(21,500.00)
Winter dump closure	(17,218.73)
Skid steer loader	(9,483.00)
Front-end loader	(99,891.00)
Transfer from General Fund	1,000,000.00
Investment income	140,330.65
Balance - 06/30/00	2,758,867.92
<u>Fire Equipment Capital Reserve Fund</u>	
Balance - 07/01/99	301,053.28
Transfer from General Fund	100,000.00
Investment income	18,650.76
Balance - 06/30/00	419,704.04
<u>Ambulance Capital Reserve Fund</u>	
Balance - 07/01/99	112,660.99
Expenditures:	
1995 Ford F350 truck with Road Rescue body	(102,510.00)
Transfer from General Fund	23,000.00
Investment income	6,317.57
Balance - 06/30/00	39,468.56
<u>Highway Equipment Capital Reserve Fund</u>	
Balance - 07/01/99	827,793.01
Expenditures:	
Dump truck	(26,380.00)
Dump truck	(22,633.00)
Dump truck	(22,633.00)
Utility vehicle	(24,348.97)
Grader with plow assembly	(129,493.39)
Transfer from General Fund	50,000.00
Investment income	15,371.87
Balance - 06/30/00	667,676.52
<u>Property Revaluation Capital Reserve Fund</u>	
Balance - 07/01/99	5,029.40
Investment income	271.79
Balance - 06/30/00	5,301.19

EXPENDABLE TRUST FUNDS	
JUNE 30, 2000	
Wastewater Treatment Facility Capital Reserve Fund	
Balance - 07/01/99	1,056,633.60
Expenditures:	
Odor control	(65,720.73)
Hypochlorite system upgrade	(200,627.95)
Investment income	57,303.97
Balance - 06/30/00	847,588.89
Land Bank Capital Reserve Fund	
Balance - 07/01/99	53,157.63
Transfer from General Fund	10,000.00
Investment income	3,162.26
Balance - 06/30/00	66,319.89
Bridge Replacement Capital Reserve Fund	
Balance - 07/01/99	103,242.65
Expenditures:	
Thornton Road Bridge	(4,680.28)
Griffin Street Bridge	(1,600.00)
Transfer from General Fund	31,000.00
Investment income	6,720.96
Balance - 06/30/00	134,683.33
Sewer Line Extension Capital Reserve Fund	
Balance - 07/01/99	404,716.70
Transfer from General Fund	100,000.00
Investment income	22,711.52
Balance - 06/30/00	527,428.22
Sidewalks and Bike Paths Capital Reserve Fund	
Balance - 07/01/99	109,573.52
Expenditures:	
Camp Sargent Road sidewalk project	(18,050.00)
Transfer from General Fund	30,000.00
Investment income	9,436.90
Balance - 06/30/00	130,960.42
Library Roof Capital Reserve Fund	
Balance - 07/01/99	5,667.27
Transfer from General Fund	2,000.00
Investment income	364.19
Balance - 06/30/00	8,031.46

EXPENDABLE TRUST FUNDS	
JUNE 30, 2000	
<u>Library Construction Capital Reserve Fund</u>	
Balance - 07/01/99	42,503.53
Expenditures:	
Redesign	(3,500.00)
Transfer from General Fund	300,000.00
Investment income	<u>15,386.56</u>
Balance - 06/30/00	354,390.09
<u>Drainage Improvements Capital Reserve Fund</u>	
Balance - 07/01/99	77,461.64
Expenditures:	
Drainage surveys	(6,890.25)
Transfer from General Fund	50,000.00
Investment income	<u>5,631.21</u>
Balance - 06/30/00	126,202.60
<u>Wastewater Treatment System Capital Reserve Fund</u>	
Balance - 07/01/99	762,654.65
Expenditures:	
Loaders	(29,355.00)
Dump truck	(49,976.39)
Investment income	<u>41,190.56</u>
Balance - 06/30/00	724,513.82
<u>Playground Equipment Capital Reserve Fund</u>	
Balance - 07/01/99	-
Transfer from General Fund	25,000.00
Investment income	<u>1,121.65</u>
Balance - 06/30/00	26,121.65
<u>Computer Equipment Capital Reserve Fund</u>	
Balance - 07/01/99	-
Transfer from General Fund	25,000.00
Investment income	<u>1,121.65</u>
Balance - 06/30/00	26,121.65
<u>Communication Equipment Capital Reserve Fund</u>	
Balance - 07/01/99	94,274.32
Expenditures:	
Radio equipment for remote radio station	(37,973.00)
Microwave link between police station and remote radio station	(17,796.00)
Transfer from General Fund	35,000.00
Investment income	<u>6,089.05</u>
Balance - 06/30/00	79,594.37

EXPENDABLE TRUST FUNDS	
JUNE 30, 2000	
<u>Self Insurance Trust Funds</u>	
Balance - 07/01/99	28,285.06
Expenditures:	
Claims paid	(13,069.38)
Transfer from General Fund	10,000.00
Investment income	<u>2,503.25</u>
Balance - 06/30/00	27,718.93
<u>Special Conservation Trust Fund</u>	
Balance - 07/01/99	24,162.13
Expenditures:	
Property appraisal	(2,400.00)
Transfer from General Fund	727.88
Investment income	<u>1,205.37</u>
Balance - 06/30/00	23,695.38
<u>80 Acres Conservation Trust Fund</u>	
Balance - 07/01/99	7,165.76
Investment income	<u>358.10</u>
Balance - 06/30/00	7,523.86
<u>Use Change Tax Conservation Trust Fund</u>	
Balance - 07/01/99	85,785.24
Use change tax	50,000.00
Investment income	<u>6,303.74</u>
Balance - 06/30/00	142,088.98
<u>Grand Total</u>	
Balance - 07/01/99	5,868,450.38
Expenditures	(927,730.07)
Use change tax	50,000.00
Transfers from other funds	1,791,727.88
Investment income	<u>361,553.58</u>
Balance - 06/30/00	7,144,001.77

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

\$2,250,000 1980 Sewer Line Extension Bonds 7.12% Interest - State Guaranteed

<u>Year</u>	<u>Interest July 1</u>	<u>Principal July 1</u>	<u>Interest January 1</u>	<u>Total</u>
2000-2001	4,372.50	110,000.00	0.00	114,372.50

\$1,550,000 1989 Camp Naticook Bonds 9.5% Interest

<u>Year</u>	<u>Interest July 2</u>	<u>Principal January 2</u>	<u>Interest January 2</u>	<u>Total</u>
2000-2001	36,115.00	125,770.00	36,115.00	198,000.00
2001-2002	30,141.00	137,718.00	30,141.00	198,000.00
2002-2003	23,599.00	150,802.00	23,599.00	198,000.00
2003-2004	16,436.00	165,128.00	16,436.00	198,000.00
2004-2005	8,593.00	180,896.00	8,593.00	198,082.00
	<u>114,884.00</u>	<u>760,314.00</u>	<u>114,884.00</u>	<u>990,082.00</u>

\$906,500 1991 Aeration System Lease/Purchase Agreement 8.0699% Interest

<u>Year</u>	<u>Principal March 15</u>	<u>Interest March 15</u>	<u>Total</u>
2000-2001	125,403.90	10,120.56	135,524.46

\$1,460,000 1991 Road Improvement Bonds 6.5% Interest

<u>Year</u>	<u>Interest August 15</u>	<u>Principal August 15</u>	<u>Interest February 15</u>	<u>Total</u>
2000-2001	9,425.00	145,000.00	4,712.50	159,137.50
2001-2002	4,712.50	145,000.00	0.00	149,712.50
	<u>14,137.50</u>	<u>290,000.00</u>	<u>4,712.50</u>	<u>308,850.00</u>

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES**\$1,100,000 1992 Road Improvement Bonds
5.0% - 5.4% Interest**

<u>Year</u>	<u>Interest January 15</u>	<u>Principal January 15</u>	<u>Interest July 15</u>	<u>Total</u>
2000-2001	8,745.00	110,000.00	8,745.00	127,490.00
2001-2002	5,885.00	110,000.00	5,885.00	121,770.00
2002-2003	<u>2,970.00</u>	<u>110,000.00</u>	<u>2,970.00</u>	<u>115,940.00</u>
	<u>17,600.00</u>	<u>330,000.00</u>	<u>17,600.00</u>	<u>365,200.00</u>

**\$600,000 1995 Police Station Bonds
5.25% Interest**

<u>Year</u>	<u>Interest August 15</u>	<u>Principal August 15</u>	<u>Interest February 15</u>	<u>Total</u>
2000-2001	3,150.00	120,000.00	0.00	123,150.00

**\$4,725,549.33 1996 Organic Waste Composting Facility Bond
4.632% Interest**

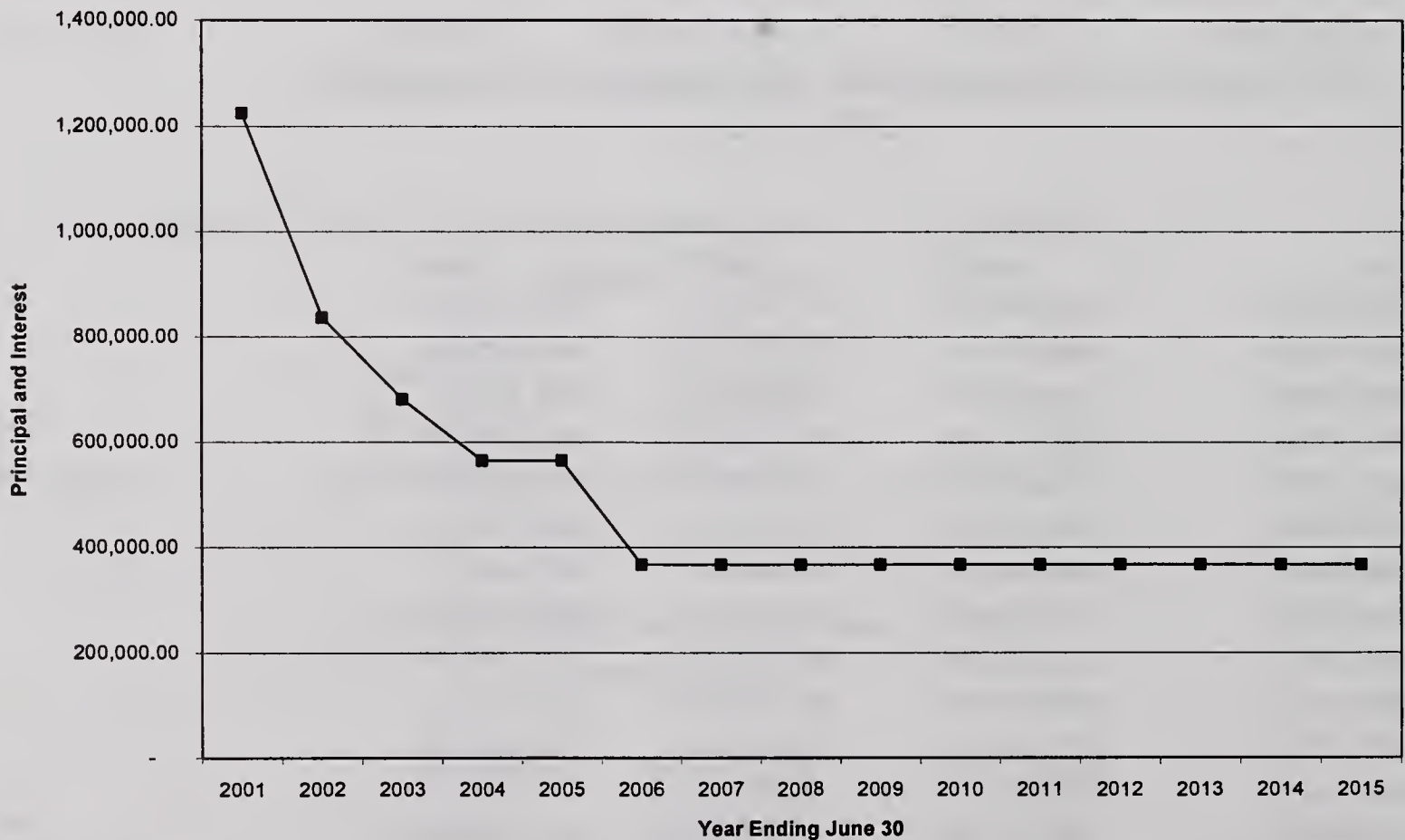
<u>Year</u>	<u>Principal April 1</u>	<u>Interest April 1</u>	<u>Total</u>
2000-2001	186,307.03	181,142.03	367,449.06
2001-2002	194,936.77	172,512.29	367,449.06
2002-2003	203,966.24	163,482.82	367,449.06
2003-2004	213,413.96	154,035.10	367,449.06
2004-2005	223,299.30	144,149.76	367,449.06
2005-2006	233,642.52	133,806.54	367,449.06
2006-2007	244,464.84	122,984.22	367,449.06
2007-2008	255,788.45	111,660.61	367,449.06
2008-2009	267,636.57	99,812.49	367,449.06
2009-2010	280,033.50	87,415.56	367,449.06
2010-2011	293,004.65	74,444.41	367,449.06
2011-2012	306,576.63	60,872.43	367,449.06
2012-2013	320,777.26	46,671.80	367,449.06
2013-2014	335,635.66	31,813.40	367,449.06
2014-2015	<u>351,182.17</u>	<u>16,266.76</u>	<u>367,448.93</u>
	<u>3,910,665.55</u>	<u>1,601,070.22</u>	<u>5,511,735.77</u>

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

TOTAL DEBT SERVICE

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2000-2001	922,480.93	302,642.59	1,225,123.52
2001-2002	587,654.77	249,276.79	836,931.56
2002-2003	464,768.24	216,620.82	681,389.06
2003-2004	378,541.96	186,907.10	565,449.06
2004-2005	404,195.30	161,335.76	565,531.06
2005-2006	233,642.52	133,806.54	367,449.06
2006-2007	244,464.84	122,984.22	367,449.06
2007-2008	255,788.45	111,660.61	367,449.06
2008-2009	267,636.57	99,812.49	367,449.06
2009-2010	280,033.50	87,415.56	367,449.06
2010-2011	293,004.65	74,444.41	367,449.06
2011-2012	306,576.63	60,872.43	367,449.06
2012-2013	320,777.26	46,671.80	367,449.06
2013-2014	335,635.66	31,813.40	367,449.06
2014-2015	351,182.17	16,266.76	367,448.93
	<u>5,646,383.45</u>	<u>1,902,531.28</u>	<u>7,548,914.73</u>

Annual Debt Service



SCHEDULE OF TOWN PROPERTY					
JUNE 30, 2000					
	Land	Buildings	Improvements	Equipment	Total
General Government:					
General Government and Welfare	-	-	-	125,550	125,550
Assessing	-	-	-	70,350	70,350
Buildings & Grounds	308,900	1,007,120	14,350	22,000	1,352,370
Community Development	-	-	-	143,450	143,450
Town Clerk/Tax Collector	-	-	-	66,100	66,100
Public Safety:					
Fire and Ambulance	215,500	954,730	3,250	2,107,479	3,280,959
Police and Communications	81,000	1,361,600	6,900	777,274	2,226,774
Public Works:					
Public Works Administration	-	12,100	-	26,650	38,750
Highway and Equipment Maintenance	963,200	438,550	202,700	1,820,375	3,424,825
Solid Waste Disposal	908,900	388,600	12,200	331,724	1,641,424
Wastewater Treatment	238,770	14,427,333	16,830,366	7,111,647	38,608,116
Leisure & Recreation:					
Parks & Recreation	900,500	367,700	250,200	147,931	1,666,331
Library	296,900	572,725	-	152,400	1,022,025
Cable Television	-	-	-	190,000	190,000
Vacant Land and Tax-Deeded Properties	6,890,700	56,000	-	-	6,946,700
	10,804,370	19,586,458	17,319,966	13,092,930	60,803,724

2000 SUMMARY INVENTORY OF VALUATION

		<u>Assessed Valuation</u>	
		<u>Taxable</u>	<u>Total</u>
Land:	<u>Acres</u>		
Current use	4,512.47	572,410	
Residential	7,912.89	423,584,501	
Commercial/industrial	2,553.84	120,035,399	
	<hr/>	<hr/>	
Total taxable land	14,979.20	544,192,310	544,192,310
Tax exempt and non taxable			58,013,100
Buildings:			
Residential		824,284,207	
Manufactured housing		5,954,500	
Commercial/industrial		254,034,493	
		<hr/>	
Total of taxable buildings		1,084,273,200	1,084,273,200
Tax exempt and non taxable			75,426,700
Public utilities:			
Water		2,520,200	
Gas		3,327,300	
Electric		14,809,400	
		<hr/>	
Total public utilities		20,656,900	20,656,900
Total valuation before exemptions		1,649,122,410	1,782,562,210
Exemptions:	<u>Number</u>		
Blind	7	105,000	
Elderly	80	5,874,200	
Disabled	3	90,000	
Handicapped	1	5,200	
	<hr/>	<hr/>	
Total exemptions	91	6,074,400	
Net valuation on which municipal, county, and local school tax rates are computed		1,643,048,010	
Less public utilities		<hr/>	
		20,656,900	
Net valuation on which state school tax rate is computed			1,622,391,110

NET ASSESSED VALUATION HISTORY

<u>Year</u>	<u>Net Assessed Valuation</u>	<u>Ratio</u>	<u>Estimated 100% Valuation</u>
2000 B	1,643,048,010	C	C
1999	1,231,725,151	76%	1,620,690,988
1998	1,191,204,781	87%	1,369,200,898
1997	1,148,689,607	92%	1,248,575,660
1996	1,094,869,695	96%	1,140,489,266
1995 B	1,071,829,370	97%	1,104,978,732
1994	1,116,283,912	95%	1,175,035,697
1993 A	1,140,969,487	94%	1,213,797,327
1992	1,634,805,805	134%	1,220,004,332
1991	1,631,537,851	123%	1,326,453,537
1990	1,623,054,803	105%	1,545,766,479
1989 B	1,609,532,654	100%	1,609,532,654
1988	628,790,284	42%	1,497,119,724
1987	590,884,826	43%	1,374,150,758
1986	536,460,879	47%	1,141,406,126
1985	476,434,301	58%	821,438,450
1984	433,028,396	69%	627,577,386
1983	403,180,435	73%	552,301,966
1982	388,767,938	77%	504,893,426
1981	363,434,663	81%	448,684,769
1980	359,864,537	87%	413,637,399

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

C - Not yet available

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 2000**

Appropriations

Election and voter registration	25,458
Property revaluation	249,096
Legal expense	85,000
Community development	587,083
General government building maintenance	215,713
Other general government	1,132,590
Police	3,072,967
Fire and ambulance	2,822,405
Emergency management	10,609
Other public safety	384,311
Public works administration	161,943
Highways and streets	1,871,024
Other highways and streets	334,392
Solid waste disposal	447,769
Sewage collection and disposal	2,524,826
Health agencies	75,004
Welfare administration and direct assistance	79,459
Parks and recreation	579,081
Library	911,006
Patriotic purposes	20,500
Other culture and recreation	144,750
Conservation	5,095
Principal - long-term bonds and lease obligations	922,481
Interest - long-term bonds and lease obligations	302,644
Interest - tax anticipation notes	1
Land	223,000
Machinery, vehicles, and equipment	306,808
Buildings	78,000
Improvements other than buildings	498,900
Transfer to capital reserve funds	2,042,000
Transfer to other expendable trust funds	10,000
Total appropriations	20,123,915

Estimated Revenues

Timber yield taxes	9,000
Land use change tax	50,000
Excavation activity tax	18,000
Excavation tax	3,000
Cable television franchise tax	170,000
Interest and penalties on delinquent taxes	147,600
Motor vehicle permit fees	3,400,000
Building permits	200,000
Other licenses and permits	150,942
Federal grants	149,435
State shared revenue	209,919
State meals and rooms tax distribution	556,656
State highway block grant	379,180
State water pollution grants	72,451
Other state grants	4,414
Charges for services	4,478,374
Sale of municipal property	5,500

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 2000**

Interest on deposits and investments	889,600
Payments in lieu of taxes	3,600
Trust funds	3,000
Special revenue funds	5,700
Capital reserve funds	73,000
General Fund fund balance	725,000
Other sources	216,585
Total estimated revenues	11,920,956

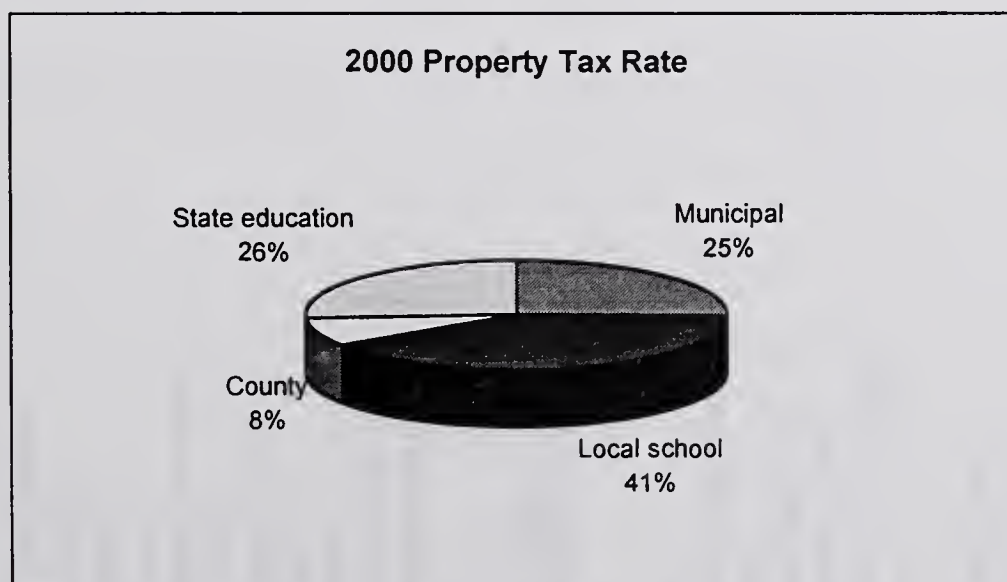
Property Tax Assessed

Total appropriations	20,123,915
Total estimated revenues	11,920,956
Net municipal appropriations	8,202,959
Tax overlay	501,522
War service tax credits	162,900
Net municipal assessment	8,867,381
Net local school assessment	14,246,029
Net county assessment	2,943,879
State education assessment	9,070,618
Total municipal, local school, and county assessments	35,127,907

Tax Rate Computation

	Assessment	Assessed Valuation (\$1,000's)	Tax Rate*
Municipal	8,867,381	1,643,048.010	5.40
Local school	14,246,029	1,643,048.010	8.67
County	2,943,879	1,643,048.010	1.79
State education	9,070,618	1,622,391.110	5.59
Total	35,127,907		21.45

* Tax rate = assessment divided by property valuation



STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES
YEAR ENDED JUNE 30, 2000

<u>General Fund</u>	<u>Encumbrances July 1, 1999</u>	<u>Revenue Budget</u>	<u>RSA 31:95-b Grants</u>	<u>Adjusted Budget</u>	<u>Actual Revenues</u>	<u>Encumbrances & Carryovers</u>	<u>Variance Favorable (Unfavorable)</u>
Property tax	-	6,273,325	-	6,273,325	6,273,245	-	(80)
Current use tax	-	300,000	-	300,000	304,690	-	4,690
Other taxes	-	13,000	-	13,000	37,598	-	24,598
Interest on delinquent taxes	-	144,775	-	144,775	165,317	-	20,542
Tax overlay	-	(68,248)	-	(68,248)	541,371	-	609,619
State revenue sharing	-	689,879	-	689,879	696,365	-	6,486
Highway block grant	-	367,304	-	367,304	368,763	-	1,459
Federal law enforcement grants	42,125	-	37,726	79,851	55,060	14,010	(10,781)
State property tax collection aid	-	-	75,136	75,136	75,136	-	-
Drug Task Force grant	-	39,259	-	39,259	39,259	-	-
Other intergovernmental revenues	-	13,283	17,964	31,247	20,633	-	(10,614)
Planning Board fees	-	29,800	-	29,800	16,459	-	(13,341)
Building permits	-	210,000	-	210,000	203,745	-	(6,255)
Auto registrations	-	3,000,000	-	3,000,000	3,450,035	-	450,035
State auto registration agent fees	-	51,000	-	51,000	53,596	-	2,596
Other licenses and permits	-	70,817	-	70,817	73,964	-	3,147
Ambulance fees	-	230,000	-	230,000	234,070	-	4,070
Police traffic details	-	150,046	-	150,046	244,127	-	94,081
Administrative cost allocation to Sewer Fund	-	159,423	-	159,423	159,423	-	-
Day Camp registrations	-	121,000	-	121,000	135,254	-	14,254
Recreation programs	-	26,000	-	26,000	24,856	-	(1,144)
Engineering plan review	-	15,000	-	15,000	31,977	-	16,977
Other charges for service	-	63,435	-	63,435	54,593	-	(8,842)
Interest on deposits and investments	-	650,000	-	650,000	685,816	-	35,816
Griffin Fund grants	-	-	35,331	35,331	33,885	1,331	(115)
Donations of property	-	-	626,209	626,209	626,209	-	-
Insurance premium rebates	-	200,000	-	200,000	119,525	-	(80,475)
Sales of property and equipment	-	30,000	-	30,000	3,064	-	(26,936)
Building rentals	-	29,660	-	29,660	31,656	-	1,996
Other miscellaneous revenues	-	63,225	12,350	75,575	68,552	3,617	(3,406)
Total General Fund	42,125	12,871,983	804,716	13,718,824	14,828,243	18,958	1,128,377

STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES
YEAR ENDED JUNE 30, 2000

	Encumbrances July 1, 1999	Revenue Budget	RSA 31:95-b Grants	Adjusted Budget	Actual Revenues	Encumbrances & Carryovers	Variance Favorable (Unfavorable)
<u>Sewer Fund</u>							
Intergovernment revenues	-	118,221	300,000	418,221	118,221	300,000	-
Sewer rents - residential	-	584,000	-	584,000	594,991	-	10,991
Sewer rents - commercial	-	190,000	-	190,000	188,571	-	(1,429)
Sewer rents - industrial	-	2,600,000	-	2,600,000	2,613,604	-	13,604
Compost sales	-	100,000	-	100,000	88,810	-	(11,190)
Contractual sludge composting	-	360,000	-	360,000	452,915	-	92,915
Other charges for service	-	12,050	-	12,050	14,691	-	2,641
Private grants	-	3,215	20,000	23,215	23,215	-	-
Interest on deposits and investments	-	60,000	-	60,000	134,336	-	74,336
Other miscellaneous revenues	-	1,500	-	1,500	604	-	(896)
Total	-	4,028,986	320,000	4,348,986	4,229,958	300,000	180,972
<u>Fire Protection Area Fund</u>							
Hydrant Rentals	-	40,900	-	40,900	41,333	-	433
Other revenues	-	1,600	-	1,600	31	-	(1,569)
Total	-	42,500	-	42,500	41,364	-	(1,136)
<u>Solid Waste Disposal Fund</u>							
Property tax	-	913,349	-	913,349	913,349	-	-
Sale of recycled materials	-	27,500	-	27,500	51,917	-	24,417
Dump fees	-	475,000	-	475,000	642,409	-	167,409
Interest on deposits and investments	-	21,000	-	21,000	35,832	-	14,832
Total	-	1,436,849	-	1,436,849	1,643,507	-	206,658
<u>Cable Television Fund</u>							
Cable television franchise tax	-	145,750	-	145,750	167,152	-	21,402
Private grants	1,020	-	152,424	153,444	39,263	114,181	-
Other revenue	-	4,250	-	4,250	7,859	-	3,609
Total	1,020	150,000	152,424	303,444	214,274	114,181	25,011
<u>DARE Fund</u>							
Private grants	-	5,647	-	5,647	12,709	-	7,062
Interest on deposits and investments	-	200	-	200	293	-	93
Total	-	5,847	-	5,847	13,002	-	7,155

Fire Protection Area Fund

Solid Waste Disposal Fund

Cable Television Fund

DARE Fund

STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES
YEAR ENDED JUNE 30, 2000

	Encumbrances July 1, 1999	Revenue Budget	RSA 31:95-b Grants	Adjusted Budget	Actual Revenues	Encumbrances & Carryovers	Variance Favorable (Unfavorable)
<u>Heritage Trail Fund</u>							
Private grants	-	-	-	-	-	-	-
Interest on deposits and investments	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-
<u>Naticook Day Camp Fund</u>							
Interest on deposits and investments	-	-	-	-	271	-	271
<u>Library Fund</u>							
Charges for service	-	17,600	-	17,600	20,492	-	2,892
Other revenues	-	3,000	-	3,000	14,004	-	11,004
Total	-	20,600	-	20,600	34,496	-	13,896
TOTAL REVENUE	43,145	18,556,765	1,277,140	19,877,050	21,005,115	433,139	1,561,204
FROM (TO) SURPLUS	1,077,518	97,387	-	1,174,905	(2,140,946)	1,444,699	1,871,152
GRAND TOTAL	1,120,663	18,654,152	1,277,140	21,051,955	18,864,169	1,877,838	309,948

STATEMENT OF EXPENDITURES AND ENCUMBRANCES COMPARED TO APPROPRIATIONS
YEAR ENDED JUNE 30, 2000

	Encumbrances & Carryovers June 30, 1999	Approved Budget	Additional Appropriations	Total Authorized	Expenditures	Encumbrances & Carryovers June 30, 2000	RSA 31:95-b Carryovers June 30, 2000	Total Commitments	Variance Favorable (Unfavorable)
<u>General Fund</u>									
General Government	2,292	982,944	681,435	1,666,671	1,567,038	48,427	10,626	1,626,091	40,580
Assessing	41,597	214,160	10,000	265,757	178,150	44,288	4,519	226,957	38,800
Fire	3,861	2,802,790	18,488	2,825,139	2,707,451	31,254	1,436	2,740,141	84,998
Police	42,125	2,842,050	73,276	2,957,451	2,908,659	83,852	15,805	3,008,316	(50,865)
Communications	26,100	345,381	-	371,481	324,138	3,467	-	327,605	43,876
Public Works Administration	900	257,444	-	258,344	255,280	3,969	-	259,249	(905)
Highway	446,825	2,405,674	90	2,852,589	2,113,259	727,013	90	2,840,362	12,227
Parks and Recreation	605	622,360	-	622,965	565,087	11,299	-	576,386	46,579
Library	38,811	1,176,446	-	1,215,257	1,136,637	39,883	-	1,176,520	38,737
Equipment Maintenance	2,225	328,938	-	331,163	332,078	795	-	332,873	(1,710)
Buildings & Grounds	12,332	262,517	-	274,849	247,406	49,013	-	296,419	(21,570)
Community Development	3,450	547,485	1,234	552,169	563,888	4,424	-	568,312	(16,143)
Town Clerk/Tax Collector	5,068	339,165	20,136	364,369	319,536	7,327	20,136	346,999	17,370
Welfare	-	140,515	57	140,572	139,639	-	-	139,639	933
Debt Service	-	629,114	-	629,114	629,112	-	-	629,112	2
Total General Fund	626,191	13,896,983	804,716	15,327,890	13,987,358	1,055,011	52,612	15,094,981	232,909
<u>Sewer Fund</u>									
Wastewater Treatment	489,696	2,475,337	320,000	3,285,033	2,566,208	459,641	195,331	3,221,180	63,853
Debt Service	-	626,036	-	626,036	626,036	-	-	626,036	-
Total	489,696	3,101,373	320,000	3,911,069	3,192,244	459,641	195,331	3,847,216	63,853
<u>Fire Protection Area Fund</u>									
Hydrant Rentals	-	42,500	-	42,500	65,911	-	-	65,911	(23,411)
<u>Solid Waste Disposal Fund</u>									
Solid Waste Disposal	3,756	1,436,849	-	1,440,605	1,398,004	187	-	1,398,191	42,414
<u>Cable Television Fund</u>									
Cable Television	1,020	150,000	152,424	303,444	188,424	875	114,181	303,480	(36)
<u>DARE Fund</u>									
DARE	-	5,847	-	5,847	10,072	-	-	10,072	(4,225)
<u>Library Fund</u>									
Library	-	20,600	-	20,600	22,156	-	-	22,156	(1,556)
GRAND TOTALS	1,120,663	18,654,152	1,277,140	21,051,955	18,864,169	1,515,714	362,124	20,742,007	309,948

TAX RATE HISTORY

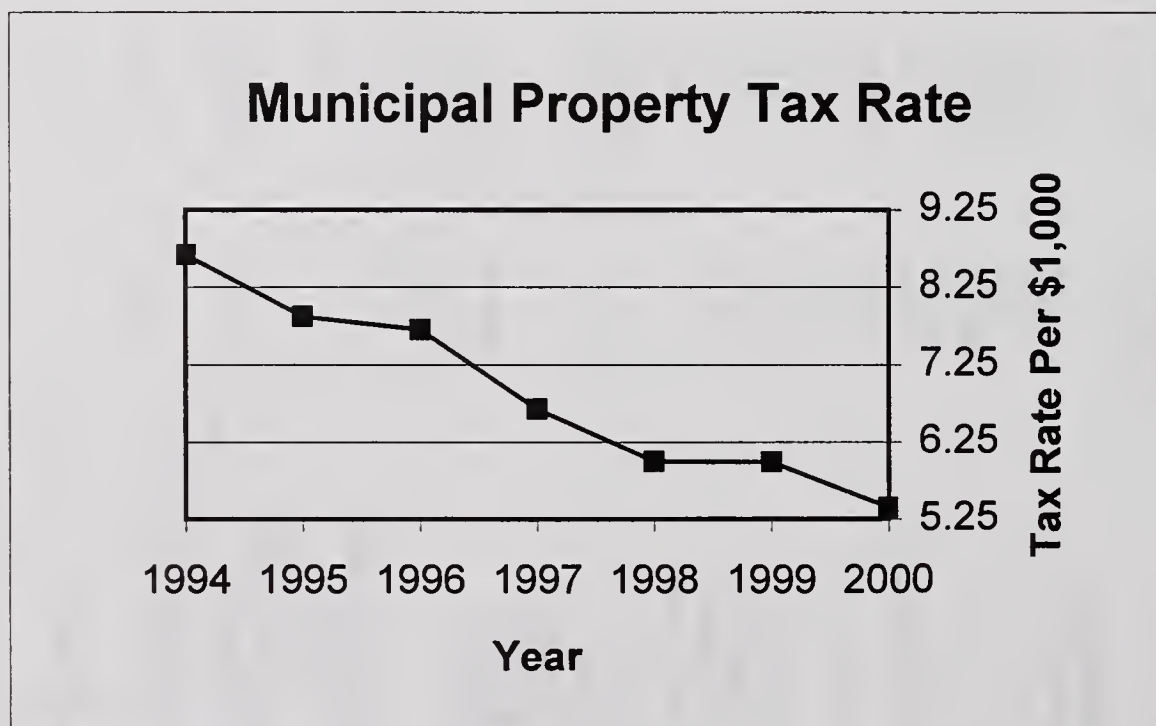
<u>Year</u>	<u>School</u>	<u>Municipal</u>	<u>County</u>	<u>State</u>	<u>Total</u>	<u>Ratio</u>	<u>Equalized</u>
2000 B	8.67	5.40	1.79	5.59	21.45	D	D
1999 A	8.99	5.99	2.12	7.48	24.58	76%	18.68
1998	22.82	6.00	2.14	-	30.96	87%	26.94
1997	22.19	6.68	2.20	-	31.07	92%	28.58
1996	22.09	7.70	2.37	-	32.16	96%	30.87
1995 B	21.44	7.87	2.50	-	31.81	97%	30.86
1994	19.83	8.67	2.39	-	30.89	95%	29.35
1993 C	18.98	7.44	2.39	-	28.81	94%	27.08
1992	12.61	4.22	1.61	-	18.44	134%	24.71
1991	12.71	4.14	1.59	-	18.44	123%	22.68
1990	11.24	4.15	1.54	-	16.93	105%	17.78
1989 B	11.46	4.16	1.37	-	16.99	100%	16.99
1988	27.63	8.61	2.39	-	38.63	42%	16.22
1987	23.77	7.42	2.99	-	34.18	43%	14.70
1986	22.92	6.59	2.14	-	31.65	47%	14.88
1985	22.19	5.61	2.05	-	29.85	58%	17.31
1984	21.83	5.35	1.97	-	29.15	69%	20.11
1983	21.10	6.39	1.99	-	29.48	73%	21.52
1982	19.90	6.70	1.60	-	28.20	77%	21.71
1981	20.90	6.70	1.40	-	29.00	81%	23.49
1980	19.00	6.20	1.30	-	26.50	87%	23.06

A - Reflects new state school tax and education adequacy grants

B - Reflects property revaluation

C - Reflects general 30% valuation reduction

D - Not yet available from State of New Hampshire



**Tax Collector's Report
Summary of Tax Accounts
Fiscal Year Ended June 30, 2000**

Uncollected Taxes		Levies of	
Beginning of Fiscal Year:	2000	1999	Prior
Property Taxes		6,740,527.25	
Residential Sewer		74,050.29	
Land Use Change Taxes			58,200.00
Yield Taxes			3,398.00
Hydrant		14,992.00	
Commercial Sewer		6,840.42	6,515.27
Taxes Committed to Collector			
During Fiscal Year			
Property Taxes	15,447,048.00	11,145,622.94	
Residential Sewer	298,853.00	296,084.26	
Land Use Change Taxes		354,690.00	
Yield Taxes		10,495.49	
Hydrant	21,817.00	20,219.00	
In Lieu of Taxes	1,551.00	3,102.00	
Commercial Sewer	18,525.25	174,657.05	
Excavation Activity Tax		9,813.00	14,188.00
Overpayments:			
Property Taxes	392.00	119,731.72	
Residential Sewer		3,226.67	
Hydrant		177.00	
Current Use			29.61
Commercial Sewer		1,290.69	
Interest Collected on Delinquent Taxes	4.50	64,518.62	4,223.87
Penalties Collected on Property Taxes		5,367.50	537.50
Property Tax Prepayments	1,279.49	1,197.00	
Total Debits	15,789,470.24	19,046,602.90	87,092.25

**Tax Collector's Report
Summary of Tax Accounts
Fiscal Year Ended June 30, 2000**

	-----Levies of-----		
	2000	1999	Prior
Remitted to Treasurer			
During Fiscal Year:			
Property Taxes	4,735,065.55	17,595,126.08	
Residential Sewer	114,502.39	368,743.92	
Land Use Change Tax		328,540.00	58,229.61
Yield Taxes		6,196.68	3,398.00
Commercial Sewer	2,005.98	165,870.34	5,594.42
In Lieu of Taxes		3,102.00	
Hydrant	3,877.00	35,173.00	
Excavation Activity Tax		9,813.00	8,631.00
Interest on Taxes	4.50	44,431.75	4,141.84
Cost/Penalties		1,205.50	281.00
Abatements Allowed			
Property Taxes		178,813.78	
Hydrant		123.00	
Yield Taxes		558.49	
Residential Sewer		57.66	
Commercial Sewer		1,122.91	
Excavation			5,557.00
Tax Liens Executed During Year		261,542.72	1,259.38
Deeds to Town During Year	248.00		
Discrepancy		496.84	
Uncollected Taxes			
End of Fiscal Year			
Property Taxes	10,713,405.94		
Residential Sewer	184,350.61		
Land Use Change Tax		26,150.00	
Yield Taxes		3,740.32	
Hydrant	17,940.00		
Commercial Sewer	16,519.27	15,794.91	
In Lieu of Taxes	1,551.00		
Total Credits	15,789,470.24	19,046,602.90	87,092.25

**Tax Collector's Report
Summary of Tax Lien Accounts
Fiscal Year Ended June 30, 2000**

	-----Levies of-----		
	1999	1998	Prior
Balance of Unredeemed Taxes Beginning of Fiscal Year		365,408.53	249,895.41
Tax Liens Executed to Town During Fiscal Year	261,542.72	1,259.38	
Interest Collected After Lien Execution	58.51	19,564.73	67,322.96
Collected Redemption Costs		2,784.22	3,556.88
Overpayments		5,023.65	
Total Debits	261,601.23	394,040.51	320,775.25
Remittance to Treasurer During Fiscal Year: Redemptions	15,856.12	186,511.60	212,353.08
Interest and Costs (After Lien Execution)	58.51	22,348.95	70,879.84
Abatement of Unredeemed			475.23
Deeded to Town During Year (Taxes, Interest, & Costs)	584.62	2,090.77	1,368.87
Unredeemed Taxes End of Fiscal Year	245,101.98	183,089.19	35,698.23
Total Credits	261,601.23	394,040.51	320,775.25

TOWN CLERK'S REPORT

JUNE 30, 2000

COLLECTIONS

Auto Registrations	\$3,451,963.00
Bad Check Handling Fee	875.00
Boat Registrations	7,600.38
Boat Agent Fee	354.00
Certified Copies	3,170.00
Civil Forfeitures	1,075.00
Dog Licenses	16,621.00
Marriage Licenses	5,805.00
Miscellaneous Receipts	2,918.44
Cash Over	399.66
Parking Fines	100.00
Cash Short	(65.80)
Title Applications	11,631.00
Town Agent Fee	53,596.00
U.C.C. Filings	<u>10,782.88</u>
TOTAL COLLECTIONS	<u>\$3,566,824.68</u>

TOTAL REMITTED TO TREASURER \$3,556,824.68

Treasurer's Report
POOLED CASH ACCOUNT

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 2000 and interest earned by each fund during the year then ended are as follows.

<u>Fund</u>	<u>Interest</u>	<u>Equity</u>
General Fund	692,734.00	11,688,959.78
Sewer	134,335.56	3,127,305.33
Cable Television	7,059.37	169,009.76
Solid Waste Disposal	35,831.82	840,589.40
Naticook Day Camp	271.31	5,733.48
DARE	292.82	6,073.28
Heritage Trail	30.56	641.79
Road Pavement Management Program	149.02	1,549.02
Conservation-80 Acres	358.10	7,523.86
Conservation - Land Use Change Tax	6,303.74	142,088.98
Conservation-Special	<u>1,205.37</u>	<u>23,695.38</u>
Total	878,571.67	16,013,170.06

Treasurer's Report
POOLED CASH ACCOUNT

Balance - July 1, 1999	22,175,914.70
Receipts:	
General Government	162,032.47
Fire Protection Area	80,241.24
Cable Television	124,697.27
Assessing	4,255.75
Fire and Ambulance	247,286.59
Police	288,106.09
Highway	8,233.13
Solid Waste Disposal	677,662.77
Wastewater Treatment	3,776,882.00
Parks and Recreation	160,186.61
Community Development	540,710.98
Town Clerk/Tax Collector	26,871,007.87
Welfare	18,110.44
Interest on pooled deposits and investments	878,571.67
Federal and state aid	1,393,701.20
Private grants	102,763.65
Capital reserve fund transfers	819,973.37
Expense reimbursements	<u>241,526.62</u>
Total receipts	<u>36,395,949.72</u>
 Total cash available	 58,571,864.42
 Less selectmen's orders paid	 <u>42,558,694.36</u>
 Balance - June 30, 2000	 16,013,170.06

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2000

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL				INCOME				BALANCE END YEAR	OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	CAPITAL GAINS	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR	EXPENDED DURING YEAR	
	FUND C										
	FLEET BANK, SAVINGS ACT #091-012655-6	\$4,429.08	\$15,501.12				\$19,930.20	\$16,552.53	\$285.42		\$13,343.67
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-3	\$2,520.87					\$2,520.87	\$47,096.93	\$3,268.35		\$59,379.74
	AMERICAN EXPRESS BROKERAGE ACCOUNT	\$0.00					\$0.00	\$117.65	\$121.67		
	1000 ALLEGHANNEY POWER SYSTEM, INC.	\$11,477.28					\$11,477.28		\$1,720.00		
	3000 BELL SOUTH	\$15,838.50					\$15,838.50		\$2,280.00		
	1125 KEYSAN ENERGY	\$9,463.70					\$9,463.70		\$2,028.62		
	900 CAROLINA POWER & LIGHT COMPANY	\$10,661.15					\$10,661.15		\$1,827.00		
	460 CH ENERGY GROUP, INC.*	\$10,295.59					\$10,295.59		\$993.60		
	846 CENTRAL & SOUTH WEST CORP.	\$7,748.92					\$7,748.92		\$1,472.04		
	900 FLORIDA PROGRESS CORP.	\$8,209.62					\$8,209.62		\$1,980.00		
	60 ECHELON INTERNATIONAL CORP.	\$229.37			\$229.37	\$1,810.63	\$0.00		\$0.00		
	1200 FORTUNE BRANDS	\$9,743.67					\$9,743.67		\$1,092.00		
	1200 GALLAHER GROUP PIC	\$5,678.41					\$5,678.41		\$1,637.76		
	6000 GENERAL ELECTRIC COMPANY	\$9,681.65					\$9,681.65		\$3,040.00		
	800 GILLETTE CO.	\$0.00					\$29,944.95		\$0.00		
	823.866 INTERNATIONAL BUSINESS MACHINES COMPANY	\$14,547.28					\$14,547.28	\$6,605.54	\$402.64		\$7,008.18
	2400 IPALCO	\$18,733.81					\$18,733.81		\$1,470.00		
	1080 MAYTAG COMPANY	\$12,909.10					\$12,909.10		\$777.60		
	1350 MOTOROLA INC.	\$0.00					\$0.00	\$42,059.07	\$0.00		
	800 NEW ENGLAND ELECTRIC SYSTEM	\$14,407.43			\$14,407.43	\$28,958.19	\$0.00		\$1,944.43		
	600 POTOMAC ELECTRIC POWER	\$13,705.09					\$13,705.09		\$996.00		
	519.166 PROCTER & GAMBLE COMPANY	\$27,479.13					\$27,479.13	\$3,746.28	\$606.96		\$4,353.24
	1052 SBC COMMUNICATIONS INC.**	\$14,823.00			\$40.45		\$14,782.55		\$1,031.38		
	331.446 TEXAS UTILITIES COMPANY	\$4,458.90					\$4,458.90	\$8,711.29	\$760.88		\$9,472.17
	532 QWEST COMMUNICATIONS INTERNATIONAL INC. ***	\$7,094.99					\$7,094.99		\$725.34		
	300 MEDIAONE GROUP INC.	\$4,736.49					\$4,736.49		\$0.00		
	400 WISCONSIN ENERGY CORPORATION	\$10,697.28					\$10,697.28		\$624.00		
	FUND C TOTAL	\$249,570.31			\$14,677.25	\$30,768.82	\$280,339.13	\$81,836.58	\$31,085.69	\$26,561.18	\$86,361.09
											\$366,700.22

* CH Energy Group, Inc. results from reorganization of Central Hudson.

** SBC Communication Inc. merged with Ameritech Corp.

*** QWEST Communications Int. merged with US WEST.

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2000

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL				INCOME				GRAND TOTAL OF PRINCIPAL & INCOME		
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	CAPITAL GAINS	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR		EXPENDED DURING YEAR	BALANCE END YEAR
	FUND D											
	FLEET BANK, SAVINGS ACT #935-864098.6	\$27.54					\$27.54		\$47.40			\$0.00
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137.4	\$0.00					\$0.00		\$3,590.86			
	AMERICAN EXPRESS BROKERAGE	\$0.00					\$0.00	\$0.00	\$80.71		\$3,660.81	
	600 AT&T CORP.	\$17,365.48					\$17,365.48		\$528.00			
	1000 AMERICAN WATER WORKS INC.	\$0.00					\$0.00	\$21,765.05	\$880.00		\$21,765.05	
	1200 BELL SOUTH CORP.	\$17,809.50					\$17,809.50		\$912.00			
	800 COCA COLA CO.	\$18,625.11					\$18,625.11		\$520.00			
	1200 DISNEY WALT CO	\$17,156.32					\$17,156.32		\$252.00			
	1400 ENRON CORP.	\$2,845.38					\$2,845.38		\$700.00			
	500 HOME DEPOT INC.	\$0.00					\$0.00	\$25,669.57	\$20.00		\$25,669.57	
	30 IMATION CORP.	\$1,509.28					\$1,509.28	\$26,794.95	\$0.00		\$26,794.95	
	516 LUCENT TECHNOLOGIES	\$7,060.45					\$7,060.45		\$41.28			
	300 MINNESOTA MINING MANUFACTURING CO.	\$15,092.83					\$15,092.83		\$684.00			
	25 NCR	\$869.82					\$869.82		\$0.00			
	1200 TECO ENERGY CORP.	\$30,331.13					\$30,331.13		\$1,572.00			
	600 TEXACO INC.	\$0.00					\$0.00		\$0.00			
	1350 UTILICORP	\$0.00					\$0.00		\$1,620.00			
	SHEDD HARRIS FUND (MUTUAL FUND PORTION ONLY)	\$94,118.62					\$114,626.27		\$4,046.93	\$0.00		\$147,558.31
	WATKINS TOWN FOREST	\$1,575.00					\$1,575.00		\$0.00			\$1,575.00
	INCOME- T-BILLS,BNH SAVINGS	\$0.00					\$0.00		\$4,448.20			
	TOTAL FUND D	\$224,386.46	\$0.00	\$20,507.65	\$0.00		\$244,894.11	\$268,374.26	\$19,943.38	\$5,059.35	\$283,258.29	\$528,152.40

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2000

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL					INCOME		GRAND TOTAL OF PRINCIPAL & INCOME	
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	CAPITAL GAINS	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR		EXPENDED DURING YEAR
	FUND B									
	FLEET BANK, SAVINGS ACT.#091-012656.4	\$0.00	\$256.71				\$256.71	\$3,430.55	\$53.16	
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137.2	\$0.00					\$0.00	\$3,771.10	\$668.65	
	500 AMERICAN ELECTRIC POWER COMPANY	\$8,409.22					\$8,409.22		\$1,200.00	
	10 ECHELON CORPORATION	\$25.43	\$83.29		\$108.72	\$231.28	\$0.00	\$2,980.98	\$0.00	
	150 FLORIDA PROGRESS CORP.	\$910.30					\$910.30		\$330.00	\$2,980.98
	2080 TECO ENERGY INC.	\$14,007.01					\$14,007.01		\$2,724.80	
	FUND B TOTAL	\$23,351.96	\$340.00		\$108.72	\$231.28	\$23,583.24	\$17,045.94	\$2,711.98	\$19,310.57
										\$42,893.81

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2000

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL					INCOME			GRAND TOTAL OF PRINCIPAL & INCOME	
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	CAPITAL GAINS	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR		EXPENDED DURING YEAR
FUND A											
	FLEET BANK, SAVINGS ACT #091-012657-2	\$1,069.74					\$1,069.74	7949.43	\$326.63		
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL (NH-01-137-1)	\$812.98	\$2,585.48				\$3,398.46	17628.32	\$7,082.32		
	AMERICAN EXPRESS - BROKERAGE	0							\$115.99		
2400	AMERICAN HOME PRODUCTS CORP.	\$15,486.22					\$15,486.22	\$17,425.78	\$2,196.00		
800	AMERICAN WATER WORKS INC.							\$6,982.65	\$525.18		\$7,507.83
400	AMERICAN TELEPHONE & TELEGRAPH COMPANY	\$3,174.58					\$3,174.58		\$950.40		
396	BP AMOCO p.l.c.	\$14,536.31					\$14,536.31		\$2,836.68		
1842	BELL ATLANTIC CORP.	\$18,489.83					\$18,489.83		\$2,436.00		
1400	CENTRAL & SOUTH WEST CORP.	\$13,034.29					\$13,034.29		\$1,024.00		
400	CHEVRON CORP.	\$13,049.50					\$13,049.50		78.12		
279	DELPHI AUTOMOTIVE	\$2,448.09					\$2,448.09		\$2,709.00		
1050	DOMINION RESOURCES, INC	\$15,923.96					\$15,923.96		\$1,680.00		
1200	DUPONT deNEMOURS COMPANY	\$10,410.40					\$10,410.40		\$2,200.00		
1000	DUKE ENERGY COMPANY	\$11,367.37					\$11,367.37		\$0.00		
76	ECHOLON INTERNATIONAL CORP.	\$383.62			\$383.62	\$2,200.38	\$0.00		\$48.00		
80	ELECTRONIC DATA SYSTEMS CORP.	\$0.00					\$0.00		\$2,527.82		\$3,891.28
1149	FLORIDA PROGRESS CORP.	\$10,122.71					\$10,122.71	\$3,891.28	\$800.00		
400	GENERAL MOTORS CORP.	\$12,372.53					\$12,372.53		\$832.00		
800	HERSHEY FOODS CORP.	\$14,775.69					\$14,775.69		\$0.00		
60	HUGHES ELECTRONICS CORP.	\$0.00					\$0.00		\$1,800.00		
1200	RELIANT ENERGY INC.	\$11,299.75					\$11,299.75		\$3,371.20		
3440	KELLOGG COMPANY	\$11,726.88					\$11,726.88		\$38.08		
476	LUCENT TECHNOLOGIES	\$3,516.82					\$3,516.82		\$0.00		
23,2037	NCR CORPORATION	\$432.74					\$432.74		\$0.00		
1000	PIEDMONT NATURAL GAS CO.	\$0.00					\$0.00	\$28,982.45	\$0.00		\$28,982.45
600	POTOMAC ELECTRIC POWER	\$0.00					\$0.00	\$13,705.09	\$996.00		\$13,705.09
36	RAYTHEON COMPANY	\$0.00					\$0.00		\$28.80		
341	SCOTTISH POWER PLC *	\$6,057.18			\$1.48		\$6,055.70		\$516.09		
1000	SOUTHERN CO.	\$0.00					\$0.00	\$25,169.95	\$0.00		\$25,169.95
500	WAL MART STORES INC.	\$0.00					\$0.00	\$28,482.45	\$0.00		\$28,482.45
562	WEYERHAEUSER COMPANY	\$12,707.28					\$12,707.28		\$899.20		
	TOTALS FUND A	\$203,198.47	\$2,585.48		\$385.10	\$2,200.38	\$205,398.85	\$192,311.14	\$36,721.51	\$15,360.74	\$213,671.91
											\$419,070.76

*SCOTTISH POWER IS RESULT OF MERGER WITH PACIFICORP.

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2000

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL				BALANCE BEGINNING YEAR	WITHDRAWALS	BALANCE END YEAR	INCOME PERCENT	DURING YEAR AMOUNT	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)									
TOWN CREATED CAPITAL RESERVE FUNDS																
1973	AMBULANCE	REPLACEMENT T-BILLS, NHPDIP			\$105,615.46	\$23,000.00		\$81,018.10	\$47,597.36				\$6,465.37	\$13,491.90	\$0.00	\$47,597.36
1973	HIGHWAY EQUIPMENT	REPLACEMENT T-BILLS, NHPDIP			\$672,538.45	\$50,000.00		\$52,861.56	\$669,676.89				\$44,574.67	\$170,432.83	\$0.00	\$669,676.89
1971	LANDFILL OPERATIONS	REPLACEMENT T-BILLS, NHPDIP			\$1,686,656.66	\$1,000,000.00		\$0.00	\$2,686,656.66				\$141,393.75	\$137,432.34	\$86,033.02	\$2,772,689.68
1973	FIRE EQUIPMENT	REPLACEMENT T-BILLS, NHPDIP			\$279,534.32	\$100,000.00		\$0.00	\$379,534.32				\$18,778.91	\$0.00	\$40,122.67	\$419,656.99
1978	WASTE WATER TREATMENT															
	PLANT, CAPITAL REPAIRS	REPLACEMENT T-BILLS, NHPDIP			\$1,058,894.42	\$0.00		\$75,458.23	\$983,436.19				\$58,859.57	\$58,859.57	\$0.00	\$983,436.19
1987	REAPPRAISAL FUND	REAPPRAISAL NHPDIP			\$4,795.25	\$0.00		\$0.00	\$4,795.25				\$271.79	\$0.00	\$505.94	\$5,301.19
1987	LIABILITY INSURANCE															
	DEDUCTABLE	RESERVE NHPDIP			\$3,834.95	\$0.00		\$0.00	\$3,834.95				\$217.37	\$0.00	\$404.62	\$4,239.57
1987	PROPERTY DAMAGE															
	INSURANCE DEDUCTABLE	RESERVE NHPDIP			\$36,101.23	\$10,000.00		\$0.00	\$46,101.23				\$2,285.88	\$0.00	\$3,131.40	\$49,232.63
1990	LAND BANK	RESERVE NHPDIP			\$45,302.14	\$10,000.00		\$0.00	\$55,302.14				\$3,162.44	\$0.00	\$11,017.75	\$66,319.89
1992	SCHOOL PAVEMENT															
	RECONSTRUCTION	RESERVE NHPDIP			\$73,694.26	\$38,280.00		\$0.00	\$111,974.26				\$5,151.06	\$0.00	\$5,151.06	\$117,125.32
1992	SCHOOL ROOF															
	RECONSTRUCTION	RESERVE NHPDIP			\$139,151.80	\$38,280.00		\$66,825.22	\$110,606.58				\$6,896.67	\$13,174.78	\$0.00	\$110,606.58
1994	SEWER EXTENSION	RESERVE NHPDIP			\$331,823.46	\$140,262.00		\$0.00	\$472,085.46				\$22,711.52	\$0.00	\$55,342.76	\$527,428.22
1994	SEWAGE IMPROVEMENTS	RESERVE NHPDIP			\$146,640.90	\$30,000.00		\$44,780.48	\$131,860.42				\$9,436.90	\$21,756.70	(\$0.00)	\$131,860.42
1994	BIKE PATHS	RESERVE NHPDIP			\$100,000.00	\$31,000.00		\$0.00	\$131,000.00				\$6,720.96	\$4,884.77	\$9,623.33	\$140,623.33
1994	BRIDGE REPLACEMENT	RESERVE NHPDIP			\$5,373.48	\$2,000.00		\$0.00	\$7,373.48				\$364.19	\$0.00	\$657.98	\$8,031.46
1994	LIBRARY ROOF	RESERVE NHPDIP			\$40,487.64	\$300,000.00		\$0.00	\$340,487.64				\$15,386.56	\$3,500.00	\$15,702.45	\$356,190.09
1995	LIBRARY CONSTRUCTION	RESERVE NHPDIP			\$8,754.39	\$0.00		\$0.00	\$8,754.39				\$522.93	\$0.00	\$1,444.53	\$10,198.92
1995	SCHOOL BLD. CONSTRUCTION															
1997	MUNICIPAL SEWER FOR															
	THORNTONS FERRY SCHOOL	RESERVE NHPDIP			\$125,000.00	\$38,280.00		\$0.00	\$163,280.00				\$8,305.25	\$0.00	\$15,358.40	\$178,638.40
1997	DRAINAGE IMPROVEMENTS	RESERVE NHPDIP			\$75,000.00	\$50,000.00		\$0.00	\$125,000.00				\$5,631.21	\$6,396.50	\$1,696.35	\$126,696.35
1978	COMMUNICATION EQUIPMENT	RESERVE NHPDIP			\$91,000.00	\$35,000.00		\$46,405.63	\$79,594.37				\$6,089.05	\$9,363.37	\$0.00	\$79,594.37
1999	WASTEWATER WATER SYSTEM	RESERVE NHPDIP			\$762,654.65	\$0.00		\$38,140.83	\$724,513.82				\$41,190.56	\$41,190.56	\$0.00	\$724,513.82
1999	MERRIMACK H.S. SCHLORSHIP FD	FUND NHPDIP			\$5,000.00	\$5,000.00		\$4,633.46	\$5,366.54				\$309.95	\$366.54	(\$0.00)	\$5,366.54
2000	COMPUTER EQUIPMENT	RESERVE NHPDIP			\$0.00	\$25,000.00		\$0.00	\$25,000.00				\$1,121.65	\$0.00	\$1,121.65	\$26,121.65
2000	PLAYGROUND EQUIPMENT	RESERVE NHPDIP			\$0.00	\$25,000.00		\$0.00	\$25,000.00				\$1,121.65	\$0.00	\$1,121.65	\$26,121.65
TOTAL TOWN CAPITAL RESERVE FUNDS					\$5,797,853.46	\$1,951,102.00		\$410,123.51	\$7,338,831.95				\$406,969.86	\$480,849.86	\$248,435.56	\$7,587,267.51

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2000

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL				INCOME PERCENT	DURING YEAR AMOUNT	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS					
					BALANCE BEGINNING YEAR	BALANCE END YEAR							
FUND D													
1945	HARRY WATKINS	PRIZE SPEAKING FUND	VARIOUS	3.214%	\$2,000.00					\$510.87	\$315.00	\$9,540.17	\$11,540.17
1945	HARRY WATKINS	PRIZE SPELLING FUND	VARIOUS	1.891%	\$1,000.00					\$300.59	\$405.15	\$5,404.49	\$6,404.49
1969	EVERETT PARKER	GENERAL MAINT. CEMETERY	VARIOUS	1.688%	\$3,000.00					\$268.37	\$0.00	\$3,973.99	\$6,973.99
1971	GRIFFIN FENCE FUND	MAINTENANCE OF FENCE	VARIOUS	7.138%	\$5,000.00					\$1,134.75	\$0.00	\$25,728.88	\$30,728.88
1970	REED CEMETERY	PERPETUAL CARE	VARIOUS	0.470%	\$500.00					\$74.66	\$0.00	\$1,521.87	\$2,021.87
1950	MASTRICOLA FUND	SCHOOL	VARIOUS	50.549%	\$50,000.00					\$8,035.56	\$0.00	\$157,333.79	\$207,333.79
1965	WATKINS TOWN FOREST	SCHOOL & TOWN	LAND		\$1,575.00							\$1,575.00	\$1,575.00
1970	WATKINS FOREST INCOME	SCHOOL	VARIOUS	28.642%	\$67,192.94					\$4,553.08	\$4,339.20	\$30,410.23	\$97,603.17
1925	SHEDD HARRIS FUND	FIRE PREVENTION	MUTUAL FUNDS		\$94,118.52		\$20,507.65			\$4,046.93	\$0.00	\$32,932.04	\$147,558.21
1925	SHEDD HARRIS FUND	FIRE PREVENTION	VARIOUS	6.408%	\$0.00					\$1,018.57	\$0.00	\$16,412.83	\$16,412.83
		TOTAL FUND D		100.000%	\$224,386.46		\$20,507.65			\$19,943.38	\$5,059.35	\$283,258.29	\$528,152.40

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2000

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL				BALANCE BEGINNING YEAR	INCOME		EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS		PERCENT	AMOUNT			
FUND A														
1900	PERPETUAL CARE	CEMETERIES	VARIOUS	48.052%	\$97,904.00		\$98,698.48		\$131,728.84		\$17,693.15	\$3,709.42	\$145,712.57	\$244,411.05
1917-26-54	PATTERSON, LAWRENCE & CARROLL	LIBRARY	VARIOUS	3.117%	\$6,317.38		\$6,401.79		\$2,056.86		\$1,141.66	\$965.84	\$2,232.68	\$8,634.47
1854/1921	GAGE & LAWRENCE	SCHOOL	VARIOUS	34.057%	\$69,029.95		\$69,952.36		\$22,461.86		\$12,474.92	\$10,741.70	\$24,195.08	\$94,147.44
1951	GEORGE CARROLL	FIRE DEPT.	VARIOUS	14.750%	\$29,897.67		\$30,297.17		\$35,928.92		\$5,403.03	\$0.00	\$41,331.95	\$71,629.12
1925	SHEDD HARRIS	FIRE DEPT.	VARIOUS	0.024%	\$48.65		\$49.05		\$132.66		\$8.75	\$0.00	\$141.41	\$190.46
	FUND A TOTALS			100.000%	\$203,198.47		\$205,398.85		\$192,311.14		\$36,721.51	\$15,416.96	\$213,615.69	\$419,014.54
FUND B														
1960	PERPETUAL CARE	CEMETARY	VARIOUS	68.074%	\$15,896.61		\$16,054.05		\$14,058.90		\$3,387.78	\$1,365.30	\$16,081.38	\$32,135.43
1964	LAWRENCE	LIBRARY	VARIOUS	29.009%	\$6,774.15		\$6,841.24		\$2,640.28		\$1,443.66	\$1,223.34	\$2,860.60	\$9,701.84
1960	STOCKLEY	SCHOOL	VARIOUS	2.917%	\$681.20		\$687.95		\$351.37		\$145.17	\$123.34	\$373.20	\$1,061.15
	FUND B TOTALS			100.000%	\$23,351.96		\$23,583.24		\$17,045.94		\$4,976.61	\$2,711.98	\$19,310.57	\$42,893.81
FUND C														
1965	HARRY WATKINS	SCHOOL	VARIOUS	100.000%	\$249,570.31		\$30,768.82		\$81,836.58		\$31,085.69	\$26,561.18	\$86,361.09	\$366,700.22
COMMON FUND TOTALS					\$476,120.74	\$0.00	\$33,200.48		\$291,193.66		\$72,783.81	\$44,690.12	\$319,287.35	\$828,608.57

Town Officials

Representatives to the General Court

Jack Balcom
Peter Batula
Robert Brundidge
Chris Christensen

Dennis Fields
Charles Hall
Robert L'Heureux
Robert Milligan

Board of Selectmen

Antone S. Holevas, Chairman
D. L. Chris Christensen, Vice Chairman
Norman V. Carr
Fran L'Heureux
Finlay C. Rothhaus

Term expires 2001
Term expires 2002
Term expires 2003
Term expires 2003
Term expires 2001

Town Manager

Dean E. Shankle, Jr.

Assistant Town Manager

Betty J. Spence

Finance Administrator

Robert T. Levan

Moderator

Lynn Christensen

Town Treasurer

Brenda DuLong

Town Clerk-Tax Collector

Diane M. Pollock

Deputy Town Clerk-Tax Collector

Linda P. Hall

Contract Assessor

Brett Purvis

Administrative Assessor

Anne Whitney

Community Development Director

A. J. Minkarah

Planning & Zoning Administrator

Will D'Andrea

Building/Health Officer

Sean Goodwin

Health Officer

Sean Goodwin

Ambulance Director

Steve Bachand

Emergency Management Director

Chief William H. Pepler, Jr.

Library Director

Janet Angus

Director of Public Works

Earle M. Chesley

Assistant Director of Public Works - WWWTF

Larry R. Spencer

Assistant Director of Public Works - Highway

David Lent

Highway Coordinator

Bruce W. Moreau

Building & Grounds Maintenance

Philip F. Meschino

Equipment Maintenance

James H. Graham

Landfill Foreman

Steven S. Doumas

Ballot Inspectors

Democrat

Betty Morton
Peggy Dwyer
Anne Goodridge
Mary Moriarty
Ann McCann

Republican

Yvonne Hinkley
Jane McKenna
Fern Jones
Barbara Buker
Joan Devogel

Abbie Griffin Park Advisory Committee

Ruth Liberty, Chairman
D. L. Chris Christensen
Vanessa Biron
Danielle Fuller
James Hennas
Denise Leonard
Leonard Worster
Tina Benhardt

Budget Committee

Dick Andersen, Chairman
Barbara Tucker
Evan Fulmer
Carol Lang
Norman Phillips
Stanley Heinrich
Tom Koenig
Thomas Mahon, Vice Chairman
Karen Laba
Edward Kimball, Jr.
Charles Hall
Ed Silva
Chris Christensen
David Denton
Bill Pockl
Rita Carlton

Term expires 2002
Term expires 2003
Term expires 2001
Term expires 2001
Term expires 2001
Term expires 2002
Term expires 2002
Term expires 2002
Term expires 2003
Term expires 2001
Term expires 2003
Term expires 2003
Selectmen's Representative
School Board Representative
Merrimack Village District Rep.
Secretary

Cable TV Advisory Committee

Craig Showers, Chairman
Florence Brown
Pam Tinker
Anne O'Bryan

Mary Jo Roberts
Philip Hunt
Anthony Pellegrino
Fran L'Heureux

Conservation Commission

Gary Gagne	Term expires 2001
Mike Burke, Chairman	Term expires 2002
Eber Currier	Term expires 2002
Linda Wilson	Term expires 2002
Bonnie DeLaine	Term expires 2002
Terri Kangas-Feller	Term expires 2003
Andy Powell	Term expires 2003
Karen Mattor	Term expires 2003
Anthony Pellegrino	Term expires 2003
Fran L'Heureux	Selectmen Representative

District Court

Clifford R. Kinghorn, Justice
Gregory Michael, Special Justice
Lynn KillKelley, Clerk
Jayne Dimartino, Deputy Clerk
Barbara Duhaime, Court Assistant
Maureen Murphy, Court Assistant
Joseph Lanza, Bailiff

Forest Fire Warden and Deputy Fire Wardens

Clarence P. Worster, Warden
Martin Carrier
William Cashin
William H. Pepler, Jr.
David Parenti
Perley Rogers
Laurance Rothhaus
Rick Todd
Howard Young
Ronald Hansen
Richard Pierson
Charles Smith
Scott Simpson

Fourth of July Committee

Thomas Mahon, Chairman
Robert Adamowicz
Jack Balcom
Brenda DuLong
Jean Shankle
Ruth Liberty
Judy May
Chris Christensen

Heritage Commission

Florence Brown, Chairman
Jackie Flood
Charles Hall
Ross Hall
Steven J. Mayo
Ann Burrows

Highway Safety Committee

Joseph Devine, Chairman
Roger Bellemore
Finlay Rothhaus
Joseph Comer
Jack Balcom
Charles Hall

Bob L'Heureux
Bruce Moreau
William Mulligan
Norman Pepin
William H. Pepler, Jr.
Rick Todd

Library Trustees

Pat Heinrich, Chairman
Robert Kelly
Anne Burrows
Duncan Morrill
John Buckley, Treasurer

Nashua Regional Planning Commission

Andrew Singelakis, Chairman
Jean Weston
Duncan Morrill
Nelson R. Disco, Alternate

Parks and Recreation Committee

Janet Cormier, Chairman	Term expires 2003
Stan Robinson, Vice-Chairman	Term expires 2003
Robert Lynch	Term expires 2003
Ruth Roulx	Term expires 2003
Kathryn Stack	Term expires 2002
Jean Shankle	Term expires 2002
Patrick McGrath	School Board Rep.
Norma French	Senior Citizen
Chris Christensen	Selectmen Representative
Connie Halvatzes	MYA Representative

Planning Board

Peyton Hinkle	Term expires 2003
John Segedy	Term expires 2003
Nelson Disco, Chairman	Term expires 2002
Arthur Gagnon	Term expires 2002
Walter Talbert	Term expires 2002
Ken Sheppard	Term expires 2002
Jiri Hajek	Term expires 2001
Robert Boisvert	Term expires 2000
Larry Dardzinski	Term expires 2000
Norman Carr	Selectmen Representative
Finlay Rothhaus	Selectmen Representative

Solid Waste Advisory Committee

Tony Pellegrino, Chairman	David Paul
Linda Wilson – Secretary	Ted Parmenter
Chip Chesley	Fran L'Heureux
Chris Conway	Roger Lawrence
Ralph Gerenz	Lenny Worster
Joseph Mitchell	Mark Fitzgerald

Supervisors of the Checklist

Barbara Watson, Chairman	Term expires 2004
Ruth Liberty	Term expires 2002
Marjorie Petrovic	Term expires 2006

Trustees of the Trust Fund

Jack Balcom
David Johnsen
John Lyons

Term expires 2002
Term expires 2001
Term expires 2003

Zoning Board of Adjustment

Ross Hall, Alternate
John O'Neil, Alternate
Richard Barry, Chairman
Mark Kanakis, Vice Chairman
Timothy Dutton
Richard Meyers
Patricia Mellor
William Barry, Alternate
Richard Hinch, Alternate

Term expires 2001
Term expires 2001
Term expires 2002
Term expires 2003
Term expires 2003
Term expires 2003
Term expires 2003
Term expires 2003
Term expires 2003

2000 Annual Report Of The
Abbie Griffin Park Advisory Committee
Submitted by Ruth Liberty
Chairman

Some of the spring plans for the park were completed this year. These plans included installing the flagpole, stone-paving apron of the bandstand, and plantings around the bandstand. Additional landscaping and seeding are scheduled for spring 2001.

As in the past, the Merrimack Concert Association Chorus opened the entertainment season in May. The Summer Series provided one event each week from June through August, offering the "Shaw Brothers" as the Grand Finale. The schedule included nine groups, (plus four appearances by the Concert Association), a selection of performances that would appeal to various musical tastes. Two of the groups had to cancel, but we hope to present them in the 2001 series. All of these offerings were well received, and attendance increased as the summer progressed, with an estimated attendance of 400 at the Finale.

The Children's Division of the Merrimack Library held two events in the park, a "Story Telling Trio" in July and an "End of Summer Reading Program" party in August. 60 listeners attended the former, and 225 partied at the latter. The Merrimack Police Department sponsored the annual Halloween Party in October. Those who braved the cold and blustery weather enjoyed the event. The park was the setting for seven weddings and a number of 'photo sessions'. Impromptu gatherings, sharing a bag lunch or meeting for a mid-day visit, occurred frequently.

The Fifth Annual Candlelight Walk took place in November. Once again the event was a success, thanks to the strong voices of the Concert Association Chorus members and young adult chorus of Our Lady of Mercy church. Light refreshments were provided by the Merrimack Community Girl Scout Service Unit & Cadette Troop #368. It is gratifying to see the number of participant's increase each year.

Merrimack residents made Abbie Griffin Park a reality, let us all continue to use and enjoy it.

Abbie Griffin Park Advisory Committee

Ruth Liberty, Chairman
Tina Benhardt
Vanessa Biron
D. L. Chris Christensen
Danielle Fuller
Denise Leonard
Lenny Worster



The Merrimack Community Bandstand In Abbie Griffin Park



Supervisors of the Checklist

2000 Annual Report Of The
Assessing Department

Submitted by Brett S. Purvis
Assessor

The past year has been a challenging one for the Assessing Department. During the year, we have undertaken many proactive changes that will effect the direction of the department and change the way assessments have previously been conducted. The New Hampshire State Constitution Article 6 states "...there shall be a valuation of the estates within the State taken anew once in every five years, at least, and as much oftener as the general court shall order.". The Supreme Court decision, on the Claremont education funding issue has dictated that Towns must maintain annual proportionality.

To accomplish that directive, we have completed an in-house assessment update of all properties within the Town, effective April 1, 2000 (adjusting 1995 assessment levels to the current market level). Additionally, we have implemented a four-year plan to re-measure and re-list all properties, to ensure that accurate and complete information exists. Quality information is imperative, as it is used to calculate a fair and equitable assessment. The Town has been divided into quadrants. The first year's activity has been concentrated in the northern part of Town. Year's two through four, we will be working our way South. If the property owner is not available, a door hanger will be left with instructions for making an appointment for an interior inspection of the property.

The Assessing department now has the technology and the professional staffs, to successfully manage the Town's assessment base and maintain proportionality. In order to make this new direction a continued success, we need the cooperation of all property owners.

Assessing Staff

Brett S. Purvis, Assessor
Anne L. Whitney, Administrative Assessor
Loren J. Martin, Assistant Field Assessor
Michael N. Rotast, Assistant Field Assessor
Ann Knapp, Administrative Assessing Assistant



2000 Annual Report Of The
Board of Selectmen
Submitted by D.L. Chris Christensen
Vice-Chairman

As we entered the new millenium, Merrimack, in a sense, paused to "catch our breath". Our rate of population growth remained fairly low compared to nearby towns. Although total appropriations by the voters grew, the overall tax rate went down for the fifth consecutive year due to growth in the total assessed value of all properties in Merrimack. Thus, we have been able to improve services without unduly burdening the taxpayers.

Town Meeting also passed new zoning regulations designed to maintain the "rural Character" of the western and northwestern sections of Merrimack. Through tax deeds and outright purchase by the Merrimack Conservation Commission, we were able to add nearly 200 acres to our protected holdings, preserving habitat for wildlife, and open space for future generations. We also acquired land for the proposed Northwest fire station. In mid-year the Planning Board formed an advisory group to update the Town's Master Plan. Their report is expected later in 2001.

After Town Meeting, the Board of Selectmen welcomed Fran L'Heureux as a new member. We did our annual reorganization with Antone Holevas elected chairman and Chris Christensen as vice chairman.

Communications has been a focal point for the Board this year. We met jointly with the School Board, and opened many of our regular meetings to a wider public participation. All town buildings were wired for Intranet communications and improved computer networks. The services provided by our town web site were expanded, including a discussion forum open to anybody on the Internet. Our public access TV channel saw expanded use. We created and filled a new position of Community Communications Director. Board of Selectmen's meetings began to be broadcast live. With the completion of an addition to the high school, which will include a television studio, we look forward to even greater gains in this area.

The year 2000 also saw record voter turnouts. Merrimack now has 19,245 registered voters. Seeing these numbers coming, and with overcrowding and safety issues in mind, the Board of Selectmen proposed adding an additional voting place. This was approved at a special Town Meeting in August, just in time for September primary elections, and November Presidential elections, both of which saw record voter turnout. We thank St. John Neumann Church for providing the additional facilities.

Merrimack continues to be a desirable community with a broad range of opportunity for residents as well as their commercial/industrial neighbors. The Selectmen are proud to serve a community with a bright and promising future.

2000 Annual Report Of the
Cable Advisory Committee
Submitted by Craig Showers
Chairman

2000 has brought us yet another transfer of the Town's cable franchise. With this transfer from Harron to Adelphia, Merrimack was fortunate to be able to accelerate the implementation of several of franchise requirements.

In April Adelphia's local management team worked to demonstrate the capabilities that were agreed to in the franchise agreement. The Cable Advisory Committee defined acceptance criteria that was used by Adelphia to demonstrate that all franchise requirements were being met and on April 6 the Board of Selectmen agreed to the franchise transfer.

In July the Advisory Committee obtained the Board of Selectmen approval of the Town's general policy & procedures for use of the Town's public channels (PEG, Public Access, Education, Government channels).

In October, using franchise fees the Town purchased a "video server" which will allow storing two weeks of PEG programming. This will reduce the Town's long-term operational costs.

During 2000 we also saw the expansion of programming on all of the PEG channels. We now have weekly programs from town government departments (MGTV-23) and local residents are now developing their own programs for public access channel (MPTV-25). Many residents enjoyed the Christmas programs from all of our schools on our education channel (METV-24).

With Adelphia now established as our cable franchisee Merrimack looks forward to the improvement and expansion of their cable service offerings. This includes moving the cable modem service from a beta service to a standard offering.

Thank you for your support and we would like to let you know that your committee continues to work towards a better cable system for the Town of Merrimack.

Cable Advisory Committee
Craig Showers
Florence Brown
Phil Hunt
Anne O'Bryant
Tony Pellegrino
Mary Jo Roberts
Pam Tinker
Fran L'Heureux, Selectman Rep.



Cable TV Advisory Committee Team



Budget Committee Team

2000 Annual Report Of The
Community Development Department
Submitted by A.J. Minkarah
Community Development Director

2000 was particularly active year for the Community Development Department due to increased development activity, staff changes, the adoption of significant new zoning amendments and various new planning and community development initiatives. The local and regional economy continued to expand significantly during 2000, resulting in increased development activity in Merrimack in all sectors. A number of new businesses moved into Merrimack while several existing businesses expanded. New public improvements were also initiated and additional undeveloped lands were acquired for conservation. Housing development increased both in quantity and in diversity and the Town's unemployment rate reached unprecedented lows, dropping below 2%. As would be expected, issues related to growth were prominent in the public forum and controversy surrounded a number of specific projects and development proposals. However, due to the degree of change in the community in recent years, or perhaps in response to the millenium, a greater sense of introspection seemed to enter into the discourse resulting in a heightened concern for the community's heritage and increased attention to planning for its future. The boards, committees and commissions served by the Department's staff, along with the newly formed Master Plan Advisory Committee actively addressed a wide range of issues facing Merrimack and demonstrated notably high levels of citizen interest and involvement. Such dedication encourages us to approach the challenges we face as we enter into a new century with optimism.

Significant highlights of the past year are found in the individual reports of the boards served by the Department including the Conservation Commission, Planning Board, Zoning Board of Adjustment and, most recently, the newly formed Heritage Commission as well as in the individual reports of the Code Enforcement and Health divisions of the department. A general overview of the trends and initiatives of 2000 follow.

Residential development activity was high in 2000 with significantly more permits issued for single-family homes and multi-family units than in 1999. Unlike in previous years, the single-family homes built in 2000 varied widely in type, style and location. The largest on-going residential developments include Crosswoods Path, a neotraditional Planned Residential Development in the northeast corner of town; Heron Cove, a single-family, detached condominium development which is marketed at "empty-nesters" in the southeastern portion of town; Meadowoods and The Pointe, both centrally located single-family cluster developments; and in a number of low-density single-family developments on septic systems in the north-central area of town. Construction started on a multi-family elderly housing development on West Chamberlain Road and the garden style apartments at Crosswoods Path were completed. A ten-bed Hospice facility off of Naticook Road, the first of its kind in Merrimack, was also completed.

Commercial and industrial development activity was also substantial during 2000. Most notable has been the controversial 130,000 square foot Home Depot store on 101A. Less apparent, but of more far reaching significance was the groundbreaking of a 260,000 square foot addition at Fidelity which will house up to 1,200 additional employees at that site. With over 3,000 employees currently, Fidelity has surpassed Digital to become town's largest employer ever. Other significant developments included completion of a second office/industrial building in the new Stabile office park off of Manchester Street and construction of a third building for Aura (formerly Lancast), also on Manchester Street. Smaller commercial developments included development of the Mercy Animal Hospital and a limousine service, both on DW Highway; a new Wendy's restaurant on Whitney Street, and a number of additional self-storage units. Several retail and service businesses moved into or converted existing commercial space, most notably, the conversion of the former Beacons of Boston restaurant into a child care facility on Continental Boulevard.

As a part of its efforts to encourage economic development and the cleanup of "brownfield" sites, the Community Development Department, in cooperation with PC Connection and a number of state and local agencies, succeeded in obtaining a \$1,000,000 Community Development Block Grant (CDBG) to allow for the cleanup and redevelopment of the former Merrimack Industrial Metals site off of 101A. If various other obstacles to implementation can be overcome, the project would provide for site cleanup, long-term groundwater cleanup and monitoring and expansion of the adjacent PC Connection facility. With about 800 employees, PC Connection now the town's second largest employer. A second grant for \$78,000 was obtained for an assessment of possible uses for the New Hampshire Plating Superfund site on Wright Avenue from the Environmental Protection Agency (EPA). An EPA funded cleanup of the site is expected to begin in the Fall of 2001. Both of these grants were the first of their kind to be awarded to Merrimack. The Department also worked with Public Works and the Nashua Regional Planning Commission to secure a grant for \$268,800 to develop sidewalks on portions of Route 3 in the Town Center area. The development of a sidewalk network in the Town Center is one of the cornerstones of the 1999 Town Center Plan.

Another first in 2000 was the acquisition by the Conservation Commission of a 94-acre parcel in the northwest area of Town. This parcel was purchased through the use of funds from the land use change tax that is paid when land in "Current Use" is developed. The 94-acre parcel abuts a 96-acre town-owned parcel also dedicated to conservation in 2000 to the west, and the 64-acre "Buker" parcel owned by the School District. The Department's staff continued to work with the ad hoc Town Land Committee, the Merrimack Village District's Wellhead Protection Committee and with various state and regional organizations in the areas of land conservation and surface and groundwater protection.

Throughout 2000, the Department continued to air its weekly TV show, *Community Development Spotlight* on public access Channel 23, to provide in-depth coverage of plans and projects pending before the Planning and Zoning Boards and on other planning and community development related issues. Postings on the Town website were also improved to provide greater public access to permits, meeting minutes and agendas and regulations. Other technology related changes include the complete

digitizing of the town's Tax maps by the Nashua Regional Planning Commission. This information has been linked to certain Assessing data and other data overlays that together, form the basis of a Geographic Information System (GIS) for the Town.

The staff of the Community Development Department saw a number of changes over the past year. Last summer, George Couture retired after over 12 years with the department as Building Inspector. Sean Goodwin, Health Officer also left the town. Sean's accomplishments during his four years of service were numerous, bringing the Department to new levels of professionalism in protecting public health. Brenda Morse and Cecile Cormire, Secretaries, also left the Department during 2000 to seek employment opportunities elsewhere. In addition, the Department welcomed three new employees, Secretaries Dyana Lewis and Sharon Beland, and Scott McPhie, the new Community Resources Planner. Scott's primary duties include staffing the Conservation Commission and Heritage Commission

As always, the Community Development welcomes the public inquiries, information requests and comments.

Community Development Department Staff

Sharon Beland, Clerk Typist II
Joseph Comer, Building Inspector
William D' Andrea, Planning & Zoning Administrator
Louise Donington, Planning Assistant
Evelyn Gillis, Office Manager
Dyana Lewis, Secretary
Scott McPhie, Community Resources Planner
A.J. Minkarah, Community Development Director



"The Community Development Team"

2000 Annual Report Of The Code Enforcement Division

There were 940 permits issued with a total evaluation of \$68,204,770.00 and total fees collected of \$260,696.00.

The following is a record of permits from January 1, 2000 to December 31, 2000.

Permits Issued Year 2000

Multi family dwellings	1 (14 Units)
Single family dwellings	191
Commercial Buildings	5
Industrial buildings	1
Residential garages and carports	46
Additions to Single family dwellings	76
Additions to commercial buildings	5
Additions to industrial buildings	2
Swimming pools	78
Demolition single family	7
Demolition other than Single family	1
Signs	37
Misc.	590

2000 Annual Report Of The
Merrimack Health Division

Submitted by Sean R. Goodwin
Health Officer

The Health Division is responsible for the licensing and inspection of all food service establishments, public bathing areas, day care centers and foster homes. This division also witnesses test pits for septic systems and inspects the installation of new and replacement septic systems.

Statistics

Food Service Licenses	93
Public Bathing Area Licenses	21
Day Care Centers	26
Foster Homes	39
New and Replaced Septic Systems	71

2000 Annual Report Of The
Merrimack Conservation Commission

Submitted by Michael R. Burke
Chairman

Background

The MERRIMACK CONSERVATION COMMISSION (MCC) was established in 1967 and provides "...for the proper utilization and protection of the natural resources and for the protection of watershed resources..." of Merrimack (RSA 36-A:2). The MCC conducts studies of local land areas and water bodies and seeks to coordinate, to the extent possible, the activities of other organizations involved with these natural resources. The MCC maintains an index of wetlands, open spaces and natural aesthetic or ecologically significant areas within the town and plans for the proper utilization of such areas (RSA 36-A:2). The MCC recommends ways to protect, develop or better utilize such areas. In addition, the MCC may acquire land or water rights and easements to "...maintain, improve, protect, limit the future use of or otherwise conserve and properly utilize open spaces and other land and water bodies within ...town" (RSA 26-A:4).

One of the major responsibilities of the MCC is to review Dredge & Fill Applications prior to submittal to the New Hampshire Wetlands Board. For each application reviewed, the MCC provides written recommendations and comments for the Board's use. Typically, the MCC meets with developers and town officials during the conceptual stages of planning to help minimize impact to wetlands, open spaces and ecologically significant areas.

The MCC is typically composed of seven full-voting members and three alternate members. All commissioners are volunteers from the community. The MCC meets at 7:00 PM on the second and fourth Mondays of each month in Board of Selectman's Conference room, upper level. The public is encouraged to attend these meetings. Anyone wishing to present an appropriate matter before the MCC should submit the information in writing to the Community Development Office 7 days in advance of the next scheduled meeting in order to be placed on the agenda.

Accomplishments During 2000

The following is a list of the more important activities that have been accomplished in 2000 or are on-going as of this writing:

TECHNICAL REVIEW:

- Reviewed and prepared letters of recommendation regarding nine Dredge & Fill applications which were brought before the MCC by developers, contractors, local businesses and homeowners.

- Reviewed 14 plans before the Planning Board that proposed construction activities on private and public properties containing wetlands, and within the Aquifer Conservation District and Wellhead Protection Areas
- Conducted numerous site inspections to evaluate proposed and in-progress projects involving wetlands, open spaces and ecologically significant areas within Town.
- Investigated complaints from concerned citizens and town representatives relative to wetland encroachments, ATV activity and other environmentally sensitive issues.

ACTIVITIES:

- Purchased a 94-acre parcel of land off South Grater Road with Current Use Tax funds.
- Provided financial support for the University of New Hampshire "Lay Lakes Monitoring Program."
- Supported the Souhegan Watershed Association Corridor Plan and the River Management Program.
- Investigated several wetland and site-plan violations.
- Distributed 200 white spruce seedlings to town residents.
- Attended workshops and training programs including Open Space Preservation, Timber Harvest Workshop, Current Use Tax Rules and the NH Association of Conservation Commissions.
- Instituted amendments to the zoning regulations regarding wetland buffers.
- Provided scholarships for three middle school students to attend conservation summer camps.
- Set priorities for management of selected land parcels under MCC stewardship.
- Co-Sponsored the Adopt-A-Salmon Program in the Reeds Ferry Elementary School.
- Participated in the Adopt-A-Road Program on Lawrence Road.
- Implemented a yearly tracking database for projects.
- Participated in the Merrimack Master Plan meetings.
- Hired Dan Cyr, Forester to evaluate timber value and prepare land management plans for five conservation lands on Bean Road, South Grater Road (two parcels), Mitchell Woods, Mast Road and the Currier Road Forest.
- Lobbied for the Preservation of the most endangered lands, Farmland.
- Participated in the Annual Municipal Law Lecture Series.
- Addressed various Beaver issues within the Town.
- Cooperatively worked with MVD and the New Hampshire DES to clean up a tributary that flows into the Souhegan River.
- Donated funds to various environmental organizations in the State of New Hampshire.
- Sponsored Ms. Barbara Fales, a Wetlands information Specialist, to educate the MCC as to the value of the Wetlands Bureau.

- Walked the property lines and maintained boundary identification signs on the Wasserman Park Conservation Parcel and reported observations to the LCIP representative.

Membership

Currently, the MCC has one alternate member position open. Alternate members serve in nearly the same capacity as full-voting members except that they normally do not have voting rights. An alternate position is a great way to become familiar with MCC practices and activities and hopefully would lead to a subsequent full-voting position. Visit our website at www.ci.merrimack.nh.us under Departments, Community Development, Conservation to get more information on our activities.

The MCC welcomed our new Community Development Liaison, Scott McPhie and wishes to thank Sean Goodwin who served as the MCC's Community Development Liaison from 1997 to 2000.

Respectfully submitted,

Michael R. Burke, Chairman
Eber Currier, Vice Chairman
Gary Gagne
Tony Pellegrino
Andy Powell
Karen Mattor
Linda Wilson
Terri Kangas-Feller, alternate
Bonnie DeLaine, alternate
Fran L'Heureux, BOS Liaison
Scott McPhie, Community Development Liaison



**2000 Annual Report Of The
Finance Department**

**Submitted by Robert T. Levan
Finance Administrator**

The responsibilities of the Finance Department include the following:

- The recording and reporting of all financial transactions of the Town and the preparation of various management and compliance reports.
- The administration of a complex payroll accounting system (approximately 14,000 payroll checks per year and 450 employees) and the maintenance of employee vacation and sick leave accrual records.
- The pre-audit of all purchase orders and vendor invoices, the recording of these documents, the processing of related accounts payable checks, and the reporting of the expenditures reflected thereby (approximately 2,500 purchase orders, 13,000 invoices, and 6,500 accounts payable checks per year).
- Recording cash receipts reported by the Town Clerk/Tax Collector; depositing and recording cash receipts from other departments; and reconciling cash accounts to monthly bank statements and to the Treasurer's records.
- Processing departmental allocations of group insurance, telephone, fuel, and vehicle repair costs.
- Advising the Board of Selectmen in the adoption of investment policies and assisting the Treasurer in investing Town funds in accordance with those policies.
- The preparation of the Town's annual budget and associated compliance reports and participation in all budget-related meetings.
- Coordinating the preparation of the annual capital improvements program on behalf of the Planning Board.
- Costing of collective bargaining agreements during the negotiation process.
- The competitive bidding of all purchases of equipment costing \$1,000 or more.
- Coordinating the sale of tax-deeded properties and the auction of surplus Town equipment and vehicles and unclaimed equipment received by the Police Department.
- The billing and collection of ambulance fees.

- The competitive bidding of the Town's group health, dental, life, and disability insurance coverage; coordinating the related employee enrollment and re-enrollment processes; auditing all related billings; and the processing of life and disability insurance claims.
- The competitive bidding of the Town's workers compensation, unemployment compensation, property, and liability insurance coverage; processing all related claims; and ensuring that the Town's property and liability insurance coverage is adequate.
- The general administration of the Town's defined benefit pension plan, including the investment of plan assets and the processing of benefits; and the processing of employee enrollments in ICMA 401(a) and 457 retirement plans and contributions relating thereto.
- The administration of a fixed asset accounting system.
- Coordinating the issuance of bonds and other debt obligations.
- Assisting the Town Manager, the Board of Selectmen, and other departments and committees in various finance-related matters.

Major accomplishments of the Finance Department in 2000

- ✓ Completed fixed asset inventory.
- ✓ Group insurance bids resulted in better coverage for employees and retirees and savings to the Town of over \$100,000.
- ✓ Installed new accounting, payroll, and ambulance billing software.
- ✓ Prepared multi-media presentations of Voters Guide and various financial reports.

Finance Department Staff

Finance Administrator - Robert T. Levan, CPA

Accountant - Brenda S. Dulong

Account Clerk III - Sandra N. Degnan

Account Clerk II - Xenia A. Carroll



2000 Annual Report Of The
Merrimack Fire Department
Submitted by William H. Pepler, Jr.
Fire Chief

The Merrimack Fire Department provides fire, rescue, ambulance, emergency management, fire code enforcement and fire investigation services to the residents of Merrimack. The department also coordinates the activities of the Local Emergency Planning Committee. The department was founded on May 12, 1924. Since that time, the department has grown and advanced to meet the needs of the residents of Merrimack.

The Town is fortunate to be served by a highly trained and dedicated emergency response force. This force is comprised of full time firefighters and paramedic/firefighters, on call firefighters, volunteer ambulance personnel, and volunteer emergency management members. They are all committed to providing the best service possible to the community.

In 2000, the department responded to 2,175 emergency calls. The emergency calls included 1,048 fire/haz mat calls and 1,127 emergency medical calls. This represents an increase of 5% above 1999 responses. While the number of responses did not increase significantly, the Town experienced a dramatic increase in building fires during the year. Veterans of the fire department said this was one of the busiest years ever for building fires. All fires were investigated and it was determined that all were caused by accidental circumstances. Heating appliances caused many of the fires. The year started with two building fires on New Year's Day. Firefighters also fought building fires in homes on Peaslee Road, Rimmon Court, Cedar Lane, Miriam Road, Amherst Road, Wire Road, Hadley Road, Country Club Lane, Wilson Hill Road and Woodland Drive. Firefighters also fought fires at Texas Instruments and Nashua Wood Products. On March 9, 2001, a passing train set several brush fires near the power lines of Daniel Webster Highway. The fires grew to five acres before they could be contained with the assistance of several departments.

On January 29, 2000, firefighters responded to a reported building fire at 225 Naticook Road. Two firefighters from the South Merrimack Fire Station were the first to arrive at the home and found heavy smoke coming from the building. The homeowner advised them that his wife and two grandchildren were still in the building. Without hesitation, Master Firefighter Wayne Perkins and Firefighter Brian Dubreuil entered the building to search for the occupants. They almost immediately located the wife and one of the grandchildren. Master Firefighter Perkins removed them from the building. Firefighter Dubreuil continued crawling down a hallway towards the sound of a child coughing. He found the second grandchild in the bedroom and removed her from the building. All victims escaped serious injury.

On August 3, 2001, a thunderstorm with high winds struck Merrimack. The Island Pond area was the hardest hit. Numerous trees were knocked down, also cutting power and access to the area. First arriving fire companies had to literally cut their way into the area. Fortunately, there were no injuries.

The department also responded to many serious motor vehicle accidents, several of which required the use of the "Jaws of Life" to free the trapped occupants. On several occasions, all three ambulances have been used simultaneously in the town.

During the past year, several personnel changes were made. Firefighter/paramedic Francine Dupuis was promoted to Administrative Lieutenant. In this position, she coordinates all department training and serves as the Department Safety Officer. John Demyanovich was hired as a full time firefighter/paramedic. John had been a part-time ambulance attendant and call firefighter. Firefighter/paramedic Jessica Wyman was appointed Fitness Coordinator. She coordinated the certification of the fitness centers in Station 1 & 2. Ambulance Volunteer Matt Pfeifer was elected to Ambulance Officer. Working with EMS Director Steve Bachand, he coordinates the activities of the ambulance volunteers.

Firefighter/paramedic Jessica Wyman was appointed to the Urban Search and Rescue Task Force, headquartered in Beverly, Massachusetts. The Beverly Task Force is one of twenty-five national teams and the only team based in New England. The Federal Emergency Management Agency coordinates the activities of these teams, who assist communities in times of disaster. The federal government pays all costs.

Master Firefighter Wayne Perkins and Firefighter Brian Dubreuil were selected as Firefighter of the Year. EMS Director Steve Bachand was selected as EMT of the Year. The Merrimack VFW, Post # 8641, sponsors these awards each year. Perkins and Dubreuil were also honored by the Board of Selectmen and Governor Jeanne Shaheen and the Executive Council. Ambulance Volunteer John Chisholm received the Fred Moriarty Memorial Award for his work "above and beyond the call" as an ambulance volunteer. Master Firefighter Danny Belanger was honored by the Board of Selectmen for completing thirty years of service to the town. Lieutenant Fran Dupuis was honored for twenty years of service.

Several open houses were held during the year to highlight different components of the department. An Open House was held on October 14, 2000 to commemorate Fire Prevention Week. On May 29, 2000, an Open House was held at the Ambulance Station behind the Town Hall to celebrate National EMS Week. The Fire Explorers held an informational open house to attract new members. Call firefighters at Reed's Ferry Station held an informational night to seek new members.

The department again received a Kawasaki Jet Ski watercraft through the efforts of Representative Bob Milligan. The Jet Ski, used for water rescue, increases the water rescue capabilities of the department, and can be used on rivers, ponds or lakes.

The Jaws of Life Rescue tool system was replaced this year. The new tool increases our capability in extricating people trapped in motor vehicle or industrial machinery. An emergency generator was installed in the South Merrimack Fire Station.

The department has concentrated on training during the past year. Many personnel have taken advantage of the ample training opportunities available to them. Personnel have attended hazardous material technician, company officer, and terrorism training. The Professional Firefighters of Merrimack, Local 2904, IAFF, sponsored several excellent training programs. These programs included Infectious Diseases, Clandestine Drug Labs and Confined Space Operations. All programs were provided at no cost to the Town.

Fire prevention and citizen awareness activities were increased this year. In an effort to increase training opportunities for all department personnel, and allow the residents to view this information, a weekly training program was initiated on Channel 23, MGTV. Each week, training videos are shown depicting fire and medical training. Personnel on and off duty can view these programs. Citizens at home can also view these programs. The show times are Sunday at 6pm, Monday at 5pm, Tuesday at 9am and Friday at 930pm.

The Elementary School Fire Prevention Program was expanded this year. Fire companies visited all schools in town to teach fire safety to the students. The program included instruction on "Stop, Drop and Roll" and "Crawl Low in Smoke." Students also saw a firefighter in full protective clothing and viewed the fire apparatus. The success of this program would not have been possible without the complete support and cooperation of the teachers and staff at all the schools.

During the summer, fire companies visited all businesses in Merrimack to conduct a Preplan inspection. A preplan inspection allows the firefighters to learn the layout of the building under controlled conditions. It also allows for the collection of essential information, which would be critical in the event of an emergency. This information includes gas and electrical shutoffs, location of hazardous materials, and sprinkler and fire alarm systems. We appreciate the cooperation we received from the staff of these businesses.

The department also provides the following additional services:

- Fire safety inspection
- Chimney and wood stove inspection
- Burn permits
- Blasting permits
- Fire station tours
- Fire extinguisher training
- Appearances at company and neighborhood functions
- CPR and first aid training to business, industry, civic groups and town departments
- Safe Haven from domestic violence
- School education programs
- Assistance with water emergencies (broken pipes etc.)
- Carbon monoxide monitoring
- Assistance with smoke in the home (wood stove, cooking)
- Ambulance, rescue and fire coverage at special events
- Medical coverage at football/soccer/basketball games
- Assistance with smoke detector installation
- Blood pressure monitoring
- Department honor guard
- Assistance in lifting people who have fallen
- Juvenile firesetter diversion program
- Fire Explorer program for young adults interested in fire and rescue work
- Youth Observer program for young adults interested in ambulance work
- Residential lock-outs
- Certificate of Occupancy inspections

Plans continue for the expansion of the South Merrimack Fire Station. Expansion of the building will provide additional space for apparatus, storage, a fitness facility, meetings and training and adequate office space. The Town purchased land on Baboosic Lake Road this year. The site is at the intersection of McQuestion Road and will serve as the site for the new "Northwest" Fire Station. This fire station will protect the "Northwest" section of the Town, near Baboosic Lake. Response times in this area are some of the longest in the town. A Capital Reserve account is proposed in this budget to begin funding the construction of this fire station. We are also exploring new technology in rescue, including thermal imaging cameras. These devices allow firefighting crews to locate trapped victims quickly in a smoke filled building.

We would like to thank the citizens of Merrimack for their overwhelming support this year. Please stop in and see us when you have the opportunity. Please wear your safety belts and test your smoke detectors. A “slow” day at the firehouse is always a good day for us.

As the year drew to a close, we found ourselves again attending another firefighters funeral, this time in Manchester. In 2000, 95 firefighters were killed in the line of duty in the United States.



“Merrimack Fire Department Staff”



"A Shift"



"B Shift"



"C Shift"



"D Shift"



"Call Division"



"EMS Division"

2000 Annual Report Of The
Fourth of July Committee
Submitted by Brenda S. DuLong
Secretary

July 4th, 2000 was the fourth year the current Fourth of July Committee ran the Town of Merrimack's celebration. This year July 4th fell on a Tuesday.

The theme this year was chosen through a contest. Kent Dodge's suggestion of "Remember the Past...Imagine the Future" was the winner.

The celebration began on Monday, July 2nd, with a performance by the Merrimack Community Concert Association. It was held at the bandstand in Abbie Griffin Park. Frank's Place offered refreshments (picnic dinners), so the audience could sit back and enjoy the music.

July 4th was the main event. It began with the annual Sidewalk Chalk Art contest held in the parking lot at Town Hall. This year's event was the largest yet. It filled the upper level parking lot and flowed down to the lower level parking lot. Naticook Counseling Resources, P.A. donated awards.

Grand Marshal, Ruth Liberty, led the parade, which started at Noon. There were many spectators watching the youngsters with their decorated bicycles, wagons, and doll carriages. There were a few floats as a challenge has been made between the schools for participation. Reeds Ferry Elementary relinquished its title to Thorntons Ferry Elementary for "Best School Float". This year was no different than any of the others, as we were able to meet and greet the politicians for the year 2000 gubernatorial election. The parade ended at the High School on O'Gara Drive where vendors had food and activities for the spectators. The fourth annual Pie Baking Contest was a success even with the torrential rain half way through the judging. This year the pies were broken into age categories, adult and children. The day ended with a spectacular fireworks display provided by Telestar Fireworks, which lasted thirty-five minutes.

Donations were accepted by Papergraphics for the printing of the advertisement / activity flyers, Merrimack Connection for the layout of the flyer.

This event would not have taken place without the assistance of the Merrimack Police, Merrimack Fire, Merrimack Public Works, and Merrimack Ambulance and Rescue Service First Aid personnel.

A special thank-you goes out to the School District Maintenance and Janitorial staff, without them and the use of the School Grounds we would not be able to celebrate this community family event.

Members of the Committee

Thomas Mahon, Chairman
Brenda DuLong, Secretary/Treasurer
Jack Balcom
Evan Fulmer
Jim Graham, Sr.
Jim Graham, Jr.
Ruth Liberty
Judy May
Jean Shankle
Brian Wilson



The Fourth of July Committee

2000 Annual Report Of The
Heritage Commission
Submitted by Florence M. Brown
Chairman

On March 14, 2000, the residents of Merrimack voted for the formation of the Merrimack Heritage Commission.

This Commission, dedicated to the preservation of Merrimack's heritage, sponsored the following events:

May 17, 2000 – The Merrimack Ambulance Rescue Service (MARS) History Awareness Forum.

June 4 and June 5, 2000 – The celebration of the 250th Anniversary of making Reeds Ferry a part of Merrimack, with a dedication ceremony at the landing site on Sunday, June 4th and an open house and exhibition by the Merrimack Historical Society at the Merrimack Town Hall on Monday, June 5th, the date of the signing of the original Charter in 1750.

June 17, 2000 – Dedication of a Bronze Plaque on a granite boulder to the memory of Reuben Cummings, who at the age of fifteen, was Merrimack's only casualty of the American Revolutionary War, at the geographical center of "Olde Merrymac" at Meetinghouse & Turkey Hill Roads.

October 3, 2000 – The First Annual Heritage Day was celebrated where the first Merrimack settler, John Cromwell, set-up a trading post on the Merrimack River. Today, it is the home of Anheuser-Busch.

The Commission would like to thank all the individuals that assisted with the above events.

We invite all our residents to attend future events sponsored by the Commission. Our actions today will be Merrimack's heritage tomorrow!

Heritage Commission Members

Florence M. Brown
Jackie Flood
Charles Q. Hall
Ross Hall
Anne Burrows, Alternate Member
Steven Mayo, Alternate Member
Antone S. Holevas, Selectmen's Representative
Fran L'Heureux, Alternate Selectmen's Representative



**2000 Annual Report Of The
Merrimack Public Library
Submitted By Janet D. Angus
Library Director**

The Merrimack Public Library underwent many changes in 2000. These changes included staff changes as well as some significant changes to the building and grounds.

The staff changes include the retirement of Pauline Cote after twenty years devoted to the children of Merrimack. She is greatly missed by the staff, but we are very happy for her. Lindsey Jackson was hired as a new Library Aide in the Children's Room. Tricia Tancill left her position as Administrative Assistant in June after seven years. Joanne Marston is the new Administrative Assistant. Sue Jefferson left as Head of Reference and was replaced by Katie Martin. Mark Scott started working as a Reference Librarian in February. Changes in Technical Services this year include Shannon Tennant leaving to head back to North Carolina and Darcy LaBrosse being promoted to Library Assistant II. Nancy Vigezzi moved from the Circulation Desk to join Kathy Starr and Debra Herget in the Technical Services office as a Library Aide. Natasha Bairamova and Nancy Placentino were added to the Circulation staff. Mary Dillman left as Children's Room Page and was briefly replaced by Monique Gowing who was then replaced by the current Page Jennifer Whalen.

I would like to thank the staff members who have stayed with us through the year: Debra Covell, Jane Loughlin, Madeline Bennett, Gail Dahl, Diane Lauze, Sandra Meehan, Jennifer Stover, David Kenson, Tyler Meehan, Patti Finlay, Katherine Lachance, Jan Conover, Lee Gilmore, Beverly Little, Suzanne Wall, Emily Dahl, Dan Hastie, and Joan Vadney. Madeline Bennett was recognized by the Merrimack Rotary Club for Excellence in the Workplace. In addition to their regular work, everyone pulled together and worked especially hard during the carpet installation process. Further, Dan Hastie and Sandie Meehan have completed five years at the Library. I'd also like to thank our faithful volunteers Edith Bullard, Pat Flynn, and Ginny Robbie. Thank you also to Cat Pragoff who worked for many years on our newsletter until July.

In addition to those named above I would also like to thank the Development Fund, the Building Committee, the many Town departments such as Highway, Wastewater Treatment, and Recycling, Papergraphics for printing our newsletter, Merrimack Flower Shop and Greenhouse, Depot Farm Stand, and GreenBurrow Floral, Tortilla Flat, and Shaws for their help and support this past year.

We continue to offer a strong program for staff development. Eight people attended the New England Library Conference that was held in Worcester. Almost everyone attended a Customer Service Workshop at Compensation Funds of NH. Darcy LaBrosse is working towards a Certificate in Cataloging at NELINET. Nancy Vigezzi is working on her MLS at Connecticut State University via the Internet.

The circulation for 2000 was 213,913 items. Our collection continues to change with books in regular and large print as well as on tape and compact disc, music CD's, CD ROMs, videocassettes, museum passes, and toys. Many patrons come to the library to use our public Internet computers, word processing and our online magazine indexes. In addition, people access the library's catalog and other databases from their homes. We have been offering many classes on the use of the Internet and the classes are always full.

Among our ever-popular Children's Programs we now offer Storytime for children as young as twelve months, some Storytimes requiring no registration, and craft and activities for a variety of ages. This year, in addition to our Children's Summer Reading Program, we offered a summer reading program for Young Adults, ages eleven to sixteen. Participants read books, entered raffles and participated in programs such as tie dying and a read-a-thon. We also instituted a summer reading program for Adults. For every five books they read, adults were able to enter a raffle to win prizes such as Barnes and Noble gift certificates and a cruise to the Isle of Shoals.

Several new programs were presented this year including an oil painting exhibit by Paula Super and a photography exhibit by Vera Clifford. We had demonstrations of cooking, flower arranging, rubber stamping, and scrap booking. Betty Jean Steinshouer returned this year in a one-woman show portraying Harriet Beecher Stowe. We continue to offer American Red Cross baby-sitting classes, American Girl Teas, and adult book discussions. In November, we hosted a successful Business After Hours for the Chamber of Commerce. In December, as a way of thanking our library patrons and Town Departments, we held a very well attended Holiday Tea.

Even though there is not a library building on the warrant this year, the overcrowded conditions still cause us to discard many materials and to limit our meeting room use. However, we have new landscaping which displays the beauty of the Lowell Library building and benches near the main entrance for you to sit on. If you come to the library with arms full or have a special need, the automatic doors will make it easier for you to get in and out of the building. Once inside the building, please notice the new carpet, new seating arrangements, a book display of Staff Picks, refurbished rest rooms, and newly painted Klumpp Meeting Room.

In closing, I would like to invite the community to visit your library to see what it has to offer, such as books, newspapers, magazines, reference books and online reference tools, programs for all ages, Internet access and CD ROM games for the children, and a good place to get your reference questions answered. The library has much to offer and with the help of our great staff, our supportive Friends of the Library, and our dedicated Library Trustees, we will continue to give the best service possible.

Merrimack Public Library Staff

Administration

Janet Angus
Debra Covell

Library Director
Assistant Director, Head of
Automated Services
Administrative Assistant
Administrative Assistant
Newsletter Editor

Tricia Tancill (Jan. – June)
Joanne Marston
Jan Segedy

Circulation

Jane Loughlin
Madeline Bennett
Gail Dahl
Diane Lauze
Sandra Meehan
Jennifer Stover
Nancy Vigezzi
Natasha Bairamova
Nancy Placentino
Katherine Lachance
David Kenson
Tyler Meehan
Patti Finlay

Library Aide II
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Substitute
Library Page
Library Page
Library Page

Reference & Adult Services

Sue Jefferson (Jan. – June)

Katie Martin

Jan Conover
Mark Scott
Lee Gilmore

Head of Reference & Adult
Services
Head of Reference & Adult
Services
Librarian I
Librarian I
Library Aide II

Technical Services

Shannon Tennant (Jan. – May)
Darcy LaBrosse
Kathy Starr
Debra Herget
Nancy Vigezzi (Changed from Circulation, Dec.)

Librarian I
Library Assistant II
Library Aide I
Library Aide I
Library Aide I

Youth Services

Beverly Little
Pauline Cote (Retired in July)
Suzanne Wall
Lindsey Jackson
Mary Dillman (Jan. – Aug.)
Monique Gowing (Nov.)
Jennifer Whalen
Emily Dahl

Head of Youth Services
Library Aide II
Library Aide II
Library Aide II
Library Page
Library Page
Library Page
Summer Aide

Maintenance

Daniel Hastie
Joan Vadney

Custodian
Custodial Aide

Volunteers

Edith Bullard
Patricia Flynn
Cat Pragoff (Jan. – July)
Ginny Robbie

2000 Library Statistical Report

Circulation

Adult Fiction	37,785
Adult Non-Fiction	34,945
Large Print	3,521
Young Adult	5,261
Paperback	4,385
Children's Fiction	15,510
Children's Non-Fiction	24,114
Children's Audiovisual	1,773
Children's CD ROMs	901
Children's Periodicals	454
Easy Books	43,995
Periodicals	7,669
Sound Recordings	11,723
Video Recordings	12,626
Compact Discs	5,913
CD ROMs	396
Museum Passes	358
Other	2,584
Total	213,913

Telecommunication Access

Homepage Usage	19,915
Searchbank Usage	5,400
Proquest Usage	806
 Network User Hours	 5,485
Total Library Card Holders	15,982

MERRIMACK PUBLIC LIBRARY

2000 Library Resources Report

Number of Volumes as of 1/1/2000	78,515
Adult Fiction	30,434
Adult Non-Fiction	24,207
Children's Fiction	11,994
Children's Non-Fiction	5,371
Easy Books	8,101
Total Number of Volumes as of 12/31/2000	80,107
Number of Videocassettes	1,948
Number of Sound Recordings	1,444
Number of Music CD's	1,029
Number of CD ROM's	73
Number of Children's Audiovisuals	420
Number of Children's CD ROMs	56
Number of Toys	37
Number of Magazine Subscriptions	195
Number of Newspaper Subscriptions	17
Number of Microfiche	36,908



"Merrimack Library Board of Trustees"



"Merrimack Public Library Team"

**2000 Annual Report Of The
Library Board of Trustees
Submitted By Pat Heinrich
Chairman**

The Board of Trustees has spent the year 2000 working on four specific areas for the Merrimack Public Library: Services, Staff, Current Building and New Library.

1. **Improve Library Services:** The staff has done a superb job in providing and promoting more than eighty new programs in addition to our regular story times, children's programming and adult book discussions last year! These programs included displays by local artisans, speakers on current topics, and fun family programs as well as a Cinco de Mayo celebration and a Holiday Tea. Many thanks to Tortilla Flat and Shaw's Supermarket for their donations for these events. Special thanks go to Deb Covell, Suzanne Wall and Beverly Little for their efforts organizing these events as well. Thanks also go to Merrimack Flower Shop and Greenhouse and the Dept Farm Stand for their monthly floral displays. More public access computers, more books on tape and CD, and CD ROM's have been added to meet patron demand. Next year, we hope to provide more programming focused on our young adult patrons and reading enlarging equipment for our visually impaired patrons.

2. **Attract and Retain Staff:** While professional staff turnover continues to be a problem, nearly 45% of our staff has been with us for at least five years. The Board has put up permanent plaques in the library to recognize employees having at least five years of service. In July, Children's Room Aide Pauline Cote retired after twenty years of service! We will miss her but wish her and her husband well in their retirement. Her replacement, Lindsey Jackson, comes to us from the Goffstown Public Library. Our new Head of Reference and Adult Services, Katie Martin, comes to us from the Nashua Public Library. Welcome to both of these wonderful additions to our library.

3. **Maintain Current Building:** The library received a much-needed facelift both inside and out this year. These renovations in no way eliminate the need for a new library. However, they do make the library a more comfortable and attractive place in which to serve you. After months of preparation, the library closed for one week in June so that entire building could be re-carpeted. In addition, chairs were re-upholstered, ceiling tiles were replaced and walls were painted. The main entrance was made handicapped accessible, landscaping was improved and two benches have been placed near the walkway to provide an outside seating/waiting area.

4. **Work toward a New Library:** The Building Committee conducted a survey during the special summer Town Meeting. As a result, the Building Committee will be holding Focus Groups in the near future to refine the plans for a new library that we hope to present for Town Meeting approval next year. Some of the issues the focus groups will be discussing include building location and building size. We currently have \$750,000 in our Library Capital Reserve Fund for the new library and will continue saving toward a

new building. In addition, this year we have been received several memorial donations that were put into the Library Development Fund.

The Friends of the Merrimack Library help us with programs, equipment and other "Friendly" assistance. They have inaugurated several new programs this year, including one for new babies! The Friends meetings are open to the public and are held on the second Thursday of the month at 7:30 PM.

Over three thousand people attended the 5th Annual Library Cardboard Boat Festival at Wasserman Park in September. Many thanks to Parks and Recreation, Public Works, Merrimack Police and Fire Departments, Laidlaw Transit and all the staff and volunteers who made the day the biggest and best ever! Among the twenty boats that competed was "The Ark" that held 36 people and "The Merrimack Belle," a working paddleboat! These boats took home the "Largest Crew to Finish" and the "Best Looking" trophies, respectively. "Big Red" won the "Merrimack Cup" for the second year in a row but sadly, sank at the finish and was buried in the cardboard boat graveyard. Special recognition and thanks to Bruce and Sue Luhrs who have served as race coordinators for the past three years. They have decided to retire, but Jim Flis has agreed to help fill their shoes for next year's Festival - plans for which are already underway. We are especially looking for corporate sponsors.

In closing, on behalf of the Board of Trustees, thank you for your continued support. Until a new library is passed, we are committed to providing the residents of Merrimack with the best library service we can within the confines of our current space. The Merrimack Public Library is your information happening place. We are here to serve you. If you haven't been to the library lately, stop by and check it out!

Merrimack Library Board of Trustees

Patricia Heinrich, Chairman

John Buckley, Treasurer

Ann Burrows, Secretary

Robert Kelley

Duncan Morrill

**Merrimack Public Library
Trustees Accounts**

Fiscal Year 1999-2000

Special

Balance as of July 1, 1999	3,066.20
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Receipts

Book Sale	1,879.83
Chase Dividend Income	608.76
Gifts	480.00
Interest	21.72
Miscellaneous	25.00
Library Festival	2,810.37
Watson Interest Income	<u>1,036.90</u>

6,862.58

Disbursements

Book Sale (Friends)	(676.70)
Hospitality	(2,242.15)
Library Festival	(1,946.53)
Library Festival-MPL Development Fund	(822.29)
Memberships	(158.00)
Miscellaneous	(458.92)
Merrimack PL Development Fund	(90.00)
Programs	(253.80)
Transfer to Fidelity Mutual Fund	(1,000.00)
Watson Book Purchases	(1,001.67)

(8,650.06)

Balance as of June 30, 2000	1,278.72
------------------------------------	-----------------

FINES**Balance as of July 1, 1999****15,499.90****Receipts**

Copy Machine	968.40
E-Rate Reimbursement	1,153.70
Fines	17,643.46
Food For Fines	1,020.78
Gifts	1,065.00
Interest	114.73
Miscellaneous	664.54
NH State Library-Interlibrary Loan	559.00
Non-Resident	100.00
Programs	90.00
Transfer from Fleet Savings	4,613.35
Trust Fund	<u>2,206.33</u>

30,199.29**Disbursements**

Equipment	(2,100.00)
Telecommunications (E-rate)	(504.00)
Food for Fines	(1,020.78)
Materials	(9,127.89)
Miscellaneous	(191.40)
Programs	(300.00)
Service Charge	(119.27)
Supplies	(1,142.59)
Transfer to Fidelity Mutual Fund	(22,000.00)

(36,505.93)**Balance as of June 30, 2000****9,193.26**

<u>Fines Savings</u> (closed 4/27/2000)	
Balance as of 7/1/1999	4,550.16
Interest Paid 7/99 to 6/2000	63.19
Transferred to FINES CHECKING ACCOUNT	4,613.35
Balance as of 6/30/2000	0.00
 <u>Fidelity Mutual Fund – Beulah</u> (closed 6/29/2000)	
Balance as of 7/1/1999	2,562.56
Interest Paid 7/99 to 6/2000	152.07
Deposited to Account	1,000.00
Transferred to Fidelity Cash Reserves	3,714.63
Balance as of 6/30/2000	0.00
 <u>Fidelity Mutual Fund – Fines</u>	
Balance as of 7/1/1999	20,500.40
Interest Paid 7/99 to 6/2000	1,318.24
Deposited to Account	20,000.00
Balance as of 6/30/2000	43,818.64
 <u>Citizens Bank CD</u>	
Balance as of 7/1/1999	11,024.67
Interest Paid	523.92
Balance as of 6/30/2000	11,548.59
 <u>Fidelity Cash Reserves</u> (from Fidelity Beulah)	
Balance as of 6/29/2000	3,714.63
Interest Paid 7/99 to 6/30/2000	0.64
Balance as of 6/30/2000	3,715.27
 <u>Watson \$25,000 CD</u>	
Interest Income	1,036.90
 <u>Chase Manhattan Common Stock</u>	
Dividend Income FY 1999-2000	608.76

2000 Annual Report Of The
Nashua Regional Planning Commission
Submitted by Andrew Singelakis
Executive Director

The Nashua Regional Planning Commission provides transportation and land use planning services and technical assistance to twelve Hillsborough County communities. The NRPC stands ready to assist its member communities with any planning and transportation issue of concern. We at the NRPC are grateful for the participation of Merrimack's NRPC Commissioners: Jean Weston, Antone Holevas, Mark Parker and Duncan Morrill.

The following is a brief summary of our accomplishments:

Transportation

- Developed and maintained the region's transportation planning program. NRPC is the designated Metropolitan Planning Organization (MPO) for the Nashua Metropolitan Statistical Area and for the New Hampshire portion of the Lowell, Massachusetts Metropolitan Statistical. This function includes soliciting, prioritizing and making recommendations on regional and local transportation projects that are funded through Federal or State funds.
- Conducted automatic traffic recorder counts at 152 locations throughout the region during the course of the year. The *Nashua Area Traffic Count Summary* was published and distributed to the communities. The report provides comparative data and percent change in traffic from previous year's counts.
- Continued to administer and update the region's traffic model. The model is a computerized database that includes traffic counts, land uses and major roadways for each community in the region, and is used to predict future conditions. The model was upgraded by developing a use-friendly graphic interface, and by re-calibrating the model to reflect more recent conditions.
- Advocated for and been a key participant in the State's efforts to extend commuter rail service to Nashua. During the past year over \$15 million in resources have been committed toward this effort. The project is currently undergoing preliminary engineering, and will involve complex negotiations among a variety of stakeholders during the upcoming year.
- Conducted various forums and solicitations for applications from the communities for the Transportation Enhancements program and for the State's Ten-Year Plan. NRPC staff provided extensive technical assistance for the development of applications.

- Completed an upgrade of the *NRPC Area Long-Range Transportation Plan* and a draft of the FY 2001-2010 Ten Year Program and associated 2001-2003 Transportation Improvement Program (TIP). The Plan provides long-range land use and traffic forecasts, impacts of potential projects, and a recommended multi-model transportation program. The TIP is the implementation document, similar to a Capital Improvements Program (CIP), for transportation projects and also includes an air quality conformity analysis.
- Started the process of conducting road inventories. NRPC is responsible for surveying all roads in the region by Town and collecting information including: width, number of lanes, miles of Class V roads, and other pertinent information. This information is used to determine local allocations for Block Grant funding and other available transportation funds, and is available for local use.
- Provided assistance to the Public Works Director on the Route 3 Corridor Study with regard to funding implementation of recommended improvements.
- Responded to numerous requests to review and comment on Traffic Impact Studies submitted to the Town by applicants.

Land Use and Environmental Planning

- Completed the Regional Environmental Planning Program (REPP). This included the provision of technical assistance to the conservation commission for a state-level project that sought to prioritize open space and environmentally sensitive lands for funding through the recently approved Senate Bill 401. The final document, which was distributed to the Town, provided detailed sets of maps of conservation priorities for each town, and set the stage for the preparation of applications for State funding.
- Prepared design guidelines for use by the communities for inclusion in site plan and subdivision regulations. NRPC has distributed this document to all of the Planning Boards in the region, and a copy is available on our website (www.nashuarpc.org).
- Conducting a Non-point Education for Municipal Officials (NEMO) workshop entitled *Managing Growth and Sustaining Water Quality in the Baboosic Lake Watershed*. This process also resulted in the development of numerous maps and database updates for the watershed area.
- Assisted the Souhegan Watershed Association and the Lower Merrimack River Advisory Committee with the citizen water quality monitoring program on both rivers.
- Assisted the Souhegan Watershed Association with the nomination of the Souhegan River to the New Hampshire Rivers Management Program and the formation of the Souhegan River Local Advisory Committee.

- Undertook a comprehensive data collection effort to determine the effects of growth over the past fifty years on each community in the region. This included analyzing the impacts associated with land use, transportation and environmental and fiscal resources. A draft of this document was distributed to Planning Boards for review prior to final publication. The document will provide data needed for towns to justify their land use regulations, and will form the basis of the Regional Development Plan, required by State Law.
- Conducted two training sessions for planning boards. The first session, *Planning Board Basics*, was co-hosted by the New Hampshire Municipal Association in our offices. The second session addressed the issue of providing for housing for senior citizens.
- Drafted a Watershed Restoration Grant to correct the serious erosion problems at the Depot Street access to the Merrimack River, which was subsequently approved by the Department of Environmental Services.

Geographic Information Systems

- Completing a new parcel layer for the Town that will associate assessing records with digital maps. This project will enable Town staff to query and map trends in land uses for a variety of planning applications.
- Updated the local zoning maps to reflect changes adopted during the 2000 Town Meeting.
- Updated public water and sewer database.
- Maintained a diverse collection of GIS data including roads, real property parcels, zoning, land use and environmental conditions. This data was applied in general mapping and analysis for local and regional projects.
- Assisted the Bureau of the Census with mapping and map verification for the 2000 Census.
- Developed new databases that show the location of municipal institutions such as town facilities, childcare centers, hospitals, nursing homes, public transportation, major employers, and social service providers.
- Assembled several local databases into new, regionally consistent sets to allow for cross-town queries and analysis for land use and zoning.
- Began a road inventory process, which will improve the accuracy of our database by identifying new public and private roads.

Solid Waste District

- Administered the Solid Waste District, which is a separate entity from NRPC. The Solid Waste District assesses separate dues for participation in the Household Hazardous Waste Program. This past year NRPC set up “satellite” collections in locations other than Nashua, one on each side of the Merrimack River. Next year, collections will be scheduled for a weeknight for those who cannot attend on Saturdays.
- Examined recycling trends of each community served by the Household Hazardous Waste Program, which provides data necessary for local decision making. The *Regional Recycling Plan* was published in October 2000 and was distributed to participating communities.

2000 Annual Report Of The
Naticook Day Camp
Submitted by Michael Housman
Parks and Recreation Director

One of the greatest challenges facing this community and our nation is the education of our children. Education can take many forms and occurs in many locations. Some of the most apparent are schools, in homes, and with friends. These are very important, but do not overlook the value of the camp experience.

Child and youth development experts point to four needs which are important for children to grow into happy, healthy and productive adults. These four needs are self-esteem, responsibility, courage, and cooperation. Studies indicate these skills are developed and enhanced in the camp setting.

Camp is built around the needs and interests of children. It is a place to meet new friends, learn new activities, and have fun. The programs and activities are designed to help improve the inner self.

I would encourage parents and grandparents to consider a camp as an option for their children. There is one to meet the needs, interest, and personality of just about every child. The camp experience cannot be duplicated anywhere and offers children skills and fond memories that last a lifetime.

Enrollment:

Over the course of four, two-week sessions from June 26th through August 18th the camp had an enrollment of 503; that number includes repeat sign-ups. Similar to last year, an estimated 80% of campers were from families who live or work in Merrimack.

Budget:

In calendar year 2000, the camp spent \$102,448.05 versus \$127,814.50 in revenues.

Acknowledgments:

Everyone is involved in Naticook Day Camp in order to serve children and their families, which we believe we certainly do. We provide a valuable resource for parents, and their testimonies speak eloquently of the impact we have.

The Selectmen deserve credit for agreeing to operate a day camp. By doing so, they allow for a very productive use of the camp facilities that came with Wasserman Park.

Dean Shankle, Day Camp Advisory Board, and especially the dedicated camp staff, merit recognition and our genuine support for making it all work.

The camp has been a part of Merrimack's history for over 60 years and we want to see it continue for many more.

**2000 Annual Report Of The
Parks and Recreation Department**

**Submitted By Michael Housman
Parks and Recreation Director**

The year 2000 unfolded into a wonderful year! Merrimack's Parks and Recreation Department saw the return of your favorite programs along with the addition of a few new one's. Thank you to all those who took the time to let us know what is important to you. We welcome your opinions. They provide us with the information needed to expand on programs and offer recreational opportunities of interest to you!

We enjoy our role in helping to bring a wonderful variety of programs to the Town of Merrimack. We hope that you will join us in some of these opportunities in 2001!

The 8th Annual Winter Carnival was held Saturday, January 22nd. The frigid temperatures of the day didn't keep winter lovers home. Children enjoyed sliding as many others enjoyed watching ice-sculpture, Ron Blair of Richard's Bistro in Manchester, sculpt an amazing Eagle of Ice! The Sno-Buds Snowmobile Club came dressed for the day, and offered snowmobile rides to anyone who wished to go. Indoor festivities provided guests with a chance to rest and warm up. Local non-profit groups were on hand with refreshments. Linda Thompson offered face painting and Peter Desmarais along with the Independent School of Karate and Mark Perkins with the NH Society of Young Magicians provided entertainment. A very special thank you goes out to the Parks and Recreation Committee for making this event possible.

In February we visited Boston's Fleet Center for the Disney on Ice Show, "The Little Mermaid" and the Boston Bruins Hockey Game. We invite you to join us in 2001!

April 22, the Easter Bunny joined us at Wasserman Park for the 8th annual Easter Egg Hunt. We enjoyed the beautiful day along with the many parents who brought their children out in search of hidden treasures. We would like to thank our co-sponsor Norwood Realty, for teaming up with us again this year.

Many groups enjoy the parks throughout the year. Various scout troops and packs, families, and businesses, rented Wasserman Park. Spring and summer are the most popular times for family reunions, company outings, and a variety of other functions. The American Cancer Society returned on May 19 and 20 to hold their Annual Relay for Life, fundraiser. Girl Scouts held their Camp O Ree the weekend of June 9, 10 & 11. Boy Scouts enjoyed their camp-out the same weekend. Area schools visit the parks for science projects, "end of the year" picnics, and a variety of other reasons.

Lifeguards were on duty at Naticook Lake for public swimming from June 12 through August 31. Water testing is done weekly during the swimming season at Naticook Lake.

Naticook Day Camp ran from June 26 through August 18. Each session had reached its full enrollment capacity, early in the spring. Our dedicated camp staff provided the

children with a fulfilled memorable summer. A tremendously huge thank you goes out to all of the Naticook Staff for providing our youth with your quality time and attention!

Summer programs were offered from June 19 through August 18. Red Cross swimming, O'Leary basketball camp, volleyball, soccer and tennis lessons offered residents with a variety of recreational opportunities.

Independence Day festivities included the Merrimack Community Concert Association's evening concert on July 3rd. Tuesday, July 4th festivities opened with the 3rd Annual Merrimack 5K Sparkler Road Race at the YMCA. The Parade started at 12:00pm and ended at the mid-way where you could find chalk art and pie-baking contest, vendors and concessions. Fireworks were shot off that evening. Thank you to the Sparkler and 4th of July Committee's, for your commitment and countless hours of preparation.

Merrimack enjoyed its first year of summer concerts. A delightful variety of music was offered at the Abbie Griffin Park Bandstand from May through August. Special thanks go out to Ruth Liberty and the Abbie Griffin Park Committee for all your help.

The eighth annual Halloween Hayride was held at Wasserman Park on October 29th. Special thanks to the Boy and Girl Scouts who helped haunt the park and offer games and refreshments. To Pat Lane and her 4H group for their haunting and to the Merrimack Community Theatre who did a great job co-hosting this event with a spectacular Haunted House. Thank you to the Parks and Recreation Committee, and the many volunteers who came out to share your time and energy with us.

The eighth annual Holiday Parade took place on December 3rd. We would like to thank all those who participated, making the 2000 parade the best yet. Nearly 30 entries joined in this years parade celebration, with the theme "Holiday's of the Future". Thank you to the Chamber of Commerce, for decorating Fraser Square and for your help in co-hosting this event. Our sincere appreciation and heartfelt thanks go out to Santa and Mrs. Claus for sharing this very special time us!

The sixth annual "Santa Calling Program" delighted children pre-school through 2nd grade. December 21st, approximately 200 children received calls from Santa. Our special thanks go to Bob Kelley, Brian Wilson, Bruce Tucker, and Michael Housman.

We would like to thank the following groups for their outstanding community support:

- Ruth Liberty and the Abbie Griffin Park Committee.
 - Merrimack H. S. Class of 2000, who helped clean up the parks on Earth Day
 - Merrimack Conservation Commission for their help cleaning up the trails
 - Sno-Buds who groom the trails for cross-country skiing and snow-mobiles
 - Girl scouts and pre-schools who plant the beautiful flowers for us to enjoy.
- Thanks to your sense of community, Merrimack's Park's are here for all to enjoy!

Department Goals for the year 2000 include, but are not limited to:

- Increase the number of programs offered by the Dept.
- Maintain quality of all our programs
- Update and implement Master Plan
- Update and implement Maintenance Plan
- Continue to work on new Field Development
- Pursue the acquisition of new Recreation areas
- Maintain ACA Camp Accreditation
- Maintain excellence with Naticook Day Camp
- Maximize public exposure of Wasserman Park
- Maximize public relations using all available means
- Continue presence on MGTV
- Utilize Web Site as information resource
- Communicate effectively with Town Hall
- Work to make Wasserman Park as comfortable for visitors as possible
- Enhance the quality of life for Merrimack residents
- Review all available property to determine suitable areas for Field Development
- Continue to explore Swimming Pool Issue

In closing, I would like to thank the citizens of Merrimack for your continued support.

Statistics from Day Camp 2000

Session One

126	Registered Campers	98	Merrimack Residents	28	Non Residents
31	Children utilized Extend Care Before and/or After Camp				

Session Two

124	Registered Campers	98	Merrimack Residents	26	Non Residents
34	Children utilized Extend Care Before and/or After Camp				

Session Three

127	Registered Campers	109	Merrimack Residents	18	Non Residents
39	Children utilized Extend Care Before and/or After Camp				

Session Four

126	Registered Campers	100	Merrimack Residents	26	Non Residents
36	Children utilized Extend Care Before and/or After Camp				

Statistics from Summer Programs 2000

Swimming Lessons	174 total enrolled
Lifeguard	9 total enrolled
Basketball	176 total enrolled
Soccer	26 total enrolled
Volleyball	31 total enrolled
Tennis	68 total enrolled
Junior Tennis	53 enrolled
Teen Tennis	19 enrolled
Adult Tennis	6 enrolled

Parks and Recreation Department

Michael Housman, Director
Perley Rogers, Maintenance Supervisor
Sherry Kalish, Office Manager

Parks and Recreation Committee

Drucilla Movizzo
Janet Cormier
Stan Robinson
Jean Shankle
Robert Lynch
Ruth Roulx
Chris Christensen
Patrick McGrath
Norma French
Connie Halvatzes
Brian Lawrence
Bob LeRette
Fran L'Heureux



"Parks and Recreation Department Team"



Parks and Recreation Committee

**2000 Annual Report Of The
Merrimack Planning Board
Submitted by Nelson R. Disco
Chairman**

In the year 2000 the Merrimack Planning Board convened a Master Plan Advisory Committee to begin preparation of an updated Master Plan for the Town of Merrimack. Thirty citizens of the community, the Town Planning Staff, and Town Department Representatives have met 8 times during the past year and will continue to meet throughout 2001 to complete this project. The updated plan preparation is being facilitated by the Nashua Regional Planning Commission and the Community Development Department staff with the aid of professional technical and planning consultants.

Major development projects approved by the Board in 2000 include a 64,000 square foot office building on Manchester Street, the Federal Aviation Administration's 63,500 square foot air traffic control office building, a 46 unit elderly condominium townhouse development on West Chamberlain Road, and a 25 lot single family cluster development.

In February, the Board voted to adopt the 1999 Town Center Plan as an addendum to the Master Plan. The Town Center Plan is intended to provide guidance to the Planning Board and developers as to the types of development that the Town wishes to encourage to create a community center for Merrimack.

The Planning Board held thirty-eight regular meetings during 2000. The Board reviewed four subdivision plans and approved a total of forty new conventional residential building lots compared to forty-one lots in 1999. Other residential applications approved included a 46 unit, elderly condominium townhouse development and a 27 unit, multi-family townhouse development. The Board reviewed and approved the Town Capital Improvements Plan for 2001 through 2006. The Board also supported the High School Space Needs Committee to assess the needs for additional space in the Merrimack High School as well as the Souhegan River Advisory Committee, Route 101A Improvements Program Steering Committee, the Library's Building Program Review Committee, the Elementary/Middle School Space Needs Committee, and the MVD Ad Hoc Committee.

Industrial site plans approved this year included H.J. Stabile's 64,000 square foot office building on Manchester Street, N.H. Hydraulic's 18,100 square foot addition on Columbia Circle, Federal Aviation Administration's 63,500 square foot air traffic control office building, David Cota's 14,400 square foot warehouse building on Railroad Avenue, Columbia Realty's 12,800 square foot office/warehouse building on Columbia Circle, Manchester Airport's outer marker facility, and Telecorp's co-location of an antenna on an existing communication tower.

Commercial site plans approved included a Wendy's restaurant on Whitney Street, Dunkin Donut's 7,314 square foot bakery/restaurant/retail building on Daniel Webster Highway, First Class Realty's 3,193 square foot limousine office/garage, Kindercare's change of use from a restaurant to a daycare, MJK Realty's 1,656 garage addition, and Naticook Automotive's 5,000 square foot addition and parking expansion on 101A.

Requests for waiver of non-residential site plan review for expansions were granted for Silo's Steakhouse, PC Connection, Domino's Pizza, DEP Enterprises, Telecorp, Crosswoods Path, Nashua Corporation, Dent Devil Collision Center, Ellacoya Networks Inc., Southwood Corporation, Extra Space of Merrimack, Bowers Landing, S&J Motor Company, Quimby Eye Care, Care Plus Ambulance, Amherst Computer Corporation, and BAE Systems.

Under review at the close of the year were an eleven lot residential subdivision on Wilson Hill Road, a 24,000 square foot office/warehouse building on Starr Drive, a 52,000 square foot office building on Manchester Street, Option Publishing's 16,000 square foot office/warehouse building on Daniel Webster Highway/Front/Center Street, a Pizza Hut and Dunkin Donut site plan on 101A, Fidelity Investment's parking structure, and a 7-Eleven convenience store and gasoline service station on Whitney Street.

The Planning Board prepared and presented to the voters several important Zoning Ordinance Amendments which were adopted at the Town's March Annual Meeting. These amendments were consistent with the present Master Plan and included articles which: (1) protect the low-density rural/ residential character of certain portions of the western and northwestern areas of the Town that still contain large contiguous areas of undeveloped land by including these areas exclusively in the R-1 zoning district and by prohibiting cluster development within these areas; (2) increased the minimum density requirement for multiple family dwellings in the R-4 District; (3) provided a new definition of multiple family dwelling; (4) excluded land encumbered by overhead electric power line easements from being used to meet minimum density requirements; (5) created a Town Center Overlay District implementing some of the recommendations of the Town Center Plan section of the Master Plan; (6) prohibited "big box" retail stores in commercial districts but permitted them in the I-1 Industrial District; (7) regulate the locations of sexually oriented businesses; (8) prohibit gasoline and automotive service stations, and the sale, lease or rental of motorized vehicles within Wellhead Protection areas in order to provide greater protection for the Town's Public water supply; (9) expanded the PRD District within the Town Center Area to encourage planned mixed use development in this area of Town; (10) provided a new definition of wetlands and the Wetlands Conservation District that is consistent with current state and federal definitions; and (11) provided for a forty foot building setback and a twenty-five foot natural buffer around most wetland areas.

The Planning Board has pending potential changes to the Subdivision Regulations, which better define lighting and landscaping standards for commercial developments.

In July, Nelson Disco was re-elected Chairman and Arthur (Pete) Gagnon was re-elected Secretary to the Board. In July, Larry Dardzinski resigned his position from the Board. In July and August, Peyton Hinkle, Ken Sheppard, and John Segedy were appointed as Full Members to the Board. At the present time, the Board consists of 6 full members: Chairman Nelson Disco, Secretary Arthur (Pete) Gagnon, Ken Sheppard, Peyton Hinkle, John Segedy, and Selectmen's Representative Norman Carr. Alternate Board members include Jiri Hajek, Walter Talbert, Robert Boisvert and Selectmen's alternate Finlay Rothhaus.

Jay Minkarah, Community Development Director, William D'Andrea, Planning & Zoning Administrator, Louise Donington, Assistant Planner, the clerical staff of the Community Development Department, hired engineering consultants, and the staff of the Code Enforcement and Health Divisions continue to serve as staff to the Planning Board.

Members of the Town Master Plan Advisory Committee who have served during 2000 are as listed below. All citizens of Merrimack are invited to participate in these public meetings.

Richard Barry
John Buckley
Ken Coleman
Tina Demember
Ross Hall
Ed Marcinkowski
Mary Moriarty
T.K. Plant
Ed Silva
Cindy Taylor

Linda Bonetti
Roger Camire
Janet Cormier
Peter Flood
Barry Lebens
Joseph Mitchell
Duncan Morrill
Andy Powell
Robert Slater
Pam Tinker

Florence Brown
Chris Christensen
Kathi Custer
Pamela Gosla
George May
Ron Morand
Tony Pellegrino
Rosemary Rung
Kyle Stringham
Lenny Worster



"The Merrimack Planning Board Team"



"The Town Master Plan Advisory Committee Team"

**2000 Annual Report Of The
Merrimack Police Department**

**Submitted by Joseph R. Devine
Chief of Police**

To the Honorable Board of Selectmen, Town Manager and the Citizens of the Town of Merrimack. I hereby submit my report for the Merrimack Police Department for the period covering January 1, 2000 through December 31, 2000.

This publication identifies the dedicated men and women who serve the community in the area of public safety. It describes many of the tasks that your police and communication center is called upon to perform and illustrates some of the events we participate in through our many Police/Community Partnership programs.

Community Policing in Merrimack has made a difference in many areas with some listed below.

- **School Based Partnership Program**
 - ❖ **Mastricola, Reeds Ferry and Thornton's Ferry Elementary School Reading program brings the police and youngsters together.**
- **Mastricola Middle School active partnership in our DARE Program**
- **Merrimack High School / School Resource Officer have an active participation in developing innovative approaches to maintain a non-violent school environment and reducing problems.**
- **Department Community Service Officer**
 - ❖ **Programs for local businesses and members of the public pertaining to their personal safety.**
 - ❖ **Group discussion with community members assisting with problem solving techniques.**
 - ❖ **Active participation in Crimeline and Merrimack crime Watch Program.**
- **Uniform Patrol Officers**
 - ❖ **Involvement in Direct Patrol for businesses and homeowners.**
 - ❖ **Officer Appraisal program for information between the police and residents.**

As a community oriented Police Department, we are always looking for ways to interact with our community. We recognize that our mission is, and will continue to be "Service to the Community: with "A commitment to Excellence".

We thank the Town Manager, Board of Selectmen, and most of all the citizens of our community for their support.

Table of Organization

Chief of Police

Joseph R. Devine

Patrol

Deputy Chief William F. Mulligan – Patrol Commander

Captain Michael Milligan – Assistant Patrol Commander

Lt. Lawrence Westholm – Shift Supervisor

Lt. Peter Albert – Shift Supervisor

Lt. Brian Boulay – Shift Supervisor

Sgt. John Maille – Shift Supervisor

Sgt. Paul Trepaney – Shift Supervisor

Sgt. Richard Desmond – Shift Supervisor

Sgt. Daniel Edmonds – Shift Supervisor

Off. Robert Kelleher

Off. John Dudash

Off. Dennis Foley

Off. Dean Killkelley

Off. Ronald Levierge

Off. Mathew Tarleton

Off. Edward Pane

Off. Theodore Dillon

Off. Brian Levesque

Off. Christopher Morency

Off. Michael Murray (School Resource Officer)

Off. Scott Park

Off. Denise Roy

Off. Kenneth Stimson

Off. Carl Scott

Off. Joseph Goodridge

Off. Thomas Prentiss

Off. Joseph Devine Jr.

Off. Eric Marquis

Criminal Investigation Unit

Det./Lt. Mark Doyle – Unit Commander

Det. James Hughes

Det. Theodore Curtis

Det. Scott Park

Juv./Det. Dean Killkelley

Juv./Det. Ronald Ketchie

Det. Paul Poirier

Administrative Services Division

Captain Paul V Stavenger – Unit Commander

Lt. Michael Dudash – Prosecutor

Off. Walter Kwiecinski – Community Service Officer

Carol Yule – Office Manager

Hilly Estey – Secretary to the Detective Unit

Laurie Perkins – Records

Judy York – Records

Kathy Yuhas – Records (Part/time)

Animal Control Unit

Willard Brown – Animal Control Officer
Carol Rivard – Part/time Animal Control Officer

Special Police Officers

S/O Ryan Mailhiot
S/O William McGowan
S/O Danielle Gosselin
S/O James Sullivan

S/O Ken MacLeod

S/O Dawn Shea
S/O Christopher Dowling
S/O Adam Hill
S/O Michael Bergeron

School Crossing Guards

Roy Ingerson
Ellen White
Ken Stimson Sr.

Patrol Division Activity and Service for 2000

During 2000 your police department responded to 12,423 requests for police service.

Request for Service by Beats:

	<u>1998</u>	<u>1999</u>	<u>2000</u>
Beat #1	3241	3308	3341
Beat #2	4556	4043	4173
Beat #3	2908	2844	3249
Beat #4	1628	1572	1660

Request for Service by Time of Day

0700 – 1500	5216	5053	5350
1500 – 2300	4843	4527	4867
2300 – 0700	2284	2187	2206
	<u>12343</u>	<u>11767</u>	<u>12423</u>

Other Police Activity

	<u>1998</u>	<u>1999</u>	<u>2000</u>
Ambulance Assists	770	854	859
Bomb Threats	2	2	2
Fire Department Assists	829	787	859
Animal Complaints	959	744	852
Bank Escorts	1	0	0
Missing Persons	402	378	67
House Checks	68	67	368
Unsecured Premises	270	317	218
Good Morning Calls	1260	1602	2151
Motor Vehicle Lockouts	154	125	235
Bank Checks	40	19	28
Burglar Alarms	746	720	766

PATROL DIVISION

The Patrol Division of the Merrimack Police Department is comprised of professional law enforcement officers dedicated to work in partnership with the residential community and the business community of Merrimack to fight crime, reduce fear, and improve the quality of life. Our Motto is "*SERVICE TO THE COMMUNITY*", "*COMMITMENT TO EXCELLENCE*" We believe in this Motto and will continue to work toward these goals. Your patrol division patrols the Town of Merrimack twenty-four hours each day, three hundred and sixty-five days each year. We look forward to the future and to serving the citizens of Merrimack in the new century.

Crime Factors

The presence of crime is a matter of serious concern, not only to the law enforcement profession, but also to society at large. Some factors affecting the volume and type of crimes occurring from place to place are:

- Population Density and degree of urbanization in a given area.
- Stability of population with respect to residence mobility, commuting patterns and transient factors.
- Modes of transportation and highway system.
- Economic conditions, including income and job availability.
- Family conditions with respect to divorce & family cohesiveness.
- Effective strength of the law enforcement agency, attitudes of citizenry toward crime.
- Crime reporting practices of citizenry.

Crimes Cleared by Police in 2000

A crime is cleared when at least one person is arrested, charged with the commission of the offense and turned over to the courts for prosecution. Several crimes may be cleared by the arrest of one person, while the arrest of many persons may clear only one crime. The police may also clear a crime by exceptional means when some element beyond the control of law enforcement precludes the placing of formal charges against the person. Examples of an exceptional clearance would be the death of the offender, or the victim's refusal to cooperate with the police.

Of particular interest to the citizens of our town, are crimes against the person and crimes against the property of another. These crimes are classified as Part #1 and Part #2 Crimes and are reportable to the State of New Hampshire each month.

A decrease in part #1 crimes from 558 reported in 1997 to 464 reported in 1998. Part #2 crimes went from 949 reported in 1997 down to 687 reported in 1998.

Part #1 Offenses

		1999			2000		
		<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>	<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>
0100	Murder	0			0		
0200	Rape	4	1	1	2	1	1
0300	Robbery	2	2		0		
0400	Assault (Aggravated)	7	7		5	2	
0500	Burglary	52	8		50	9	
	Residential	23	5		30	6	
	Non-residential	29	3		20	3	
0600	Larceny	246	48	5	318	36	
	Over \$500	155	35		233	29	5
	*Under \$500	91	13		85	7	
0700	Auto Theft	9	4		23	7	
0800	Assault (Simple)	115	109		132	106	
0900	Arson	0	0		0	0	
		435	176	6	523	161	6

*Rep.= Reported

Clr. = Cleared

Unf. = Unfounded

Part #2 Crimes

		1999			2000		
		<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>	<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>
1000	Forgery & Counterfeiting	13	2		6	1	
1100	Fraud	30	11		41	9	
1200	Embezzlement	0	0		0	0	
1300	Possessing Stolen Property	7	7		39	39	
1400	Criminal Mischief	316	22		271	35	
	Over \$100	143	15		138	9	
	Under \$100	173	7		52	34	
1500	Weapons – Carrying And Possessing	0	0		52	34	
1600	Prostitution	0	0		0	0	
1700	Sex Offenses	25	7	4	13	2	4
1800	Narcotic Offenses	51	50		39	32	
1900	Gambling Offenses	0	0		0	0	
2000	Offenses against Family and Child	7	2		26	4	
2100	OUIL	56	56		82	77	1
2200	Liquor Law Violations	51	51		20	17	
2300	Intoxication	86	86		42	40	
2400	Disorderly Conduct	15	15		50	20	
2600	Other Offenses	232	149		277	113	
		<u>889</u>	<u>458</u>	<u>4</u>	<u>958</u>	<u>423</u>	<u>5</u>

Motor Vehicle Accident Summary

	<u>1999</u>	<u>2000</u>
Fatal Accidents	2	0
Personal Injury Accidents	82	87
Property Damage Accidents	470	504
Non-Investigated Accidents	43	35
	<u>597</u>	<u>626</u>

Motor Vehicle Enforcement Summary

	<u>1999</u>	<u>2000</u>
Motor Vehicle Summons	2187	1945
Summons issued at accidents	36	8
Summons issued with reports	239	84
O.U.I.L. Arrests at accidents	13	0
Parking Enforcement	30	55
Traffic Warnings issued	7143	7072
Defective Equipment Tags issued	1136	1026

"Drive Defensively at all Times"

Traffic accidents are more likely to
occur in the Town of Merrimack between
the hours of:

7 A.M. / 8 A.M.	=	42
11 A.M. / 12 Noon	=	33
12 P.M. / 1 P.M.	=	36
2 P.M. / 3 P.M.	=	42
3 P.M. / 4 P.M.	=	74
4 P.M. / 5 P.M.	=	49
5 P.M. / 6 P.M.	=	66

During 2000 between the hours listed above a total of 342 traffic accidents occurred within our town.

School Resource Officers Report

The School Resource Officer (SRO) is primarily responsible for working within the school system to enforce the laws while promoting a safe and drug free environment and building positive relationships between students, faculty and the police. The SRO must be motivated to work with youth and have the ability to gain the respect of adolescents and teenagers while holding them accountable for their actions. The SRO must have the unique ability to perform functions of law enforcement officer, educator and counselor while becoming an integral member of the school community.

The information provided below, reflect activity between September and December 31, 2000.

<u>Activity</u>	<u>2000</u>
Calls for Service	79
Incident Reports	37
Arrests	19
Accident Reports	15
Theft Reports MV / Other	4
Criminal Mischief	0
Assaults	5
Weapons Confiscated	26
Drugs Confiscated	2
Racial Incidents	0
Court Appearances	12
Possession of Tobacco Products	11
<u>Educational</u>	
Counseling Sessions w/ Students	282
Counseling Session w/ Parents	52
Classroom Lectures	32
Professional Development Programs	3
Miscellaneous	16
Truancy	4
Agency Referrals	28
Meetings Attended	22
School Events Attended	0
Student Mediation	5
Hearings: Suspension / Expulsion	0
Meetings / Contacts w/ Juvenile Service Officer	19

Animal Control Officers Report for 2000

	<u>1999</u>	<u>2000</u>
Animal Control Complaints	744	852
Cruelty Reports	21	22
Bites Reported	15	20
Abates Served	86	80
Running at Large	347	352
Nuisance Offense	56	53
Menace Offense	20	11
Vicious Offense	16	17
Summons Served	3	2
Stray Farm Animals	6	6
Wild Life Calls	192	198
Dogs Impounded	75	98
Dogs Released to Owners	74	103
Dogs Adopted	9	11
Dogs taken to Humane Society for Cremation	2	17
Dogs released to Humane Society	5	17
Cats Impounded	11	6
Cats released to Owners	3	0
Cats Adopted	2	3
Cats taken to Humane Society for Cremation	27	26
Cats Released to Humane Society	13	137

Prosecutor's Report

Motor Vehicle Activity

	Town Ordinance	State Law
Speed	2	274
Uninspected	0	49
Unregistered	0	57
Financial Responsibility	0	7
Revocation / Suspension	0	92
O.U.I.L.	0	85
No Valid License	0	71
Stop Sign	0	11
Traffic Light	0	26
Solid Line	0	11
Fuel Users Permit	0	0
School Bus Violations	0	7
Change of Address	0	0
Parking Violations	3	12
Reckless Operation	0	20
Miscellaneous Violations	0	164

Criminal Activity

	Town Ordinance	State Law
Criminal Trespass	0	14
Bad Checks	0	3
Sex Offenses	0	8
Criminal Mischief	0	46
Assault / Reckless Conduct	0	80
Animal Complaints	0	0
Resisting Arrest	0	28
Drug Cases	0	65
Disorderly Conduct	0	14
Possession of Alcohol	0	51
Theft	0	40
Miscellaneous	0	20
		<hr/> 369

Felonies:

Indicted by Grand Jury	0	25
Probable Cause	0	20

Criminal Investigation Division

The Criminal Investigation Division of the Merrimack Police Department conducts investigations for the police department as well as other branches of town government. The unit consists of seven detectives, commanded by a Lieutenant.

The unit has one Juvenile Officer, one D.A.R.E. Officer, three criminal investigators and one detective assigned to narcotic investigations. The Merrimack Police Department also assigns an officer to the State of New Hampshire Attorney General's Drug Task Force.

The criminal bureau has had a very active year. The Narcotics Unit has 90 arrests for various related offenses in the first eleven months of 2000. The D.A.R.E. program now has been serving our schools for ten years. This Year, the 34th class of students will be graduating from the program. More than 5500 children have benefited from this effort.

The Criminal Bureau looks forward to providing investigative support where it is needed to make Merrimack a safe place to live and work.

D. A. R. E. Program

D.A.R.E. is the acronym for Drug Abuse Resistance Education, the single most widely used substance abuse prevention and safety promotion curriculum in the world. First developed in 1983, D.A.R.E. has undergone multiple revisions as research findings increased knowledge of effective substance abuse prevention among school aged youth. The main core class component of the D.A.R.E. program is the 17-chapter presentation given to Merrimack Mastricola 6th grade middle school students.

The James Mastricola Middle School 6th grade student population that will graduate from D.A.R.E. between September and June 2001 is projected to be four clusters, B6-1, B6-2, B6-3 and B6-4, totaling approximately 455 students. The D.A.R.E. program has reached nearly 5,500 Merrimack school children since 1989.

Education was key to achieving the goals of the D.A.R.E. program. The Merrimack Police Department's D.A.R.E. program goals are to help youngsters lead safe, healthy, drug-free lives. Youngsters are provided with factual information about the consequences of drug and alcohol abuse, but lessons do not end there.

D.A.R.E. reaches much deeper...shoring-up the student's self-esteem, solidifying strong character traits, giving youngsters the tools and internal assurance to resist drugs and violence.

In the nearly two decades since its beginning, D.A.R.E. has gone on to become the world's most widely implemented and most successful drug education and prevention program. Today, D.A.R.E. enters the new millennium with the following strengths and accomplishments:

- More than 49,000 police officers have been certified as D.A.R.E. instructors.
- Officers from 8600 law enforcement agencies are currently teaching D.A.R.E. in over 10,000 communities across America.
- Nearly 80% of our nation's school districts offer D.A.R.E.
- Drug abuse is a borderless threat and D.A.R.E. has responded by implementing programs in 51 other nations. In addition to the 47 States which have D.A.R.E. training centers, D.A.R.E. training sites have been established in the United Kingdom, Costa Rica, Canada, the Philippines, Brazil, the Caribbean, Honduras and Columbia.
- D.A.R.E., which is funded almost entirely through private donations, has received both praise and support from corporate America. Sponsors currently include HerbaLife, K-Mart, Mattel, Polaroid, Protection One, Ralph's Food 4 Less, Warner Brothers and Western Union.

The D.A.R.E. program was implemented into the Merrimack School District in 1989. The D.A.R.E. Instructor, Det. Ronald Ketchie, who began the program in 1989 is still teaching D.A.R.E. to Merrimack youngsters. Recently Officer Carl Scott became a second D.A.R.E. instructor for the Town of Merrimack.

Being a D.A.R.E. Officer has been, and will continue to be, a rewarding experience. The United States Congress awarded the Congressional Law Enforcement Medal for exceptional work in the D.A.R.E. program with New Hampshire youngsters, recently recognized Ronald Ketchie.

D.A.R.E. officers are grateful for the donations and support from the Merrimack community clubs, groups and business organizations. Without your continued support, the D.A.R.E. program could not be successful. Thanks to all. We need to continue our efforts against the threat of drugs and violence and with your continued support, we will succeed.

Drug Arrests

January

- (1) Possession of a Controlled drug with intent to distribute
- (6) Possession of a controlled drug

February

- (8) Possession of a controlled drug
- (1) Possession of a controlled drug with intent to distribute
- (1) 2 Counts of Sale of a controlled drug
- (1) Felony possession of a controlled drug

March

- (9) Possession of a controlled drug

April

- (17) Possession of a controlled drug

May

- (2) Possession of a controlled drug

June

- (4) Possession of a controlled drug

July

- (10) Possession of a controlled drug

August

- (9) Possession of a controlled drug
- (1) 3 counts of sale of a controlled drug &
1 count possession of a controlled drug with the intent to distribute

September

- (1) Felony possession of a controlled drug
- (7) Possession of a controlled drug

October

- (5) Possession of a controlled drug

November

- (5) Possession of a controlled drug

December

- (7) Possession of a controlled drug

Administrative Service Division

“Service to the Community”

“Commitment to Excellence”

It is the philosophy of the Merrimack Police Department that we engage in actions that promote and support organizational strategies to address the causes and reduce the fear of crime and social disorder through problem-solving tactics and community-police partnerships. Community policing is actually a return to traditional methods of policing. Sir Robert Peele, the father of modern policing, said in the 19th century that “the police are the public and the public are the police.” That is as true in the 21st century as it was then. Community policing is a return to the roots of law enforcement. Community Policing is proactive, solution-based, and community driven.

Your department serves you in a variety of ways. We serve by controlling traffic, giving aid in emergency situations, investigating crime, handling complaints, writing reports, controlling crowds, testifying in court and most important patrolling our neighborhoods.

Your department continues to be responsive to the needs of the community by continuing programs, which allow the community to have input into the service we provide, such as our Officer’s Appraisal Program, Community Services, Officers interaction to community groups and our “open-door” policy for all members of the Merrimack Community.

Our Community Policing program also offers a variety of seminars to the public. This past year, the Merrimack Police Department offered seminars in areas such as Women’s Self-Defense and Rape Awareness, Home Security Awareness, Children safety and Stranger Awareness. We spoke to schoolchildren at the elementary level on safety topics as well as the use of 9-1-1. Every fifth grade student participated in a discussion of Respect and Responsibility, and of course, we continued our very popular reading program to the 1st - 3rd graders.

We plan to continue to offer these seminars during the next year. We will again offer a two-phase seminar on “Internet Awareness” for parents and their children. We hope that many of you take advantage of the knowledge that will be given.

Available Community Service Programs

Neighborhood Crime Watch
Stranger Awareness
Child Abuse
Theft & Shoplifting
Home and Business Security Surveys
Drug and Alcohol Abuse
Operation House Check
Good Morning Program
Rape Awareness / Self-Defense
Operation Safe Return
Child Safety Seat check-point

Bicycle Safety
School Bus Safety
Highway Safety
Emergency Response & Liability
Baby-sitter Safety
Halloween Safety
Station Tours
Operation Identification
Child Safety Seat Loan Program
Disconnect the Violence
(Cell Phone Loan Program)

How We Kept Busy During 2000

Our Community Policing also offers a wide variety of programs to the public. This past year the Merrimack Police Department offered seminars in Internet Safety and Awareness, Woman's Self-Defense and Rape Awareness and Home Security and Neighborhood Watch Programs, Credit Card Fraud & Counterfeit Money and Senior Fraud. Also, we are able to offer to the public the opportunity to have a car seat checked for proper installation or assist in the installation of a new car seat. We also participated with AARP with their 55 Alive Driver Safety Program.

We continued our reading program with the 1st-3rd graders and spoke with elementary grade students and pre-schools regarding 911, stranger danger and consequences for your actions. We participated with the junior high and high school students in Project Safeguard making available DWI glasses. These glasses simulate impairment and show the student the effects of drinking and driving. We have also assisted the Middle School and High School in their discussions on Search and Seizure.

In addition to participating in our schools and community we also work with other organizations within the community. We made presentations to the Rotary Club on the use of DWI goggles. We also participated in various events around our community. The Library Festival, Halloween Fun Day at the Bandstand, Gunlock Giveaway sponsored by the Exchange Club and as a guest reader during Education Week. We fingerprinted children during breakfast with McGruff sponsored by the Ladies Auxiliary of the American Legion and breakfast with Santa sponsored by the Knights of Columbus. We were proud to assist the Merrimack Journal with there first hand and up close story on DWI and the alcohol connection as it pertained to the Breath Test. We continue to serve on the board of Crimeline as well as the Drug Advisory Council. We have even been asked to appear on Channel 13 in Nashua to speak on Internet Safety.

You may also find us at the Pheasant Lane Mall for Nashua Police's Law Enforcement weekend.

Good Morning Merrimack

Senior Citizens and people with disabilities call the Communications Center each morning between 8:00AM and 10:00 AM to report that all is well with them. If they fail to Make the call, a police officer is sent to their residence to check on their welfare.

House Checks

Holiday and vacation seasons bring many requests from the public for the police to check on residences when they leave for either the holiday and / or vacation. The department makes an effort to get by these vacant homes at least once per day.

Officer Appraisal Program

Each six weeks one complainant that each police officer has had contact with is revisited and questioned pertaining to:

- Was the complainant satisfied with the response time? If priority was given to another call, was the complainant told by the dispatcher when she/he reported the incident?
- Attitude of the dispatcher?
- How was the officer's appearance?
- What did the officer do and was the citizen satisfied with what action was taken?
- Questioned as to what we could do to improve our service to the public?

Walk-A-Long Program

Each shift supervisor directs each police officer to two particular locations. The officer will park his vehicle and walks the area for 30-60 minutes. Public contacts are made and the locations may well be a shopping center or a condo development.

Bicycle Patrol

Officers assigned to bicycle patrol, park their vehicles at a designated safe house, remove the bicycle from the patrol car, and will patrol a given area on bicycle. In each neighborhood he must make one contact with a citizen. If the officer receives a call for service he returns to his cruiser and answers the call.

Goals/Objectives

Each squad selects areas they will concentrate on during the six-week cycle they will be working in, selecting various areas according to the shift and documentation is returned showing how they met their quota.

School Reading Program

During the hours between 7:00 A.M. and 3:00 P.M., officers are assigned to the elementary schools, grades 1 through 3, to read a story and answer questions that youngsters might have. A very worthwhile program that brings the department into a very positive light with the students.

Special Olympics

We support and participate in the Special Olympics Torch Run and opening ceremonies at the New Hampshire Special Olympics program in Durham, New Hampshire.

Accreditation Program

Participation in the State of New Hampshire Public safety Service Accreditation Program. The department is moving along toward a Level #1 accreditation.

Directed Patrol

Selective Enforcement or "Directed Patrol", is given to areas within the community that have experienced an increase in a particular crime or dangerous situation. For example, If there was a road in town that had just recently been paved, and the speed of the motoring public increased, we would set up a directed patrol to monitor the speed of the traffic. If a particular area of town had experienced an increase in vandalism or theft, we would set up directed patrol in these areas, to establish a higher police presence, determine the cause of the situation and to take steps to deter further problems.

Police Honor Guard

The members of this unit participate in community activities whenever asked. This award winning Honor Guard brings honor and credit to the Police Department and to the Town of Merrimack.

Operation Safe Return

This program is a voluntary program administered by the Merrimack Police Department and offered to the citizens of Merrimack as a means of enrolling memory / non-verbal persons with the police to ensure their safe, dignified return to their home or place of care. This program is available to all persons school age and older.

Disconnect the Violence

This program is designed for men and women who are victims of domestic violence. The department has available several cellular telephones to loan to those who qualify. These telephones allow the victims of domestic violence to travel anywhere with the safety and security of knowing that assistance is just a phone call away.

Career Development

The Merrimack Police Department continues to make training a high priority. It has been shown that a well-trained police force is directly linked to professionalism. It is our goal to continue to present to the community a well-trained and professional staff.

The New Hampshire Police Standards and Training Council has been our primary source for training, however, other outside agencies have supplemented training resources.

The column entitled (# of officers) reflects the number of officers that have attended outside training during that particular month. The (# of hours) column represents the number of training hours that the officers attended.

<u>Month</u>	<u># of Officers</u>	<u># of Hours</u>
January	4	72
February	7	120
March	5	88
April	34	304
May	6	96
June	1	8
July	0	0
August	1	8
September	0	0
October	0	0
November	5	44
December	0	0
	<hr/> 63	<hr/> 740

These figures do not include such training as intoxilyzer Re-certification and other re-certifications as required by the State. Intoxilyzer re-certification was again 96 hours and each officer was required to qualify with their service weapon, those hours were 704. In-house roll call training, which is training given to each squad by their respective squad commanders and usually occurs prior to their shift was approximately 1144 hours.

2000 Report of the
Merrimack Public Safety Dispatch Center

Submitted by Paul V. Stavenger
Police Captain

Assistant Supervisor
Michele Dudash

Dispatchers

Anna Chaput

Sabrina Chaput

Tammy Paul

Danielle Gosselin

Emanuel Marcel
(Part-time)

The Merrimack Public Safety Dispatch Center continued to see changes in its personnel over the previous year. We had some resignations and some new hires, Tammy Paul was hired in September, which left two positions unfilled. WE have hired two individuals who are scheduled to begin their training in January 2001.

During this past year, we have not purchased any new equipment and I happy to report that the micro-wave system installed in 1999 continues to perform well. We have been busy though, setting up, installing and training our officers in the use of the mobile data terminals placed in each of our marked cruisers. This system will allow our officers to remain on the street and do their reports without having to come to the station.

One project still under way is the setting up of a back-up dispatching location. In the event that our dispatchers were unable to work from the police station, a system has been designed where they would travel to Central Fire and dispatch from that location.

I want to thank all of the dispatch personnel, for their understanding and support during the past year. I also wish to thank the Board of Selectmen, Town Manager and Departments Heads for their continued support, which allows us to operate at the level expected by the citizens of Merrimack.

Just a quick word regarding 9-1-1. We strongly encourage everyone who has an emergency situation to dial 9-1-1. Remember!, stay on the line with the 9-1-1 operator until they tell you that it is ok to hang up. Emergency personnel **NEED** to know updated information as they respond, staying on the line will provide that much-needed information. If you should dial 9-1-1 by accident, **STAY** on the telephone and explain to the operator that it was in error, you may expect an officer from the Police Department will respond to your home and verify that everything is **OK!**

For any business call please call 424-3774.

Activity During 2000

	<u>1999</u>	<u>2000</u>
Telephone Calls Placed	11,510	16,433
Telephone Calls Received	51,585	61,118
Radio Transmissions	249,648	289,979
Burglar Alarms Answered	723	766
Good Morning Calls	1,602	2,151
Window Service	10,556	11,293



“The Merrimack Police Department Team”

2000 Annual Report Of The
Department of Public Works
Submitted by Earle M. Chesley, P.E.
Director of Public Works & Engineering

Beginning the next century, the Department continued its mission to invest and improve the infrastructure that daily serves our community. We are pleased to report that we continue to fulfill this mission while maintaining stable expenditures.

The Department's greatest asset is our people. They are the folks who continually meet our goals. This year, we welcome three new employees to our Highway Division, John Butler, Jason Kimball, and Jason Schick. All three gentlemen are Equipment Operators. We are also pleased to report the promotion of Jacob Stevens to Highway Maintainer. Jacob began his career with the Department as a Recycling Attendant. Ray Dixon has also joined our staff as a Mechanic for the Wastewater Division. We also wish Marge Allgaier the very best on her retirement. Marge joined the Department in 1987. We will miss her friendly smile at our landfill's scale house and her perpetual optimism that some day the Boston Red Sox will win the series!

This year we began the reconstruction of a new bridge on Thornton Road over Pennichuck Brook. The bridge will replace the old bridge that was in very poor structural condition and had been restricted to a single lane of traffic during its last year of service. The new bridge is scheduled to be open for traffic late next spring. This will be the second bridge the Department has constructed through our Bridge Capital Reserve Fund.

We also substantially completed the reconstruction of the next phase of Seaverns Bridge Road. Many will recall that Seaverns Bridge Road had fallen into very poor condition. The Department, through a series of annual appropriations, has had the road reconstructed from Cramer Hill Road to Bates Road, including the installation of a twin 36-inch pipe culvert.

Our Wastewater Treatment Facility has undertaken a new initiative to develop an Environmental Management System. The facility is one of twenty-nine plants across the nation to participate in the program endorsed by the Environmental Protection Agency. Our facility is to be commended to be continually recognized nationally as a leader.

The Highway Division continued its very successful Pavement Management Program. We resurfaced Meetinghouse Road from Turkey Hill Road to Amherst Road, Amherst Road from Meetinghouse Road to JoEllen Drive, Baboosic Lake Road, from Ash Lane to Bean Road, Naticook Road from Amherst Road to Camp Sargent Road, Peaslee Road, from Naticook Road to Dahl Road, and Bates Road from Seavern's Bridge Road to Charles Road.

The Equipment Maintenance Division continued to maintain all of the vehicles and equipment operated by the Police Department, Fire Department, General Government Divisions, and Public Works. From excavators to motorcycles, the Division continues to meet the Town's demands.

The Building and Grounds Division continued to keep our Town Hall Complex and Police Station ship shape. With the installation of a sprinkler system in the Adult Community Center, they completed their initiative of having fire suppression systems installed in all of our major building. From the Christmas decorations of Abbie Griffin Park and Town Hall welcoming the holiday season to the annual planting of the red, white and blue petunias announcing the forth of July, we're proud of the work they perform.

The Solid Waste and Recycling Division continued their efforts to recycle which has enabled us to extend the life of our landfill. Last year, the Division composted approximately 3,000 cubic yards of leaf and yard waste which is provided to homeowners at no charge, recycled about 1,500 tons of recyclable materials, and disposed approximately 23,000 tons of refuse.

Overall, it was a productive year. Some notable accomplishments are listed below:

Administration/Engineering

- ◆ Technical advisor to the Nashua Regional Planning Commission, Nashua Area Regional Transportation Committee, and Nashua Regional Solid Waste District.
- ◆ Technical advisor to the Merrimack Solid Waste Advisory Committee and Merrimack Planning Board.
- ◆ Administered design of the Camp Sargent Road Sidewalk.
- ◆ Administered design of the Thornton Ferry Bridge.
- ◆ Administered construction Thornton Road Bridge.
- ◆ Administered construction of chemical feed, electrical upgrades and odor control improvements at the Wastewater Treatment Facility.
- ◆ Administered construction of the Adult Community Center Improvements.
- ◆ Administered construction of the Winter Dump Closure.

Highway Division

- ◆ Awarded annual contract for Town wide street sweeping, cemetery maintenance, and public grounds maintenance.
- ◆ Resurfaced Meetinghouse Road from Turkey Hill Road to Amherst Road, Amherst Road from Meetinghouse Road to JoEllen Drive, Baboosic Lake Road from Ash Lane to Bean Road, Naticook Road from Amherst Road to Camp Sargent Road, Peaslee Road from Naticook Road to Dahl Road, and Bates Road from Seaverns Bridge Road to Charles Road.
- ◆ Performed inspections of subdivision streets and related improvements at Chadsworth Court, Whittier Place, Picket Fence, Hadley Woods, Baboosic Brook Landing, Dirt Road, and Meadowoods.
- ◆ Maintained twenty-eight athletic fields.
- ◆ Reconstructed dugouts at Bise Field.
- ◆ Coordinated Operation Brightside Program, which included Meetinghouse Cemetery, Thornton's Ferry Cemetery, and landscaping at Veterans Park and Weston Park.
- ◆ Assisted Conservation Commission with beaver control.
- ◆ Replaced a drainage culvert on Fairway Drive.
- ◆ Installed a new drainage system and reconstructed a portion of Four Winds Drive.
- ◆ Installed a new drainage system on Peaslee Road near Braemore Drive.
- ◆ Installed drainage systems on Bigwood Drive and JoEllen Drive.
- ◆ Enlarged ice-skating rink and added beginner rink.
- ◆ Constructed a new residential drop off lift at the landfill.
- ◆ Repaired the Depot Street Boat Ramp.
- ◆ Constructed improvements to Weston Park.

Equipment Maintenance Division

- ◆ Set up three new police cruisers including installation of emergency light, painting, radio, and related police equipment.
- ◆ Set up one 4 x 4 pick-up 3/4-ton truck including installation of emergency lights, radio, toolbox and related public works equipment.
- ◆ Maintained and repaired all police vehicles, fire trucks and equipment, public works trucks and equipment, and town owned vehicles.
- ◆ Updated police vehicles with new computers.
- ◆ Maintained all Merrimack Village District equipment and vehicles.

Buildings and Grounds

- ◆ Planted annual flowers.
- ◆ Constructed new office space in New Town Hall.
- ◆ Maintained buildings and grounds at the Municipal Office Complex and Police Station.
- ◆ Loamed and seeded lawn areas at Municipal Office Complex.
- ◆ Installed stair treads in Old Town Hall.
- ◆ Installed sprinkler system at the Adult Community Center.
- ◆ Installed central air conditioning for District Court in Old Town Hall.
- ◆ Supported concerts and functions at the Bandstand.
- ◆ Supported 4th of July activities at Town Hall.
- ◆ Supported Christmas holiday activities at Abbie Griffin Park.
- ◆ Provided maintenance to Adult Community Center.

Solid Waste & Recycling Division

- ◆ Recycled and marketed more than 1,500 tons of materials which includes glass, cardboard, newspaper, plastics, aluminum cans, tin cans, magazines, tires, scrap metal, white goods, automobile batteries, used automotive oil and antifreeze.
- ◆ Composted approximately 3,000 cubic yards of yard waste and provided product to residents at no charge.
- ◆ Disposed approximately 23,000 tons of municipal solid waste and construction debris.
- ◆ Coordinated the Nashua Regional Household Hazardous Collection Days.
- ◆ Monitored groundwater characteristics with triannual testing program.
- ◆ Provided extended hours of operation during the summer.

Wastewater Division

- ◆ The Merrimack Wastewater Treatment Facility collected and treated over 1.352 billion gallons of wastewater with approximately 97.6 percent removals for biochemical oxygen demand (BOD) and approximately 95.9 percent removal for suspended solids (SS).
- ◆ Discontinued the use of chlorine gas and implemented the use of sodium hypochlorite for disinfection of effluent with SCADA monitoring and control.
- ◆ Discontinued the use of ammonia and implemented the use of Urea in its place with SCADA monitoring and control.
- ◆ Continued computer-based collection system inventory and maintenance schedule.
- ◆ Continue to upgrade SCADA system to include new systems.
- ◆ Laboratory continues working toward National Accreditation.
- ◆ Treated approximately 4.464 million gallons of septage for Merrimack homeowners and neighboring Souhegan communities.
- ◆ Continued with routine cleaning of sewer lines with sewer vac truck.
- ◆ Phase I of electrical system improvements, including replacement of electrical switchgear and transformer, near completion.

- ◆ Designed and implemented first phase of odor control projects to include trickling filter modifications and the covering of sludge tanks.
- ◆ Successfully completed sixth year of operation of enclosed organic waste composting facility.
- ◆ Continued to receive approval from Massachusetts Department of Environmental Protection to market stockpile and current production of compost.
- ◆ Continued to received approval from New York Department of Environmental Protection to market current production of compost. Merrimack compost currently being used in New York City – Central Park.
- ◆ Continue to receive approval from Rhode Island to market current production of compost.
- ◆ Produced approximately 22,000 cubic yards of compost, marketed about 19,600 cubic yards of compost in New Hampshire, Massachusetts, Connecticut and New York.
- ◆ Provided approximately 2,450cubic yards of compost to Merrimack residents.

MERRIMACK DEPARTMENT OF PUBLIC WORKS

ADMINISTRATION AND ENGINEERING DIVISION

Director of Public Works & Engineering
Earle M. Chesley, P.E.

Office Manager
Rebecca Starkey



HIGHWAY DIVISION

Assistant Director of Public Works

David C. Lent, P.E.

Highway Coordinator

Bruce Moreau

Highway Foremen

Joe Maguire

Boyd E. Trask

Public Works Inspector

David Mark

Secretary

Sue Gerow

Kevin Ballantine, Equipment Operator I **
Robert Burley, Equipment Operator I
John Butler, Equipment Operator I
Steve Curtis, Equipment Operator I
Ernest Doucette, Equipment Operator I
Lawrence Gay, Equipment Operator II
Leonard Heath, Equipment Operator I
Thomas Hudon, Equipment Operator I
Jason Kimball, Equipment Operator I

Louis Lapointe, Equipment Operator I
Wayne Lombard, Equipment Operator I
Robert Lovering, Equipment Operator II
Samuel Pollard, Equipment Operator I
Jason Schick, Equipment Operator I
Jacob Stevens, Highway Maintainer
Jeff Strong, Equipment Operator III
Robert Sullivan, Equipment Operator III
John Trythall, Equipment Operator I

** Resigned



EQUIPMENT MAINTENANCE DIVISION

**Equipment Maintenance Foreman
James Graham**

Ronald Bergeron, Mechanic II
Brian Friolet, Mechanic II
William Gilbody, Mechanic II

Sam Walker, Mechanic I
Gary Woodard, Mechanic II



SOLID WASTE & RECYCLING DIVISION

Solid Waste Foreman
Steven Doumas

Scale Operator/Secretary
Marjorie Allgaier *
Lon Woods

Earl Dubois, Equipment Operator III
John Murray, Recycling Attendant

Kenneth Mason, Equipment Operator III

* Retired



BUILDING & GROUNDS DIVISION

Custodial Maintenance Supervisor
Philip Meschino

Custodial Maintenance Workers
Steven Cook
Nathan Latour
John Martin



WASTEWATER DIVISION

Assistant Director of Public Works/Wastewater Division

Larry R. Spencer

Chief Operator

James E. Taylor

Assistant Chief Operator

Wayne Johnson

Maintenance Manager

Lee Vogel

Sewer Inspector

Donald A. Hamel

Laboratory Manager

Sharan Facteau

Industrial Wastewater Pretreatment Manager

Roger Descoteaux

Secretary

Becky Sullivan

John Adams, Equipment Operator III

David Blaine, Operator I

Richard Blanchard, Operator II/Lab Technician

Thomas Byron, Equipment Operator III

James Davala, Operator I

Donald Doucette, Equipment Operator III

James Dwire, Mechanic II

David Evans, Equipment Operator III

Robert Fisher, Mechanic II

Stephen Garczynski, Mechanic I

David Lyons, Operator I

Gary MacGrath, Equipment Operator III

Robert MacGrath, Mechanic II

Cecil Peter, Operator II

Lindsay Wilson, Mechanic II



Adopt-A-Road Program Report

We are pleased to provide this report of the Adopt A Road Program as approved by the Board of Selectmen and administered by the Department of Public Works. Introduced by Rep. Bob L'Heureux, then chairman of Merrimack Crimeline, the program allowed persons or organizations to 'adopt' all or parts of locally controlled roads for the purpose of picking up the litter at least twice a year. Having sponsor plates installed with Adopt signs on their sections of road recognizes our participants. As of this writing we have 24 'parents' addressing 27 roads or sections of roads. We are pleased to recognize these volunteers as follows:

American Legion, Post 98
Avant Gardener
Blackberry Knoll
Bob Ferguson
Boy Scouts of America, Troop 15
Boy Scouts of America, Troop 401
Carlson/GMAC Real Estate
Charlie McCaffery Carlson/GMAC Real Estate
College Mums
Debelis Family, The
F. Thornton Family, The
Grace Baptist Church Youth
Hickory Hollow Farm
Knights of Columbus, Queen of Peace Council
LCM Remodeling
Merrimack Conservation Commission
Merrimack Crimeline
Merrimack Friends & Families
Merrimack Veterinary Hospital
Reagh Greenleaf, Sr.
Tom Howe Septic Systems
Transupport, Inc.
Warren & Nancy Pease
Whitney Family, The

These sponsors, whether individual, family or business, demonstrate once again that volunteerism thrives in Merrimack. It is no surprise that we have been told how rewarding and how much fun this work is for participants. Although the program calls for a clean up in the spring and in the fall, some of our sponsors perform their clean up on a continuous basis as they take their walks. One person found an endorsed money order and was able to get it back to the owner. Another reported that he left bags of litter on the roadside and when he went back to get them to bring to the Landfill, they were 'stolen'. Apparently we even have volunteers helping volunteers.

We offer our participants a very big THANK YOU!!!

While the program has been very successful, we still have more areas available for interested groups. For further information and applications please contact our Public Works Department at 424-5137.

**2000 Annual Report of the
Town Clerk/Tax Collector's Office**

**Submitted by Diane Pollock
Town Clerk/Tax Collector**

The year 2000 began on a good note and the department was thankful that we had completed our computer conversion from our old system to our new one in December 1999. On January 1, 2000 our old system "crashed" as it was not Y2K compliant. With the new system implemented it was business as usual when the office opened after the holiday. We wish to thank all of our customers for their patience and understanding during this past year as we learned the system.

A continued strong economy marked 2000 as another year of record collections. For the second year in a row, auto registration revenues topped the three million-dollar mark. This represents an increase of approximately \$300,000 over 1999 revenues. Property tax collections also remained strong and resulted in only two properties being tax dedeed this year.

Elections, Town Meetings, and voting processes were key highlights of this past year that kept the department very busy. Presidential election years are challenging to the department as a typical presidential election year entails four elections. This year was an exception, as the department had to coordinate five elections due to the special Town Meeting that was held in August. During the course of the year it seemed like we went from one election to another. The year began with the presidential primary and the deliberative session of town meeting both held in February within a one-week period. The second session of town meeting, or all day voting, was held in March. In June the deliberative session of the special town meeting was held, and all day voting occurred in August. September brought the state primary and in November the general election was held.

At the special town meeting held in August voters approved a second polling place for residents residing on Amherst Road, and south of Amherst Road and Greeley Street. The September primary generally proves to have a lower volume of voter turnout and was the ideal time to test the two polling places, as well as the new voting machines that were approved in the budget and purchased during the year. A lot of planning and preparation was devoted to ensure that the utilization of two polling places was a smooth one. Planning sessions held with staff, the town Moderator and the Supervisors of the Checklist proved valuable, as the transition to the two precincts was a smooth one.

Education and training continued to be an important aspect to staff development. Employees attended various training seminars and workshops related to their job functions, such as motor vehicles, vital records processing, elections, and computer education.

I would like to extend a special thank you to the staff, Linda Hall, Janet Killpartrick, Nancy Deslauriers, Tracy Linker and Maureen Covell, and part-timer Ruth Liberty for their hard work and dedication during this past year. It is their efforts that make the operations of the department and their service to you, our customers, so successful.



"The Town Clerk/Tax Collector Office Team"

2000 Annual Report Of The
Town Manager
Submitted by Dean E. Shankle, Jr.
Town Manager

One of the highlights of my year was the month I spent in Ukraine. I had the chance to visit the Transcarpathian region of that part of the former Soviet Union and work with college students and local and regional government officials. It was an amazing opportunity and I learned as much (probably more) than I taught. And one of the things I learned (which, really, I had already known before I left) was that the staff in Merrimack is absolutely top-notch.

During the time I was gone, the Board of Selectmen appointed Assistant Town Manager Betty Spence as Acting Town Manager. She stepped in and handled everything beautifully. Although there were some unusual events that occurred and some on-going issues that she needed to address, everything ran smoothly. Each of the Department Supervisors also stepped up and made sure that during my absence issues were dealt with appropriately. Of course, I expected as much, as did the Selectmen, which is why I was able to take the time to go.

That is why I am especially pleased that this year's Town Report is dedicated to all of the people who work for the town, whether or not they are paid. The professionalism and dedication to public service of these folks make Merrimack, without question, one of the best communities in the state.

My problem, of course, is to try to highlight and thank everyone who deserves it. And, obviously, this cannot be done in one page. If I tried I would leave out someone who has been crucial to the town's on-going success. So, I will not even try.

What I will do instead is encourage you to read each and every page of this report. As you see the wide variety of activities that occur within town government you will start to understand better the diversity of skills, talents and knowledge that are represented by town employees and volunteers.

One of the issues that I focused on during 2000 was increasing public awareness of the activities of town government. More departments produced regular programming for the town's cable access channel. We improved functionality of the town's web site and added a discussion forum. We worked toward better integration of our channels of communication and, at the end of the year, received approval from the Board of Selectmen to add a Director of Community Communications position to my staff.

I believe that in 2000 the Town took some very positive steps forward in reorganizations and staffing. As you read through this report, you will see what I mean. But remember, these things work, and government improves, because of the volunteers and staff that serve the Town. I want to take this opportunity to publicly thank all of them and to tell future generations who might read this report that, in the year 2000, the people who served Merrimack were responsible for making our community second to none.



“Our Town Manager Hard At Work”



“General Government Team”

2000 Annual Report Of The
Welfare Department
Submitted by Carol Healey
Welfare Administrator

History

Welfare systems are formalized versions of types of social support that societies have always maintained. In all societies since the beginning of civilization, able-bodied adults have worked to support themselves as well as to provide for young, elderly, and disabled family members and, often, non family members. By the Middle Ages in Europe, societies began to establish formal economic arrangements for giving charity to those in need.

By the late 16th and early 17th century British government established the "English Poor Laws" in an attempt to establish clear public responsibility for the care of the poor.

The American colonists imported the framework of the British Poor Laws and by the early 19th century, states required that counties or municipalities provide for the poor and needy. Local governments carried out this responsibility in one of four ways: by auctioning off the poor to bidders who could use them as workers; by contracting with wealthier families to take care of them; by placing the poor and needy in workhouses; or by providing them with assistance in cash or goods.

Throughout American history welfare assistance has evolved and continues to change in an attempt to meet the needs of the "deserving poor" and the "undeserving poor" with the adoption of various programs such as the Civil War Pension, Mothers' Pensions, and Social Security Act, and the most recent welfare reform known as the Personal Responsibility and Work Opportunity Reconciliation Act.

Overview

All of the 234 towns and cities in the state of New Hampshire are required to provide general assistance per say RSA 165:1 (I), "Whenever a person in any town is poor and unable to support himself, he shall be relieved and maintained by the overseers of public welfare of such town..."

The Town of Merrimack has administered this responsibility through the Welfare Administrator whose responsibility is to assess individual need as determined by guidelines set forth by the Town of Merrimack as adopted by the Board of Selectman.

General/Emergency assistance is offered in a variety of ways such as referrals to community and state agencies, cash/voucher assistance with groceries, rent, utilities and coordination/accessing programs such as the Santa Fund, Abbie Griffin Hospital Fund, SAAB Crisis Fund, Firefighters Union Fund, and Naticook Day Camp

scholarships. Reimbursement is expected and one is required to repay the town once financially able to do so.

Welfare Budget Overview

	<u>FY 97/98</u>	<u>FY 98/99</u>	<u>FY 99/00</u>
Operating Budget	\$146,158.00	\$146,623.00	\$140,571.56
Client Expenditures	\$ 35,069.03	\$ 47,275.24	\$ 45,118.34
Housing	\$ 20,757.00	\$ 30,248.09	\$ 25,388.83
Oil/Gas Heat	\$ 481.32	\$ 100.00	\$ 1,343.58
Electricity	\$ 3,355.37	\$ 3,154.96	\$ 8,720.53
Food	\$ 1,796.83	\$ 4,998.54	\$ 4,951.21
Other	\$ 8,678.51	\$ 8,773.56	\$ 4,714.19

Interesting Happenings in Merrimack

This past year Merrimack said good-bye to Celeste Midolo as the Welfare Administrator and welcomed Carol Healey to the position. She began working for the town and providing assistance to its residents this fall.

Over the past years a number of community organizations and private residents have generously provided their assistance to the needs of Merrimack residents and continue to do so. A number of programs, such as camp scholarships, food drives and donations, vision and hearing assistance, and donations of gifts and Christmas trees during the holiday season would not be in effect today if it were not for the dedication of these organizations and individuals.

Some of the valued programs and services are as follows:

Abbie Griffin Hospital Fund: Established for the purpose of paying hospital expenses "in whole or in part of bonafide residents who are financially unable to do so". Applications for this fund are available during October and/or November of each year.

Food Pantries: These programs are a valuable resource to those needing to supplement their monthly food budget. There are four located throughout the Merrimack area run by local churches and sponsored by many residents and businesses of our town.

Naticook Day Camp: Scholarships are awarded to children of Merrimack for two-week attendance during the summer months. The Merrimack Rotary Club and the Sean A. Looney Fund donate scholarships. This year, 10 children were able to attend fun-filled weeks of learning and skill building at Naticook Day Camp.

SAAB Crisis Fund: This fund consists of donations received from private individuals or companies who wish to contribute to the general well being of Merrimack residents. These donations have allowed families to retain their phone services in order to find employment and obtain child care services so that they may remain employed or assist with heating costs beyond their means.

Merrimack Firefighter's Union: This fund provides annual assistance for heating oil and electricity to Merrimack families on a one-time basis. This fund is a tremendous help to families and implemented with honest respect for the community by its union members.

Holiday Assistance: An overwhelming amount of assistance is available each holiday season due to the generosity of individuals, civic organizations and local companies. Individuals who are in need or who know of someone who could benefit from food baskets and gift donations should contact the welfare office by mid-October to indicate their intentions. Approximately 30 families/individuals were assisted with donations of turkeys, food baskets, gift certificates, and presents this year.

Southern NH Fuel Assistance Program: This program begins December 1st and runs through May 1st each year. Benefits from \$150.00 to \$750.00 are available to heat homes during the winter season. Eligibility and benefit amounts are determined by gross household income, number of household members and vulnerability to heating costs. Appointments are necessary. Interested persons should contact the Nashua area office at 889-3440.

Additional information about these and other programs can be obtained by contacting Carol Healey at 423-8535.



2000 Annual Report Of The
Zoning Board of Adjustment
Submitted by Richard W. Barry
Chairman

The Zoning Board of Adjustment held eleven meetings from January 1, 2000 through December 31, 2000.

Forty-eight petitions for variances, special exceptions, equitable waivers, or appeals from administrative decisions were received as compared to 35 in 1999, forty-three received in 1998, fifty-seven in 1997, and sixty-six in 1996.

Summary of petitions submitted by type and resulting action:

<u>Variances</u>	<u>Granted</u>	<u>Denied</u>	<u>Withdrawn*</u>
Signs	0	0	0
Lot and Yard Setbacks	8	5	2
Use	2	2	4
 <u>Special Exceptions</u>			
Use	4	0	0
Accessory Dwelling Unit	6	0	1
 <u>Other</u>			
Appeals of Administrative Decisions	6	2	2
Equitable Waivers	3	1	0
 Requests for Rehearings	2	4	1
* or tabled			

The Annual Meeting saw the re-election of Richard Barry as Chairman of the Board and Mark Kanakis as Vice-Chairman. The Board consists of 5 full members: Chairman Barry, Mark Kanakis, Timothy Dutton, Patricia Mellor, and Richard Meyers, as well as four alternate members: Ross Hall, John O'Neil, and new members Bill Barry, and Richard Hinch. Members this year re-visited Section VI of the By-Laws, amending the time period during which effected parties may apply for a rehearing, in order to reflect the State's amendment to RSA 676:3, II.

The Board continues to be staffed by Community Development Director Jay Minkarah and Planning and Zoning Assistant Louise Donington.



Zoning Board of Adjustment



Highway Safety Committee

**BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 2000**

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
OCT. 1999				
1	NASHUA	JACOB PETER	MARK SAVARY	CATHY SAVARY
4	MANCHESTER	LUCAS JOHN	JAMIE REXFORD	JESSICA REXFORD
5	NASHUA	GRACE ELIZABETH	PETER CARIGNAN	MARY ELLEN CARIGNAN
8	MANCHESTER	OWYN MICHAEL	MICHAEL DESROCHERS	JULIANNE DESROCHERS
9	NASHUA	ALANA RAE	PETER N'TAPALIS	RUTH N'TAPALIS
10	NASHUA	KYLE GILBERT	JEFFREY LISCOUSKI	LEE LISCOUSKI
13	MANCHESTER	KAITLYN MARY	MICHAEL ADAMS	SUSAN ADAMS
14	NASHUA	SPENCER ROBERT	FREDERICK SNELL	SHERRIE SNELL
15	BOSTON, MA	HOPE ANGEL	TIMOTHY DALEY	JILL DALEY
16	MANCHESTER	ZACHARY AUSTIN	STEPHEN SIGNOR	SHANNON SIGNOR
16	MANCHESTER	TAYLOR HOPE	STEPHEN SIGNOR	SHANNON SIGNOR
19	MANCHESTER	LINDSEY MERCER	MICHAEL HYLAND	PAMELA HYLAND
19	DERRY	ABBY ELIZABETH	ALAN MORSE	JENNIFER MORSE
20	NASHUA	JAKE ROBERT	CRAIG REYNOLDS	AMY REYNOLDS
20	NASHUA	ALEXANDER PILO	CHRISTOPHER SOULE	MARSHA SOULE
20	BEVERLY, MA	BENJAMIN JAMES	JOHN RICHARDS	RENALEE RICHARDS
20	NASHUA	ELI DANKHOFF	STEVEN BUCK	DENISE BUCK
21	MANCHESTER	CAMERON JOHN	TIMOTHY SCOTT	FYLISITY SCOTT
21	NASHUA	ERIN ELISABETH	SCOTT FINKEN	LINDSEY FINKEN
22	NASHUA	DEREK ANTHONY	DAVID BUTLER	PATRICIA BUTLER
22	NASHUA	MEGAN JACQUELINE	ALAN SOUCY	SUSAN SOUCY
24	NASHUA	MICHAEL TIMOTHY	TIMOTHY BAMFORD	KRISTIN SAMFORD
28	MANCHESTER	SETH RILEY BRACKETT	HAYDON ANDREWS	ROBIN ANDREWS
31	NASHUA	ZACHARY DREW	ALBERT TUCCI	LYNN TUCCI

NOV.				
4	MANCHESTER	CAYLEE CATHERINE	JOHN DUDASH	DOROTHEA DUDASH

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
4	NASHUA	TYLER WILLIAM	KEVIN NEARY	ISABEL PORE-NEARY
7	NASHUA	COREY ANDREW CHARLES	MATTHEW ARNOLD	KELLY ARNOLD
9	MANCHESTER	CHLOE MADELINE	PETER BOYACK	KENDRA BOYACK
9	NASHUA	KYRALYNN RUTH	JEFFREY BOUCHER	KIRSTEN BOUCHER
10	NASHUA	BRYAN HUNTER	TIMOTHY GUILMETTE	MICHELLE GUILMETTE
13	NASHUA	BRADLEY WILLIAM	WILLIAM RUSSELL	TRACY RUSSELL
13	NASHUA	MARY-KATE DOROTHY	DWIGHT DIMARTINO	CATHERINE DIMARTINO
13	NASHUA	TYLER JAMES	LAWRENCE MARTIN	PATRICIA MARTIN
17	NASHUA	MADISON QUINN	PAUL MCLAUGHLIN	MARY MCLAUGHLIN
20	NASHUA	CAROLINE MARIE	DANIEL VALLUZZI	MICHELLE VALLUZZI
22	NASHUA	SARAH MARIE	ERIK HANSEN	HEATHER HANSEN
23	NASHUA	ZACHARY RICHARD	FRED BULOW	PAMELA BULOW
27	NASHUA	KYLE THOMAS	BRYAN ARCHAMBAULT	KATHRYN ARCHAMBAULT
28	MANCHESTER	EDWARD WILLIAM	EDWARD MATZ	LINDA MATZ
28	NASHUA	LEILANA JANINE	HAUKE HOELTERLING	JANETTE HOELTERLING
29	NASHUA	NICOLE MARIE	PHILIP HANEY	SHARYN HANEY
30	NASHUA	JENNIFER LEE	SCOTT MACINTYRE	PATRICIA MACINTYRE

DEC.

2	NASHUA	ANDREA KATHERINE	ROBERT KIRKPATRICK	CHRISTYN KIRKPATRICK
5	NASHUA	MARTIN HOWELL	DAVID LYONS	STEPHANIE LYONS
6	NASHUA	JOEL JOHN	KADAVIL CHERIAN	SUSAN CHERIAN
6	NASHUA	DUNCAN AVERY	FRANK RUSSELL	TERESA RUSSELL
6	NASHUA	BLAKE JOLIE EVERETT	BLAKE JACOBY	SHELLY JACOBY
7	MANCHESTER	NICHOLAS AARON	CHRISTOPHER BUDA	DENISE BUDA
8	MANCHESTER	ALEXANDRA ELISE	DONALD SPENCER	JILL SPENCER
9	MANCHESTER	JOSHUA SCOTT	DALE SAVOY	JENNIFER SAVOY
10	NASHUA	REGAN JOSEPH	VANCE SEDLAR	KAREN SEDLAR
11	NASHUA	JARED MICHAEL LEMAY	CHRISTOPHER SOSA	BETH SOSA
13	NASHUA	STEPHEN TAGLIAMONTE	GARY LINCOLN	ELAINE TAGLIAMONTE
15	NASHUA	JACOB SCOTT	DOUGLAS LANDRY	JENNIFER LANDRY
20	NASHUA	JAMES WILD	JAMES MURRAY	MARCIE MURRAY

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
20	MANCHESTER	EMERSON THOMAS	MARC NOZELL	WENDY THOMAS
22	LEBANON	GABRIELLE JUSTINE	PAUL LAMY	AMY LAMY
23	NASHUA	RYDER SLADE	CLAYTON BOOTHROYD	COURTNEY BOOTHROYD
25	NASHUA	CAROLINE ANN	RICHARD WARD	LISA WARD
28	MANCHESTER	CHRISTOPHER NORMAND	NORMAND VALLEE	CATHY VALLEE
31	NASHUA	BRIANNA ANGELIE	EDWIN DE LA MOTA	ANGIE DE LA MOTA
JAN. 2000				
1	NASHUA	ARIANA MARIE	PETER ROBERTS	CHERRI ROBERTS
10	MANCHESTER	LAUREN RUTH	ANTHONY DADDARIO	SARAH DADDARIO
12	MANCHESTER	LAUREN NATALIA	DAVID JOHNSON	JENNILENE JOHNSON
13	NASHUA	CORY ARMANDO	DARYL TORIBIO	WENDY TORIBIO
14	NASHUA	BRIANNA LYNN	BRIAN SAWYER	BELINDA SAWYER
15	MANCHESTER	ANNA MARIE	CHRISTOPHER DOBENS	MARIANNE DOBENS
15	NASHUA	CHRISTOPHER ROBERT	KEVIN BERUBE	DEEANNE BERUBE
16	NASHUA	JESSICA MEGAN	CHEONG-WHA CHANG	GRACE CHANG
16	NASHUA	NICHOLAS ALLAN	JOHN VAUTOUR	THERESA VAUTOUR
17	NASHUA	ANNA KATHLEEN	EUGENE VIGNERON	CYNTHIA KNIGHT-VIGNERON
18	LOWELL, MA	SEBASTIAN STOHN	DANIEL GUILBEAULT	ANDREA GUILBEAULT
21	NASHUA	SAYA YVONNE	JOHN NORTON	YOSHIE NORTON
22	NASHUA	JASON ALLEN	CLAYTON WILSON	DIANE WILSON
22	MERRIMACK	WILLIAM JOSEPH	BRIAN DEAN	JODY DEAN
23	NASHUA	MEGAN JEANINE	JAY BRULE	DAWN BRULE
25	NASHUA	NICOLE MARIE	STEPHEN AMARI	SHELLEY AMARI
26	NASHUA	BRYANNA ROSE	ROBERT BERGEVIN	MELODY BERGEVIN
26	NASHUA	CARLY ANN	RAYMOND LECLAIRE	ANN LECLAIRE
27	NASHUA	ZACHARY SAGE	JOHN ERICKSON	JENNIFER ERICKSON
28	NASHUA	MITCHELL RYAN	EDGAR DEDE	JENNIFER DEDE
31	NASHUA	ELLEN VICTORIA	ROBERT JONES	VIRGINIA JONES
FEB.				
1	NASHUA	JEFFREY NEAL	STEPHEN JOHNSTON	CYNTHIA JOHNSTON

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
2	NASHUA	KAITLYN MARIE	DARWYN COOK	ROSE COOK
4	MANCHESTER	GRANT ARTHUR	ARTHUR MERCIER	MARILYN MERCIER
4	NASHUA	AARON MICHAEL	MICHAEL SAULNIER	MARY SAULNIER
4	NASHUA	JOSHUA PATRICK	PATRICK NABER	JILL NABER
6	NASHUA	TAYLOR ANN	GREG LANDRY	COLEEN LANDRY
7	NASHUA	JESSICA LYNN	ALAN BEAUDRY	ROBIN BEAUDRY
7	MANCHESTER	GREGORY GEORGE	GREGORY AMATO	MARY AMATO
8	NASHUA	RILEY BLAIR	SCOTT CAVANAGH	BONNE CAVANAGH
8	NASHUA	OLIVIA ELENi	PERICLES KAPSAMBELIS	MELISSA KAPSAMBELIS
8	NASHUA	ETHAN KURT	JOEL PETERMANN	JANE PETERMANN
10	NASHUA	GREGORY MICHAEL	MICHAEL DOVAS	KATHLEEN DOVAS
11	NASHUA	ZACHARY ALEXANDER	DENIS DANCOES	DUMARI DANCOES
16	NASHUA	PEYTON DALEY	WILLIAM MCGONEGAL	DEBRA MCGONEGAL
17	NASHUA	DAWSON PHILIP	DAVID BATCHELDER	RACHEL BATCHELDER
18	NASHUA	SIERAH NICOLE	JASON MILES	SHERRY MILES
19	NASHUA	SAMUEL JOSEPH	JOSEPH LEOMBRUNO	JULIE LEOMBRUNO
19	NASHUA	PETER THOMAS	JOSEPH LEOMBRUNO	JULIE LEOMBRUNO
20	NASHUA	AUSTIN COLE	MARK MEGALAITIS	STACEY MEGALAITIS
20	MANCHESTER	BENJAMIN WILLIAM	MICHAEL ROCKWELL	CHERYL KITSIS
23	NASHUA	EMILY JEWELL	LEONARD VANHIRTUM	BRENDA VANHIRTUM
24	NASHUA	MACKENZIE ROSE	JOHN FRANCOEUR	ROSE FRANCOEUR
26	MANCHESTER	TARA ANNE	PETER DUFFY	DIANE DUFFY
26	NASHUA	ALVIN ARIEL	ARTURO COSTA	ADA MEDINA
26	MANCHESTER	LANDON MICHAEL	MICHAEL HENZLEY	SUSANNA HENZLEY
26	MANCHESTER	BRIDGET ASHLEY	PHILIP WORSTER	KRISTIN WORSTER
27	NASHUA	MACKENZIE JEAN	JEFFREY SEARLES	KEIME SEARLES
MARCH				
5	NASHUA	MAXWELL RICHARD	KENNETH NOWAK	STEPHANIE NOWAK
6	NASHUA	LEAH MARIE	HEINZ SMITH	TRACIE SMITH
9	BOSTON, MA	PATRICK THOMAS	ROBERT MANNING	SUSAN MANNING
13	NASHUA	JACK NOLAN	MARK ST. HILAIRE	JENNIFER ST. HILAIRE

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
14	NASHUA	NADIA JOLANTA	JASON NYBERG	AGNIESZKA NYBERG
14	MANCHESTER	SARAH NICOLE	MARC GOMES-CASSERES	LOUISE GOMES-CASSERES
14	MANCHESTER	EMILIA ALEXANDRA	PATRICK STEELE	ANNA STEELE
17	NASHUA	CHAD ROLAND	DAVID MASKIEWICZ	CHRISTINE MASKIEWICZ
17	MANCHESTER	JENNA VERONICA	DANIEL CHAMBERS	JEANNE CHAMBERS
20	NASHUA	MADELINE MARIE	DAVID ONDZES	NATASHA ONDZES
20	NASHUA	DANIEL ARTHUR	DAVID ONDZES	NATASHA ONDZES
21	NASHUA	MATTHEW STEPHEN	PAUL HARKINS	CHRISTINE HARKINS
22	NASHUA	ERIC BRADLEY	DAVID HILTON	DIONNE HILTON
23	NASHUA	SYDNEY MARIE	MICHAEL JOSEPH	ELLEN JOSEPH
23	MANCHESTER	JACK BOGGS	MARK DOWNING	CHERYL DOWNING
23	NASHUA	LUC FRANCOIS	GARY GAUVIN	SHERI GAUVIN
29	NASHUA	HALEY LYNN	JOSEPH FICHTNER	SUZANNE FICHTNER
30	BOSTON, MA	MITCHELL ALEXANDER	MARK DUVAL	DONNA DUVAL
30	NASHUA	FRANCESCO WILLIAM	FRANCESCO GALLETTI	MARY GALLETTI
31	MANCHESTER	JUSTIN CHARLES	CHARLES JONES	LUCY JONES
APRIL				
1	MANCHESTER	ANDREW YANG	MICHAEL FOSTER	XIAOFENG FOSTER
1	NASHUA	CLAIRE ANNE	CLIVE JARMAN	LISA JARMAN
3	NASHUA	SOPHIE ROSE	ROBERT ARNOLD	EMILY ARNOLD
4	NASHUA	CHRISTINA ROBYN	ROBERT BEVILL	JANICE BEVILL
6	NASHUA	BRENDAN MICHAEL	DAVID PARR	LORRAINE PARR
7	MANCHESTER	CAITLYN ASHLEY	KEVIN BOWEN	STEFANIE BOWEN
7	NASHUA	NICHOLAS KEROP	ROBERT KAZAZIAN	MANOUSH KAZAZIAN
7	NASHUA	COLIN R F	JON WANDELL	SUSAN WANDELL
7	NASHUA	MATTHEW DAVID	MATTHEW BROWN	KAREN BROWN
10	NASHUA	TREVOR DENNIS	DENNIS KURDEK	CHERYL KURDEK
10	NASHUA	SHANNON MARY	HENRY STEPHAN	KATHLEEN STEPHAN
12	NASHUA	DAVID MATTHEW	MATTHEW LARKIN	JOLEY LARKIN
13	MANCHESTER	NICOLE ASHLYN	JAMES COLLINS	CHERYL COLLINS
13	BOSTON, MA	CONNOR ETHAN	JAMES OGORCHOCK	ANNA OGORCHOCK

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
17	MANCHESTER	MATTHEW EARLE	EARLE SIMPSON	RHONDA SIMPSON
18	NASHUA	RYAN WILLIAM	KEVIN HEATH	HEIDI HEATH
18	NASHUA	JOHN ANTHONY	DAVID KULHA	ANDREA KULHA
19	NASHUA	ALYSSA PAIGE	JEFFEREY DENEILL	GRETCHEN DENEILL
19	NASHUA	CHRISTINA ROSE	KENT NICKERSON	SHIRLEY NICKERSON
20	NASHUA	SAMANTHA AUDREY	JEFFEREY MACHEMER	LISA MACHEMER
21	NASHUA	KENDRA ANGEL	DAVID DAPOLITO	DONNA DAPOLITO
21	NASHUA	RACHEL SIMONE	MICHAEL DRAKE	SHELLEY DRAKE
25	NASHUA	RYAN FARRELL	SEAN REARDON	DEIDRA REARDON
26	MANCHESTER	ANDREW TYLER	LOREN FRANK	KRIS FRANK
26	MANCHESTER	AUSTIN GERARD	GERARD LESAGE	LORI LESAGE
26	MANCHESTER	CAMDEN WAYNE	MATHIEW HEBERT	KATRINA HEBERT
26	NASHUA	SIENNA GRACE	DOMINIQUE PAQUAY	SANDRA KNOEPFEL-PAQUAY
27	NASHUA	TERESINA JUDITH	SEAN O'HARE	ELIZABETH O'HARE
27	BEVERLY, MA	LAUREN REILLY	JEFFREY MESSER	JENNIFER MESSER
27	MANCHESTER	GARRETT ROBERT	ROBERT FLECKENSTEIN	ANDREA FLECKENSTEIN
27	NASHUA	REBECCA MACKENZIE	MATTHEW IDE	ELIZABETH IDE
27	NASHUA	SPENSER DONALD	SHAUN CLARK	LISA CLARK
28	MANCHESTER	CLAIRE ROSE	PAUL KELLY	KRISTIN KELLY
28	NASHUA	HALEY MICHELLE	ROGER BOISVERT	GAIL BOISVERT
28	MANCHESTER	SYDNEY DONNA	DAVID CURRIE	EVELYN CURRIE
MAY				
1	NASHUA	CAMERON MATTHEW	TODD LEO	MONICA LEO
1	NASHUA	EMMA MAE	RONALD MINER	CAROL MINER
3	NASHUA	LENA VERONICA	WILLIAM CUMMINGS	EMILY OTTERMAN
4	MANCHESTER	DYLAN HUNTER	BARRY CRAWFORD	LINDA CRAWFORD
5	NASHUA	IAN CARTER	LARRY CUMMINGS	GRETCHEN CUMMINGS
5	MANCHESTER	MACKENZIE ROSE	MICHAEL NEUMAN	JENNIFER NEUMAN
8	NASHUA	ASHLEY ELIZABETH	GREGORY WILLAN	CHERYL WILLAN
11	NASHUA	DAVID JAMES	STEVEN ANDERSON	CHERYL ANDERSON
11	MANCHESTER	ALEXIA NICOLE	ERICK ARNDT	LYNN ARNDT

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
13	NASHUA	ALEXANDRA NICOLE	SCOTT DUBOIS	JENNIFER DUBOIS
14	NASHUA	RACHEL ANN	MICHAEL BEYGELMAN	GAIL BEYGELMAN
15	MANCHESTER	JASON ROBERT	RICHARD HATFIELD	CHRISTINE HATFIELD
15	MANCHESTER	ELIJAH ROBERT	JEFFREY GAUMONT	KIM GAUMONT
15	MANCHESTER	CALEB MATTHEW	DALE PLUMMER	JENNIFER PLUMMER
16	NASHUA	CAMERON TROY	RICHARD BRAMSON	DUSTY BRAMSON
17	NASHUA	JORDAN PHILIP	ARTHUR YATES	HELEN YATES
17	NASHUA	DAVID MANUEL	DAVID FISHER	AMY FISHER
17	NASHUA	CAMERON MICHAEL	MICHAEL DIONNE	TRACY DIONNE
17	NASHUA	JACK ERIC	ERIC FORREST	KRISTI FORREST
17	NASHUA	KAYLA ROSE	SCOTT HOWE	LORI HOWE
17	NASHUA	ADAM JOSEPH	CHARLES PARENTEAU	ELIZABETH PARENTEAU
18	NASHUA	DALTON EDWARD	JAMES BURNS	BETH BURNS
19	MANCHESTER	DOMINIC ANTHONY	ANTHONY DAMATA	LAURA DAMATA
20	BOSTON, MA	GRACE SOPHIA	JOSEPH YOUNG	JOANNE YOUNG
21	NASHUA	CHRISTOPHER JOSEPH	JOSEPH MINER	CHRISTINE MINER
22	MANCHESTER	GAVIN MATTHEW	CURTIS HOLLEY	MICHELE HOLLEY
23	NASHUA	BRIAN MATTHEW	JOSEPH GENET	LISA GENET
23	NASHUA	MARIA ANN	VINCENT HERNANDEZ	DIANE HERNANDEZ
24	BOSTON, MA	BENJAMIN CHRISTEN	DAVID FROTHINGHAM	DIANA FROTHINGHAM
24	NASHUA	DELANEY REED	REED BARBER	ELIZABETH BARBER
28	NASHUA	DELANO DAVID	EARL MONTGOMERY	JODY YATES
28	NASHUA	TYLER RICHARD	RICHARD QUINN	KATRINA QUINN
29	MANCHESTER	CHRISTOPHER ALAN	JEREMY DAVIDSON	SHELLY DAVIDSON
29	MANCHESTER	CHERIE AMBER	JEREMY DAVIDSON	SHELLY DAVIDSON
29	NASHUA	JOSHUA DAVID	DAVID PETERS	CHRISTINE PETERS
31	NASHUA	MICHAEL ANTHONY	MICHAEL HARDY	JACQUELYN HARDY
JUNE				
1	ROCHESTER	EMMA NICOLE	EDWARD RICO	LORI RICO
1	NASHUA	CODY RICHARD	RICHARD GAGNON	DIONETTA GAGNON
2	NASHUA	NICHOLAS WILLIAM	ALLEN SHEPARD	SANDRA SHEPARD

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
5	NASHUA	BRENNAN ALLEN	MICHAEL HUGHES	PATRICIA HUGHES
6	MANCHESTER	SARA MARIE	ROSS WOZNAK	KIMBERLEY WOZNAK
8	NASHUA	ARTHUR	JAMES PANTAZELOS	CHRISTINA PANTAZELOS
8	NASHUA	DILLON ROBERT	ROBERT BROWN	TARA BROWN
9	NASHUA	LAUREN ANN	CHRISTOPHER HAGGAR	TERI HAGGAR
9	NASHUA	ALEXANDER CHRISTOPHER	CHRISTOPHER HAGGAR	TERI HAGGAR
9	NASHUA	ISABELLE ELIZABETH	ARTHUR GELINAS	SUZANNE GELINAS
10	NASHUA	JOSEPH JOHN	JOSEPH LAPIANA	MICHELLE LAPIANA
12	MELROSE, MA	BRAD EDWARD	EDWARD DEVEREAUX	BETH DEVEREAUX
14	MANCHESTER	PAYTON ALEXANDRIA	TIMOTHY GOUMAS	HOLLY GOUMAS
14	NASHUA	MOLLY ELIZABETH	ROBERT MEAR	JOANN MEAR
15	EXETER	JULIA FENNEL	GEORGE HUMPHREY	SHERRY HUMPHREY
16	NASHUA	MACKENZIE ROSE	CHRISTIE ZIU	ABBY ZIU
16	NASHUA	RICHARD NOMAR	RICHARD INGEMI	CHRISTINE INGEMI
20	NASHUA	LAURA ELIZABETH	JAMES HEUSSLER	NANCY HEUSSLER
20	NASHUA	DAVID MICHAEL	DAVID THORNE	ANGELINA THORNE
22	NASHUA	MICHAEL RICHARD	RICHARD ROY	ANN MARIE ROY
26	NASHUA	ALICIA DONNA	KENNETH BRUNETTI	JENNIFER BRUNETTI
27	NASHUA	ALISSA LYNN	MICHAEL RAMPINO	HEATHER RAMPINO
27	NASHUA	ZACHARY STEPHEN	STEPHEN TAMMELLEO	KIRSTEN TAMMELLEO
29	NASHUA	CAITLYN MARIE	ROBERT MAZZA	KELLY MAZZA

JULY

5	METHUEN, MA	NICHOLAS ALBERT	KENNETH AZORIAN	DIANE AZORIAN
5	NASHUA	EMMA CHRISTINE	MATTHEW ZANNI	JEAN ZANNI
5	NASHUA	JACOB THOMAS	THOMAS WEAVER	RENEE WEAVER
6	NASHUA	EMMA LYNN	DAVID NIGG	JENNIFER NIGG
7	NASHUA	CHELSEA BAObAI	PHIA MOUA	KA MOUA
9	NASHUA	ROBERT AUGUSTUS	ROBERT KETCHIE	LENA KETCHIE
11	NASHUA	KATHLEEN CYNTHIA	MARC CROTEAU	SHANNON CROTEAU
12	NASHUA	MICHAEL PATRICK	MATTHEW MULLEN	STACEY MULLEN
14	NASHUA	OLIVIA PAIGE	STEPHEN MURPHY	LINDA MURPHY

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
14	MANCHESTER	JORDAN RICHARD	DONALD PROVENCHER	LINDA PROVENCHER
18	NASHUA	EMILY ANDREA	JON RANDALL	LYNN RANDALL
18	NASHUA	MATTHEW JOSEPH	MICHAEL LAPSLEY	VICTORIA LAPSLEY
19	NASHUA	ANDREW BENJAMIN	BENJAMIN ZUCCHI	JESSICA ZUCCHI
20	MANCHESTER	MATTHEW MARCEL	SCOTT BOUTIN	DONNA BOUTIN
21	MANCHESTER	BENJAMIN JORDAN	GENE AMODIO	VICKY AMODIO
21	MANCHESTER	ZACHARY DOUGLAS	DOUGLAS MILES	KATHRYN MILES
21	NASHUA	PEYTON ANDRE	MARK SOMERVILLE	DARLENE SOMERVILLE
22	NASHUA	AIMEE JOSEPHINE	WILLIAM HAM	DEBRA HAM
22	NASHUA	REBECCA ANGELA	WILLIAM HAM	DEBRA HAM
23	DERRY	JOSHUA CHARLES	LAURENCE MARTIN	KATHRYN MARTIN
24	MANCHESTER	CAMERON RICHARD	RICHARD SLIDE	ERIN SLIDE
25	NASHUA	SOPHIE ISABELLA	THOMAS COTE	PAMELA COTE
31	NASHUA	THOMAS REID	BRIAN BRADISH	JOY BRADISH

AUGUST

3	MANCHESTER	ANNA	MATTHEW SHEPPARD	SUZANNE SHEPPARD
4	MANCHESTER	KATHRYN EMILY	STEPHEN MACDONALD	MICHELLE MACDONALD
4	NASHUA	THOMAS GRAEME	GRAEME PENDOCK	EDITH PENDOCK
7	MANCHESTER	JOCELYN DEBORAH	CARL DOYON	JULIE DOYON
7	NASHUA	SARAH BETH	ROBERT SYLVESTER	AMANDA SYLVESTER
9	MANCHESTER	JILLIAN MCKENNA	RICHARD NELSON	ALISON NELSON
9	NASHUA	TIMOTHY WILLIAM	JAMES SMITH	SALLY SMITH
9	CAMBRIDGE, MA	TINA LOUISE	MANUEL PACHECO	ADRIANA PACHECO
9	MANCHESTER	IZABELLA CHANEL	JOSEPH BLAZONIS	COURTNEY BLAZONIS
9	NASHUA	JOSEPH JAMES	JAMES NOON	DONNA NOON
10	MANCHESTER	JOHN EDWARD	DAVID GORGOLIONE	ANNETTE GORGOLIONE
11	NASHUA	GREGORY FREDERICK	MICHAEL BOURQUE	WENDY BOURQUE
12	NASHUA	COURTNEY MARIE	DAVID GIGUERE	BOBBIE-JO GIGUERE
15	NASHUA	TAYLOR ANN	CHRISTOPHER MCCORMACK	JENNIFER MCCORMACK
16	NASHUA	MADELINE ROSE	FREDERICK PARISI	REBECCA PARISI
22	NASHUA	SARA ROSE	ERIC GETCHELL	LAURA GETCHELL

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
22	MANCHESTER	TYLER THOMAS	JOHN TIANO	MICHELE TIANO
23	NASHUA	BENJAMIN WILLIAM	MICHAEL SUPER	MARY SUPER
26	NASHUA	NORA ELAINE	RUSSELL CRAVEN	KATHRYN CRAVEN
27	NASHUA	LILY MICHELLE	DAVID MERCHANT	DIANE MERCHANT
31	NASHUA	JORDAN MICHAEL AMER	MICHAEL PETROCELLI	ELISABETH PETROCELLI
SEPT.				
6	MANCHESTER	ALEXIS ELIZABETH	MICHAEL CHAMBERLAIN	CLARE CHAMBERLAIN
6	MANCHESTER	JAELYN CASSIDY	RONALD CHAGNON	KIMBERLY CHAGNON
7	NASHUA	JASON ALEXANDER	WILLIAM KROK	KRISTI NORMANDIE-KROK
11	NASHUA	NICHOLAS KONSTANINOS	KONSTANTINOS TOURLITIS	NADINE TOURLITIS
12	MANCHESTER	AUTUMN ROSE	DAVID PRUNIER	ANA GONZALEZ
12	NASHUA	BRANDON ALAN	ALAN CHAMPAGNE	ALLYSON CHAMPAGNE
13	NASHUA	MARLENA MAUREEN	THOMAS CULVER	POLLY CULVER
15	NASHUA	ALLISON LAUREL	EDWARD ZANNONI	REBECCA ZANNONI
16	NASHUA	GRACE ELIZABETH	JOHN BERGERON	LISA BERGERON
17	NASHUA	MIKAYLA JANE	BRETT WELLS	DANIELLE WELLS
22	NASHUA	CASSIDY ALAINA	ROBERT PERRY	CHRISTINA RYAN-PERRY
24	NASHUA	CHRISTOPHER JAMES	BRIAN BOERNER	AMANDA BOERNER
25	MANCHESTER	AUSTIN JOHN	ROBERT REPACK	NANCY REPACK
26	NASHUA	JEHIAL PATRICK	RONALD FISH	INGRID FISH
27	MANCHESTER	NIHAR DHAVAL	DHAVAL DALAL	MEDHA DALAL
27	MANCHESTER	HUNTER RAY	MARK PERREAULT	LISA PERREAULT
28	NASHUA	MANASVI RAMAKRISHNA	VENKATA GORREPATI	GEETA GORREPATI
28	NASHUA	ERIN CYNTHIA	ANDREW SMETHURST	KRISTEN SMETHURST

**MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 2000**

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
OCT. 1999				
16	CHARLES B. HART	PEMBROKE	KELLY R. ONEIL	MERRIMACK
16	DANIEL DEWEES	NASHUA	CLAIRE L. SHEELER	MERRIMACK
30	ANDREW M. SMETHURST	MERRIMACK	KRISTEN R. LANDRY	MERRIMACK
31	EMANUEL N. PAPADAKIS	MERRIMACK	CHRISTINE KITSIS	MERRIMACK
31	MICHAEL K. HALL	MERRIMACK	RENEE K. ROBICHEAU	NASHUA
NOV.				
6	GERARD F. FINLAY	MERRIMACK	ALLISON LYNCH	MERRIMACK
13	JEFFREY L. DESHAIES	MERRIMACK	MARIANNE L. MCFADDEN	MERRIMACK
14	JAMES R. HOUDE	MERRIMACK	JEANNINE M. LEVESQUE	MERRIMACK
20	DAVID M. FISHER	MERRIMACK	AMY B. WILKINS	MERRIMACK
DEC.				
5	WILLARD J. LUCEY	MERRIMACK	SHARI L. HASTINGS	MANCHESTER
19	BRIAN P. TANGUAY	MERRIMACK	PATRICIA A. NICHOLS	MERRIMACK
JAN. 2000				
1	TREVOR L. WARD	MERRIMACK	LIEN F. LIN PETER	WESTFORD, MA
7	PETER E. GLAVIN	MERRIMACK	KAREN-MARIE WENTWORTH	MANCHESTER
8	CHAD P. GIROUARD	MERRIMACK	TRISHA A. COX	MERRIMACK
8	DAVID H. MILES	MERRIMACK	ELIZABETH A. RAMSEY	MERRIMACK
FEB.				
4	ROBERT M. MORLEY	MERRIMACK	MARY A. PLANTE	MERRIMACK
5	MARC L. CROTEAU	MERRIMACK	SHANNON E. LABBE	MERRIMACK
12	SHAWN P. HILLIARD	MERRIMACK	JOANNA K. VARIAN	MERRIMACK
12	WILLIAM F. SIMMONS	FORT MYERS, FL	BARBARA J. SCHEIDER	MERRIMACK
12	ROBERT L. AUCOIN	MERRIMACK	JANET C. LANGLOIS	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
14	MARC B. SCHNEIDER	MERRIMACK	LIMIN ZHANG	MERRIMACK
14	NORMAN B. CONDON	MERRIMACK, MA	BARBARA J. BEDNAR	MERRIMACK
19	SHAWN C. HENDLEY	MERRIMACK	LISA E. WITHERSPOON	MERRIMACK
MARCH				
11	DAVID A. CURRIE	MERRIMACK	EVELYN A. LEWIS	MERRIMACK
16	ROBERT BURTON	HILLSBORO	RAEANNE J. GOODROW	MERRIMACK
APRIL				
1	CHARLES M. DONOHUE	MERRIMACK	BEATRICE Y. HORROBIN	MERRIMACK
8	NEAL G. RIVET	MERRIMACK	BONNIE M. RIVET	MERRIMACK
14	RAYMOND VINCENT	MERRIMACK	JUDITH A. PASTORE	MERRIMACK
29	JAMES W. KINNEY	MERRIMACK	CONSTANCE M. WAARAMAA	BEDFORD
MAY				
6	KEVIN P. STATZ	MERRIMACK	REBECCA A. NICOSIA	MANCHESTER
12	KEITH R. HICKEY	MERRIMACK	SUSAN A. PORTER	MERRIMACK
13	JOHN J. SHEEHAN	MERRIMACK	VANESSA L. MURPHY	MILFORD
20	WILLIAM R. GREGORY	CLAREMORE, OK	CHRISTINA M. MORAN	MERRIMACK
20	JOHN A. KRASNECKI	MERRIMACK	JULIE A. GRIFFIN	MERRIMACK
20	HOWARD J. RANDALL	MERRIMACK	MARY A. BARRIE	MERRIMACK
20	CARL A. SCHLAGLE	MERRIMACK	PATRICIA N. MALETTE	MERRIMACK
20	WALTER A. TREMBLAY	MERRIMACK	MICHELLE SOUSA	MERRIMACK
23	JAMES E. MARTIN	SALEM	WENDY N. JACOBSON	MERRIMACK
27	GEORGE J. MAURER	MERRIMACK	DONNA M. DESROSIER	MERRIMACK
27	JEFFREY L. LABBE	MERRIMACK	CATHERINE B. BISSET	MERRIMACK
27	BRUCE L. NOWELL	MERRIMACK	DIANE J. HENRY	MERRIMACK
27	ALBERT L. RIDDLE	MERRIMACK	KATHERINE F. MURRAY	MERRIMACK
27	ALAN T. KILLEN	MERRIMACK	KELLIE A. CARON	MERRIMACK
27	JASON S. WHITAKER	MERRIMACK	CYNTHIA L. LAWSON	MERRIMACK
28	KEVIN C. DORSI	MERRIMACK	ALLISON AMENKOWICZ	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
JUNE				
2	GREGORY F. ROSS	MERRIMACK	MELEAH L. DOWNING	MERRIMACK
3	NATHAN DAVIS	NASHUA	CARIE J. MAILLOUX	MERRIMACK
3	MICHAEL A. BUFFUM	MERRIMACK	ANGELA M. HALL	MERRIMACK
3	MICHAEL E. MACCRATE	MERRIMACK	PAMELA C. BRIGHT	MERRIMACK
3	JOHN C. MACKEY	MERRIMACK	HOLLY A. LAMBERT	MERRIMACK
4	JIMMIE R. HERB	HOLLIS	JANET R. KEMP	MERRIMACK
10	DEREK C. COWLEY	MERRIMACK	NANCY E. BOSOWSKI	HOLLIS
10	JASON R. DONAGHY	MERRIMACK	COLLEEN M. FLAHERTY	MERRIMACK
10	STANLEY M. BOUDREAU	LYNDEBOROUGH	CHERYL L. ACKERSON	MERRIMACK
17	WILLIAM C. ATKINS	MERRIMACK	HOLLY L. HEWITT	MERRIMACK
24	MICHAEL D. BEAN	MERRIMACK	DIANE M. ST. LOUIS	MERRIMACK
24	JOHN M. DOUGLAS	MERRIMACK	MARY E. OSTERLOH	MERRIMACK
24	JOHN C. MELANSON	MERRIMACK	CHERYL L. WOOD	DRACUT, MA
24	RICHARD C. SCHATZL	MERRIMACK	LORI D. BOWER	MERRIMACK
24	MATTHEW G. YORK	MERRIMACK	KELLEY J. HOLT	MERRIMACK
24	MICHAEL R. ANDERSON	MERRIMACK	THERESA L. WARD	MERRIMACK
24	ROBERT B. FITTS	MERRIMACK	LUZ F. FLOREZ	MERRIMACK
25	DANIEL R. FOREST	MERRIMACK	MINDY A. LACHANCE	MERRIMACK
27	BRIAN J. CAPOZZI	MERRIMACK	MICHELLE L. MARTIN	MERRIMACK
29	LAWRENCE P. FLETCHER	NASHUA	KAREN E. HARRISON	MERRIMACK
30	TIMMY R. BOISVERT	N. CHELMSFORD, MA	HEATHER E. STEVENS	MERRIMACK
JULY				
1	MARK A. SHELL	DERRY	LEANN BLANCHARD	MERRIMACK
7	DENNIS CORNETTA	MERRIMACK	LAURA M. MCCABE	MERRIMACK
29	LEO R. CHAMPAGNE	MERRIMACK	RUTH ANN BOUCHARD	MERRIMACK
30	RAYMOND W. MARCOS	MERRIMACK	CARLA K. GORMAN	MERRIMACK
AUGUST				
5	TODD E. SPEICHER	WAKEFIELD, MA	JUDY C. CAMPKIN	MERRIMACK
5	MATTHEW T. STEPHAN	MERRIMACK	KAMBI A. PRZYBYLA	MANCHESTER

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
5	MARK A. SAPORITA	MERRIMACK	SUSAN E. BANCROFT	MERRIMACK
5	CHRISTOPHER R. CRINER	MERRIMACK	SAGRARIO ALMONTE	NASHUA
5	BRETT R. OLSEN	MERRIMACK	NICOLE N. MEZZOCCHI	MERRIMACK
6	DAVID F. SNEDEKER	MERRIMACK	PATRICIA A. RIOUX	MERRIMACK
11	JOSEPH S. FICHERA	MERRIMACK	RITA M. HOULE	MERRIMACK
12	MICHAEL B. BERGERON	CANTERBURY	JESSICA A. POULIOT	MERRIMACK
12	JAMES A. BARBOUR	MERRIMACK	JAYNE E. WELCH	MERRIMACK
13	DENIS L. MICHAUD	MERRIMACK	KIM E. PARADISE	MERRIMACK
14	SHAUN L. O'BRIEN	MERRIMACK	CYNTHIA L. KODESH	MERRIMACK
18	CHRISTOPHER G. BOISVERT	MERRIMACK	AMY L. WARNER	NASHUA
19	JASON F. POULIOT	MANCHESTER	LINDA J. MARTEL	MERRIMACK
23	DAN L. FARINA	MANCHESTER	LYNN M. ROBY	MERRIMACK
26	MATTHEW G. POST	MERRIMACK	CATHERINE G. MCCARTNEY	NASHUA
27	ADAM T. BOUCHARD	LEBANON	NATALIE E. BECKLEY-MANOR	MERRIMACK
SEPT.				
9	SCOTT J. SCHNEIDER	MERRIMACK	BETH E. HURLEY	MERRIMACK
16	PHILLIP D. HORNE	MERRIMACK	TAMMY L. VAILLANCOURT	NASHUA
23	SHAWN L. GRISWOLD	MERRIMACK	KATHLEEN A. COTE	MERRIMACK

**DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 2000**

DATE	NAME OF DECEASED	PLACE OF DEATH
SEPTEMBER, 1999		
29	SUSAN S. DAGGETT	MERRIMACK
OCTOBER		
1	ARLENE MCDONALD	NASHUA
2	ALBERTA C. DOYLE	NASHUA
4	JOSEPH L. ARSENAULT	NASHUA
4	NANCY R. BEEDE	NASHUA
12	JACQUELIN K. HARDY	MANCHESTER
16	ROBERT L. ANDERSON	NASHUA
19	EVA C. MITCHELL	MANCHESTER
21	ALICE J. CARMAN	NASHUA
NOVEMBER,		
19	GILBERT E. THORNE	NASHUA
20	LOIS M. MURPHY	BEDFORD
20	REGINA L. BURNHAM	PETERBOROUGH
30	STANLEY J. PACZKOWSKI	MILFORD
DECEMBER		
1	FRANK SABLUSKI	NASHUA
11	GLEN A. AXNE	MANCHESTER
21	EDWARD F. CAREY	NASHUA
25	LEOTA E. LOCHMAN	MILFORD
26	ARTHUR C. PIEROTTI	MANCHESTER
31	JAMES F. MCKENNA	MANCHESTER
JANUARY, 2000		
3	JOHN W. DOLAN	CONCORD
3	OWEN R. LOCHMAN	MILFORD
4	JACOB RABINOWITZ	NASHUA
7	LAILA I. TODD	MANCHESTER
10	DONNA M. LEWIS	MERRIMACK
11	ROSE M. CATOGGIO	NASHUA
15	JOHN J. PILLION	MERRIMACK
16	EDWARD L. DORMAN	NASHUA
18	BERNICE M. SELVIS	HUDSON
22	WILLIAM J. DEAN	MANCHESTER
28	ALICE M. PILARCZYK	GOFFSTOWN
FEBRUARY		
2	FLORENCE L. PHINNEY	NASHUA

DATE	NAME OF DECEASED	PLACE OF DEATH
5	JOAN P. FIELD	NASHUA
6	HELEN V. LUNDGREN	MANCHESTER
7	ROBERT H. CHETTY	MERRIMACK
7	ROLAND V. DOTY	NASHUA
8	RICHARD A. HEMSTREET	MERRIMACK
8	MARY M. JOHNSTON	NASHUA
8	ANNE T. GENTLEMAN	NASHUA
17	WILFRID A. PATRICK	MANCHESTER
29	JOAN L. SHAW	NASHUA
MARCH		
4	CHARLES M. JORDAN	MERRIMACK
8	EDNA M. MOWER	MERRIMACK
9	IRVING A. BARLOW	MERRIMACK
10	EMMA M. PETERS	NASHUA
10	MARTHA L. JOLLY	NASHUA
15	JOHN KLINGLE	NASHUA
18	ANTHONY LUNARDO	MILFORD
24	WINIFRED BLAIR	NASHUA
25	WILFRED DUBOIS	MERRIMACK
26	FRANKLIN W. BARNABY	MERRIMACK
APRIL		
3	MAURICE R. LEVESQUE	MERRIMACK
12	DAVID L. BODINE	MERRIMACK
13	JOHN M. FRANCIS	MERRIMACK
14	WILLIAM J. KLARDIE	MERRIMACK
MAY		
6	HENRY T. RICKER	GOFFSTOWN
13	JUNE C. LUKKARINEN	MERRIMACK
14	JOSEPH R. CAYER	MERRIMACK
19	RANSOM H. GREENFIELD	NASHUA
21	MARYLOU GOODWIN	NASHUA
27	PAUL L. BLOW	NASHUA
27	EDWARD C. MEMMEN	NASHUA
27	CAROL A. VENUS	NASHUA
JUNE		
11	HARRY C. FLESSAS	MERRIMACK
17	GEORGE SCHWED	NASHUA
18	FRANCES I. MEYRELLES	MERRIMACK
29	PEYTON D. MCGONEGAL	LEBANON

DATE	NAME OF DECEASED	PLACE OF DEATH
JULY		
4	MARCEL R. HEBERT	MANCHESTER
17	MICHAEL BAVARO	NASHUA
20	JUNE E. BUSKA	MERRIMACK
21	ERIC W. HEILHECKER	NASHUA
24	FRANK H. ZINTEL	MERRIMACK
26	JAMES R. KERESKES	MERRIMACK
29	DAVID BAKER	MANCHESTER
30	MARY F. MONAHAN	MERRIMACK
31	EMILY K. TARLETON	MILFORD
AUGUST		
3	YVONNE G. GREENLEAF	MERRIMACK
6	IRMENGARD HEMEON	NASHUA
7	HARRY R. DOPSON	MERRIMACK
14	DONALD T. EGER	NASHUA
16	JOSEPH F. PEZZINI	NASHUA
29	DANIEL D. MURPHY	NASHUA
SEPTEMBER		
3	PATRICIA F. MORRILL	NASHUA
7	EVELYN E. WILSON	MERRIMACK
10	GLADYS B. PRINCE	NASHUA
18	DONALD P. FAIRBANKS	NASHUA
23	FLORENCE M. MULLIGAN	GOFFSTOWN
25	MICHAEL SHAGOURY	NASHUA
26	LUCILLE J. GAGEL	NASHUA
27	GEORGE E. BALCOM	MERRIMACK
27	DAVID C. REYNOLDS	MERRIMACK

Municipal Services Telephone Directory

Assessor.....	424-5136
Code Enforcement and Inspection	424-3531
Community Development	424-3531
Conservation Commission.....	424-3531
District Court.....	424-9916
Finance Department	424-7075
Fire Department.....	424-3690
Highway Garage	423-8551
Landfill and Recycling.....	424-2604
Library.....	424-5021
Parks and Recreation	882-1046
Planning and Zoning.....	424-3531
Police Department	424-3774
Public Works Administration	424-5137
Selectmen's Office.....	424-2331
Superintendent of Schools.....	424-6200
Town Clerk/Tax Collector	424-3651
Town Manager.....	424-2331
Wastewater Facility.....	883-8196
Water Department	424-9241

Emergency Telephone Numbers (Fire - Police - Ambulance) Dial 9-1-1

	<u>Office Hours</u>
Assessing Department.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
Code Enforcement & Inspection	Monday-Friday 8:00 a.m. – 4:30 p.m.
Community Development	Monday-Friday 8:00 a.m. – 4:30 p.m.
District Court.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
*Landfill and Recycling	Tuesday-Saturday 8:00 a.m. – 4:00 p.m.
*Library	Monday-Thursday 9:00 a.m. – 9:00 p.m. Friday-Saturday 9:00 a.m. – 5:00 p.m. Sunday 1:00 p.m. – 5:00 p.m.
Parks & Recreation Department.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
Planning & Zoning Department.....	Monday-Friday 8:00 a.m. – 4:30 p.m.
Public Works Administration	Monday-Friday 8:30 a.m. – 4:30 p.m.
Selectmen's Office.....	Monday-Friday 8:30 a.m. – 4:30 p.m.
Town Clerk/Tax Collector	Monday-Friday 8:30 a.m. – 4:30 p.m. Second & Fourth Monday of Each Month 8:30 a.m. – 7:00 p.m.
Water District.....	Monday-Friday 8:00 a.m. – 4:30 p.m.
*Special Summer and/or Winter Hours – Please call to confirm these hours.	

Schedule of Meetings

Abbie Griffin Park Advisory Committee	Second Wednesday of the Month - 7:30 p.m.
Board of Selectmen	First and Third Thursday of the Month - 7:30 p.m.
Cable Television Advisory Committee	Third Monday of the Month - 6:30 p.m.
Conservation Commission	Second & Fourth Monday of the Month - 7:00 p.m.
Fourth of July Committee	Second Thursday of the Month - 7:00 p.m.
Heritage Commission	First Wednesday of the Month - 3:00 p.m.
Parks and Recreation Committee	Third Wednesday of the Month - 7:00 p.m.
Planning Board	Every Tuesday of the Month - 7:30 p.m.
Solid Waste Advisory Committee	Second Thursday of the Month - 7:30 p.m.
Zoning Board of Adjustment	Fourth Thursday of the Month - 7:00 p.m.

Note: Meetings sometime vary. Please call the Selectmen's Office at 424-2331 to confirm the above schedule.

2001 Town Holidays

New Year's Day - Monday, January 1, 2001

President's Day - Monday, February 19, 2001

Memorial Day - Monday, May 28, 2001

Independence Day - Wednesday, July 4, 2001

Labor Day - Monday, September 3, 2001

Veteran's Day - Monday, November 12, 2001

Thanksgiving Day - Thursday, November 22, 2001

Day After Thanksgiving - Friday, November 23, 2001

Christmas - Tuesday, December 25, 2001

New Year's Day - Tuesday, January 1, 2002